

Pacific Technology (STOCK CODE: 0522)

**ENABLING THE DIGITAL WORLD** 

ASM Pacific Technology Limited

2020 Annual Report

(Incorporated in the Cayman Islands with limited liability)

WELCOME

Dear Reader, thank you for taking the time to peruse the 2020 Annual Report for ASM Pacific Technology Limited ("ASMPT"). This annual report provides a detailed view of the company's performance and outlook for the future.

ASMPT (HKEX stock code: 0522) is a leading global supplier of hardware and software solutions for the manufacture of semiconductors and electronics. With its global headquarters in Singapore, ASMPT's products and solutions encompass the semiconductor assembly & packaging, and SMT (surface mount technology) industries. These range from wafer deposition, to the various solutions that organise, assemble and package delicate electronic components into a vast range of end-user devices. These include electronics, mobile communications, computing, automotive, industrial and LED (displays). ASMPT partners with its customers very closely, with continuous investment in R&D helping to provide cost-effective, industry-shaping solutions that achieve higher productivity, greater reliability and enhanced quality.

ASMPT is one of the constituent stocks of the Hang Seng TECH Index, Hang Seng Composite MidCap Index under the Hang Seng Composite Size Indexes, the Hang Seng Composite Information Technology Industry Index under Hang Seng Composite Industry Indexes and the Hang Seng Hong Kong 35 Index. To learn more about ASMPT, please visit www.asmpacific.com.

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# CORPORATE INFORMATION

# DIRECTORS

#### **Independent Non-Executive Directors**

Orasa Livasiri, *Chairman* Lok Kam Chong, John Wong Hon Yee Tang Koon Hung, Eric

#### **Non-Executive Directors**

Benjamin Loh Gek Lim Petrus Antonius Maria van Bommel

#### **Executive Directors**

Robin Gerard Ng Cher Tat Guenter Walter Lauber Patricia Chou Pei-Fen

# **COMPANY SECRETARY**

Kong Choon, Jupiter

# **AUDITOR**

Deloitte Touche Tohmatsu Certified Public Accountants Registered Public Interest Entity Auditors 35/F One Pacific Place 88 Queensway Hong Kong

# **PRINCIPAL BANKERS**

The Hongkong and Shanghai Banking Corporation Limited MUFG Bank, Ltd. Deutsche Bank

# **CORPORATE HEADQUARTERS**

2 Yishun Avenue 7 Singapore 768924 Republic of Singapore

# **REGISTERED OFFICE**

Whitehall House 238 North Church Street P.O. Box 1043, George Town Grand Cayman KY1-1102 Cayman Islands

# SHARE REGISTRAR AND TRANSFER OFFICE IN HONG KONG

Tricor Secretaries Limited Level 54, Hopewell Centre 183 Queen's Road East Hong Kong

# **COMPANY WEBSITE AND CONTACT**

Website Phone Fax : http://www.asmpacific.com : (65) 6752 6311 : (65) 6758 2287

# CHOICE OF LANGUAGE OR MEANS OF RECEIPT OF CORPORATE COMMUNICATIONS

This Annual Report is now available in printed form in English and in Chinese, and on the website of the Company. Shareholders may at any time choose to receive the Annual Report in printed form in either the English or Chinese language or both or by electronic means by reasonable notice in writing to the Company c/o the Share Registrar. Shareholders who have chosen to receive the Annual Report using electronic means but for any reason have difficulty in receiving or gaining access to the Annual Report, the Company or the Share Registrar will, upon written request, send the printed form to you in the selected language version(s) free of charge. Revenue of HK\$16.89 billion (US\$2.18 billion), an increase of 6.3% YoY.

Bookings of HK\$18.49 billion (US\$2.38 billion), an increase of 16.7% YoY.

2020 FINANCIAL HIGHLIGHTS

> Net profit of HK\$1.00 billion (excluding one-off items and related tax impact), an increase of 61.1% YoY.

Net profit of HK\$1.63 billion (including one-off items and related tax impact), an increase of 162.0% YoY.

Earnings per share of HK\$3.97.

Dividend per share of HK\$2.70 (including interim dividend of HK\$0.70 per share).

Book-to-bill ratio was 1.09.

Order backlog was HK\$5.93 billion (US\$764.8 million) as of 31 December 2020. Record cash and bank deposits of HK\$4.46 billion as of 31 December 2020.

	Continuing	Operations	Discontinuo	d Operation	То	tal
	-					
		31 December		31 December		31 December
	2020	2019	2020	2019	2020	2019
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		(restated)		(restated)		
-				4 050 070		
Revenue	14,700,250	14,030,169	2,186,994	1,852,873	16,887,244	15,883,042
Cost of sales	(9,561,369)	(8,693,410)	(1,844,184)	(1,665,757)	(11,405,553)	(10,359,167)
0		5 000 750				
Gross profit	5,138,881	5,336,759	342,810	187,116	5,481,691	5,523,875
Other income	102,596	89,582	15,544	3,777	118,140	93,359
Selling and distribution expenses	(1,521,751)	(1,536,117)	(50,311)	(54,156)	(1,572,062)	(1,590,273)
General and administrative	(004 700)	(001 057)	(70.004)	(00.070)	(077.000)	(000,000)
expenses	(901,769)	(891,057)	(76,221)	(69,876)	(977,990)	(960,933)
Research and development	(4.004.570)	(1 700 705)	(47.050)	(0,000)	(4,000,005)	(1 710 050)
expenses	(1,621,576)	(1,702,765)	(17,659)	(8,093)	(1,639,235)	(1,710,858)
Gain on deemed disposal of			050.040		050.040	
subsidiaries	(55.405)	(50.000)	859,042	(700)	859,042	(5 4 77 4)
Other gains and losses	(55,135)	(53,992)	(14,714)	(782)	(69,849)	(54,774)
Other expenses	(147,476)		(25,700)	(109,540)	(173,176)	(109,540)
Finance costs	(167,690)	(213,413)	(2,319)	(1,709)	(170,009)	(215,122)
		4 000 007		(50,000)		075 70 /
Profit (loss) before taxation	826,080	1,028,997	1,030,472	(53,263)	1,856,552	975,734
Income tax expense	(189,468)	(331,710)	(36,581)	(21,646)	(226,049)	(353,356)
Profit (loss) for the year	636,612	697,287	993,891	(74,909)	1,630,503	622,378
Profit (loss) for the year attributable to owners of the Company — from continuing operations					627,625	694,158
- from discontinued operation					993,891	(74,909)
					1,621,516	619,249
Profit for the year attributable to non-controlling interests						
- from continuing operations					8,987	3,129
Profit for the year					1,630,503	622,378
Earnings per share (from continuing and discontinued						
operations)						
— Basic					HK\$3.97	HK\$1.52
20010						111(01.02
— Diluted					HK\$3.95	HK\$1.52
Earnings per share (from						
continuing operations) — Basic					HK\$1.54	HK\$1.71
— Diluted					HK\$1.53	HK\$1.70



The Group continues to fire on all cylinders, wellpositioned with a comprehensive suite of current and leading-edge solutions, continuous R&D investment and innovation, supported on a firm foundation of resilient financials and a diversified global business.

> Orasa Livasiri Chairman

# DEAR EMPLOYEES, SHAREHOLDERS, AND STAKEHOLDERS,

I am pleased to present ASM Pacific Technology Limited's 2020 Annual Report, which demonstrates how the Group has managed to deliver solid results for 2020 in a year marked by unprecedented global upheaval. The Group's achievements have only been made possible by resolute and focused execution of its plans and its corporate strategy. These enabled key events that occurred during the year to be skilfully and systematically handled. In this regard, I and the members of the Board are deeply appreciative of all the sacrifices and efforts made by each and every member of the ASMPT family. Allow me now to share some brief highlights of this most eventful year.

# A DECISIVE RESPONSE TO AN UNPRECEDENTED GLOBAL PANDEMIC

The COVID-19 pandemic continues to loom large in our collective memory. Nearly a year ago, at its outset, the Group activated its business continuity teams to direct and execute a comprehensive response across all the regions where it operates. The Group's actions were guided by two key principles. First, to support employees, customers, suppliers and partners, and to focus on maintaining their trust. Second, in looking ahead, to drive initiatives that would enable the Group to emerge stronger over the longer term. I am proud to report that with the remarkable resilience and adaptability of our employees, suppliers and partners, the Group managed to decisively resolve operational constraints and continue delivering on its commitments. The pandemic continues to present severe social and economic challenges, which have also given rise to unprecedented opportunities. These can be summed up as a tectonic, sustained shift toward accelerated digital adoption and transformation initiatives and activities — across organisations, industries, societies and the global economy. At this point, the Group has managed to navigate the challenges posed by the pandemic very well and it is benefitting from various opportunities that have presented themselves.



#### A SMOOTH LEADERSHIP TRANSITION

After 13 years at the helm, then Group Chief Executive Officer (CEO), Mr. Lee Wai Kwong, handed over the reins of leadership in a planned succession to CEOdesignate (then Chief Financial Officer (CFO)), Mr. Robin Gerard Ng Cher Tat, on 12 May 2020. The Board had carefully considered Robin's succession for some time prior and had approved his appointment, along with the appointment of Ms. Patricia Chou Pei-Fen, an industry veteran, as new Group CFO on 13 April 2020. It is noteworthy that this planned succession happened smoothly at a peak of the global pandemic, in the midst of then rapidly deteriorating macro-economic conditions. Decisive leadership and actions continued to be the order of the day as measures enacted to protect the Group's employees and its business continued unabated, with current members of the Group's Senior Management team remaining unchanged to ensure continued 'bench strength'. This provides stability and enables seamless execution of the Group's longer term vision and strategy.

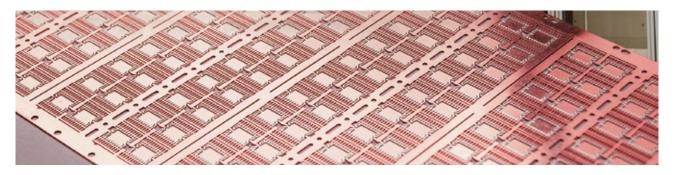


# LEVERAGING AND AUGMENTING CORE COMPETENCIES

The Group's well-established global footprint of resources and facilities, together with its global headquarters in Singapore, are important factors for many customers when considering plans for reshoring and localisation activities. Together with deep technical expertise and excellent financial strength, the Group has been recognized as an ideal partner for key industry collaborations with IBM Research for Al chip manufacturing technology, and with Austria's EV Group for advanced manufacturing and packaging tools. The Group also made a timely strategic investment in China's SKT Max to further augment its core competencies in manufacturing execution software, another key area of growth potential for the Group.

#### A NEW GROWTH PATH FOR THE MATERIALS SEGMENT

The Group, together with Wise Road Capital LTD and Asia-IO Capital Management Limited, formed a Strategic Joint Venture (SJV) for the Group's Materials Segment Business Unit, which designs and manufactures lead frames. This SJV has been rebranded as Advanced Assembly Materials International Limited (AAMI) upon completion of the transaction. I am confident the inherent complementary strengths of AAMI's partners will propel the Materials Segment's business, which has already been strong, towards even greater heights. The Group retains ownership of 44.44% of AAMI and it continues to be of significant strategic importance to the Group.



#### **FINANCIAL PERFORMANCE FOR 2020**

The Group generated revenue of HK\$16.89 billion (US\$2.18 billion) for the full year 2020, representing a YoY growth of 6.3%. This excellent performance reflects the growth and diversification of the semiconductor industry's demand drivers and bodes well for the Group's core businesses. In addition, the breadth of the Group's technology portfolio is a key asset that has helped the Group to become a much more resilient company, balanced across different market areas and thus able to navigate and thrive through a variety of market conditions. While the Group assiduously managed its spending carefully throughout the year, it also continued its longstanding commitment to allocating a significant amount of its equipment revenue to R&D, continuing the pipeline for new product and capability development. This has and will continue to ensure the Group is best positioned to lead, guide and accelerate its customers' technology roadmaps in order to take crucial advantage of the tremendous opportunities that lie ahead in the electronics manufacturing sphere.

Augmenting the Group's strong position is its resilient balance sheet, supported by a record level of cash and bank deposits totalling HK\$4.46 billion. This vital bulwark proved invaluable against the harsh economic uncertainties of 2020's macro-economic landscape.

Girded by a year of sterling financial performance, the Group has proposed a final dividend per share of HK\$2.00. Together with the interim dividend paid in August 2020, the total dividend per share of HK\$2.70 for the full year 2020 represents an increase of 35% over 2019's total dividend per share.

#### CONCLUSION

The inexorable digital transformation of society, companies, industries and the global economy will drive very robust semiconductor demand across the entire electronics manufacturing ecosystem — from traditional wire bond-based applications, to complex A.I. applications that demand the very highest levels of innovation and performance. This bodes well for the Group as it continues to fire on all cylinders, well-positioned with a comprehensive suite of current and leading-edge solutions, continuous R&D investment and innovation, supported on a firm foundation of resilient financials and a diversified global business.

The Board and leadership of the Group sincerely believe that a clear purpose and strategy, combined with a united and committed team, have been critical in growing a financially strong and responsible company over the long term. We believe this will continue to enable the Group to navigate current and future global trends well, and help to forge a bright and sustainable longer-term future for its customers, employees, partners and society.

I would like to thank the global ASMPT team, our customers, suppliers and business partners for their unwavering support. I would also like to thank all my fellow Directors for their guidance, and the Management team for their continued commitment and resolve in navigating the Group through unprecedented times and into a brighter future.

Last but not least, dear shareholders, thank you for your support and the confidence you continue to show in the Group.



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In 2020, the Group commissioned a comprehensive strategic review with the objective of significantly improving its market position and profitability in the years ahead. A number of strategic initiatives will be rolled out over the next few quarters across the Group. These encompass streamlining and enhancing product portfolios,... growing market share in both mid and high-end segments of the assembly equipment market; and improving product cost structures across the Group. These initiatives will translate to consistently higher and sustainable long term Group profitability.

> Ng Cher Tat, Robin Group CEO

#### RESULTS

ASM Pacific Technology Limited and its subsidiaries (the "Group" or "ASMPT") achieved a revenue of **HK\$16.89 billion (US\$2.18 billion)** in the fiscal year ended 31 December 2020, which was 6.3% higher than the revenue of HK\$15.88 billion (US\$2.03 billion) in the previous year. The Group's consolidated profit after taxation for the year was **HK\$1.63 billion**, which was an increase of 162.0% from the previous year's net profit of HK\$622.4 million. Basic earnings per share (EPS) for the year amounted to **HK\$3.97** (2019: HK\$1.52).

#### DIVIDEND

The Group firmly believes in returning excess cash to its shareholders as dividends. After considering its short-term needs and cash on hand, the Board of Directors has resolved to recommend to shareholders the payment of a final dividend of **HK\$2.00** (2019: final dividend of HK\$0.70) per share. Together with the interim dividend of HK\$0.70 (2019: HK\$1.30) per share paid in August 2020, the total dividend payment for year 2020 will be **HK\$2.70** (2019: HK\$2.00) per share.

#### **REVIEW**

We will begin by highlighting some of the major events that shaped the Group and its business in 2020, up till the date of this announcement.

#### COVID-19

At the beginning of 2020, the Group was initially impacted by the COVID-19 pandemic. The resilience and adaptability of its employees, suppliers and partners enabled it to decisively resolve operational constraints and continue delivering on its commitments to customers. COVID-19 continues to present challenges, but also unprecedented opportunity, specifically in the form of an accelerated digital transformation within businesses, societies and global economies. The increase in remote 'life-from-home' activities of all kinds came with a significant uptick in digital requirements and needs. Coupled with mega-trends in key areas such as 5G and Advanced Packaging ("AP") technology, this fundamental shift drove very robust semiconductor demand globally and was one of the key factors supporting the Group's financial performance in 2020.

#### **Smooth Leadership Transition**

On 12 May 2020, Mr. Lee Wai Kwong stepped down as Group Chief Executive Officer ("CEO") after 13 years at the helm, and Mr. Robin Gerard Ng Cher Tat assumed the mantle. Mr. Robin Ng had previously been Group Chief Financial Officer ("CFO") since 1 February 2010 and a Board Executive Director since 28 April 2011. As Group CFO, he oversaw the tremendous growth of the Group. Ms. Patricia Chou Pei-Fen, an industry veteran, was appointed Group CFO on 13 April 2020, and a Board Executive Director on 19 May 2020. These appointments by the Board of Directors, together with the current members of the Group's Senior Management team remaining unchanged through the leadership handover period, helped ensure a stable and smooth leadership transition and enabled the execution of the Group's long term vision and strategy to proceed unabated.

#### Strategic Joint Venture - Materials Segment

On 28 July 2020, the Group, together with Wise Road Capital LTD and Asia-IO Capital Management Limited, announced the formation of a Strategic Joint Venture ("SJV") for the Group's Materials Segment Business Unit, which produces lead frames. The Group believes this deep collaboration with like-minded and complementary strategic partners will help bring its already-strong Materials Segment's business to even greater heights. The transaction was completed on schedule on 28 December 2020 with the Group retaining ownership of 44.44% of the SJV (named Advanced Assembly Materials International Limited ("AAMI")) and having representation on AAMI's board of directors. Effective from 29 December 2020, AAMI's financial results have been deconsolidated and equity accounted for in the Group's financial results. Since completion, AAMI has been operating as an independent entity and will be able to effectively plan and execute relevant growth strategies for greater success. AAMI and its lead frame business continue to be of significant importance to the Group.

#### **REVIEW** (CONTINUED)

#### **Strategic Investments**

The Group has consistently made well-timed strategic investments to augment its core competencies. Despite challenges posed by the pandemic, the Group made another strategic investment in July 2020 in SKT Max. This is a Shenzhen-based company with well-established Manufacturing Execution System ("MES") solutions and a strong presence in mainland China. Consequently, SKT Max has reinforced the Group's position in the China MES market. SKT Max will also augment Critical Manufacturing's MES capabilities (the Group made a strategic investment in Critical Manufacturing in 2018).

#### **Industry Partnerships**

The Group has also sought to reinforce its core competencies via strong industry partnerships with leading global technology companies. Since the beginning of 2020, the Group has formed two major industry partnerships.

In July 2020, the Group began a collaboration with IBM Research to develop and deliver a suite of integrated solutions for heterogeneous integration ("HI") applications to facilitate the assembly of complex Artificial Intelligence ("AI") chips. This is a significant move because these next-generation chips will require radically new architectures, materials and manufacturing processes, and will present challenges in improving performance, power and cost.

In January 2021, the Group inked a Joint Development Agreement ("JDA") with EV Group ("EVG") to co-develop ultra-precise, highly configurable die-to-wafer hybrid bonding ("HB") solutions that will be crucial for HI applications. The challenge involved in die-to-wafer HB has been to actualise high throughput and high yields to enable mass production adoption. The JDA brings together EVG's die preparation technology and front-end cleanliness for die-to-wafer HB, and the Group's ultra-high precision bonding capabilities for extremely thin dies. It will deliver the most optimal integral customer solutions for die-to-wafer HB to the market. The benefits are significant, as system designers will then be able to 'mix-and-match' chiplets and optimally connect different process nodes into AP systems that can help power new applications in 5G, high performance computing ("HPC") and AI.

These leading-edge partnerships with key technology leaders have helped strengthen the Group's strong position in semiconductor development, especially as advanced end-market applications including 5G, HPC and AI rapidly proliferate. This is a testament to the Group's ability to leverage on both its deep technical expertise and excellent financial strength in order to closely align with the advanced industry roadmaps of its partners that are propelling the industry.

#### 250th Thermo-Compression Bonder ("TCB") Milestone

The rapid acceleration of the digital transformation across the globe is driving increasing silicon content in devices and rising demands on HPC applications. According to research firm Yole Développement, market trends in high-density and fine-pitch flip-chip packaging are seeing a migration from mass reflow flip-chip methods to thermo-compression bonding ("TCB"). This is an important inflection point for the wider adoption of TCB in flip chip assembly within the HPC market, specifically CPUs, GPUs and other high-end logic devices. In this regard, the Group marked an important milestone with the delivery of its 250th Thermo-Compression Bonder to customers in February 2021. A pioneer in the most advanced processes for TCB and a clear market leader in this space, the Group stands to ride on this momentum for wider TCB adoption as end user demands for HPC applications increase.

# **REVIEW** (CONTINUED) GROUP REVIEW

Group	FY 2	2020 YoY		2H 2020 HoH	YoY		Q4 2020 QoQ	ΥοΥ
Bookings (HK\$m)	18,488.0	+16.7%	9,621.5	+8.5%	+28.2%	5,102.3	+12.9%	+46.3%
Revenue (HK\$m)	16,887.2	+6.3%	9,185.7	+19.3%	+6.7%	4,917.9	+15.2%	+10.5%

Group (including one-off items and related tax impact)	FY :	2020 YoY		2H 2020 HoH	ΥοΥ		Q4 2020 QoQ	ΥοΥ
Gross Margin	32.5%	<sup>-</sup> 232 bps	30.8%	<sup>-</sup> 368 bps	<sup>-</sup> 397 bps	28.9%	<sup>-</sup> 399 bps	<sup>-</sup> 584 bps
Net Profit (HK\$m)	1,630.5	+162.0%	1,239.7	+217.2%	+179.1%	1,005.8	+330.0%	+353.4%
Net Profit Margin	9.7%	+574 bps	13.5%	+842 bps	+834 bps	20.5%	+1,497 bps	+1,547 bps

Group (excluding one-off items and related tax impact)	FY	2020 YoY		2Н 2020 НоН	ΥοΥ		Q4 2020 QoQ	ΥοΥ
Gross Margin	33.6%	- 114 bps	33.0%	<sup>-</sup> 151 bps	<sup>-</sup> 180 bps	33.0%	+6 bps	<sup>-</sup> 179 bps
Net Profit (HK\$m)	1,002.4	+61.1%	611.6	+56.5%	+37.7%	377.7	+61.5%	+70.2%
Net Profit Margin	5.9%	+202 bps	6.7%	+158 bps	+150 bps	7.7%	+220 bps	+269 bps



# **REVIEW** (CONTINUED)

#### Full Year 2020

The Group navigated the unprecedented events arising from the COVID-19 pandemic and a global recession well, and emerged relatively unscathed, generating revenue of HK\$16.89 billion (US\$2.18 billion) for the full year ended 31 December 2020 ("FY 2020"). This represented a YoY growth of 6.3% attributable to several factors:

- Globally, accelerated digital transformation trends drove strong demand for personal computing, connectivity and HPC devices. This had two significant effects on the Group's business.
  - One, more of the Group's customers ramped up their capacity expansion demand for its mainstream tools, particularly its die and wire bonders, especially during the second half of 2020.
  - Two, the Group's AP solutions gained traction among customers, especially for HPC applications. As a result, the Group's AP tools (from both its Semiconductor Solutions and surface mount technology ("SMT") Solutions Segments) generated a YoY revenue growth of more than 50%.
- The global 5G roll-out also increased capacity and capability requirements among customers, which drove strong customer demand for the Group's die & wire bonders, and SMT tools. The Group's AP solutions were also beneficiaries of customers' more complex packaging and assembly requirements in areas such as advanced node chips, HI and radio frequency modules.
- Within the automotive space, green shoots began to surface in the second half of 2020, benefiting both the Group's Semiconductor Solutions and SMT Solutions Segments. These arose not just from general recovery within the sector, but also from momentum for automotive electrification and increased demand for efficient power management applications.
- Last but far from least, global trade tensions featured prominently throughout 2020. The Group was able to navigate the effects of this ongoing situation well due to its diversified global footprint of customers, resources and facilities, coupled with the presence of its global headquarters in Singapore. These were important considerations for many customers when considering plans for reshoring and localisation activities. In similar vein, these factors also influenced many of the Group's mainland Chinese customers when considering how to intensify their capacity build-up; this demand remained strong and underpinned the Group's YoY expansion from mainland Chinese businesses as a percentage of Group revenues in 2020.

The Group's relatively strong revenue performance was achieved in tandem with strong YoY bookings growth of 16.7%, made even more prominent by the Group's second half bookings exceeding the first half's for the first time since 2010. Notably, bookings for industrial and automotive applications bottomed out towards the end of 1H 2020 and showed very encouraging signs of recovery, with new order wins for these applications in the second half of 2020, particularly in the Eurozone and the Americas. Also, the Group's bookings for AP tools saw a broadening of customer demand from global integrated device manufacturers, leading fabless and foundry companies, high-density substrate manufacturers and key outsourced assembly and test companies.

By geographical revenue distribution, China (inclusive of Hong Kong), Europe, the Americas, Taiwan and Malaysia were the top five markets for the Group. The Group's top five customers accounted for only 13.7% of the Group's revenue, reflecting a consistent and healthy diversity in its customer mix.

The Group's gross margin (excluding one-off inventory provision of HK\$199.3 million) was 33.6%, representing a slight YoY decline of 114 bps. This was primarily attributed to weaker margins from its SMT Solutions Segment.

The Group's net profit (excluding one-off items and related tax impact) was HK\$1.00 billion, representing a YoY improvement of 61.1%. This was attributed to higher revenue, lower expenses due to tighter cost controls and government grants received to mitigate the effects of the COVID-19 pandemic.

# **REVIEW** (CONTINUED)

#### Full Year 2020 (Continued)

The Group's net profit (including one-off items and related tax impact) was HK\$1.63 billion, representing a YoY improvement of 162.0%. The two one-off items were as follows: first, the Group achieved a gain of HK\$859.0 million due to the completion of its planned divestment of 55.56% of its Materials Segment (announced in Q2 2020). Second, the Group commissioned a comprehensive review with several key initiatives to enhance the Group's market position, improve operational efficiency and optimise its cost structure. One key initiative is to simplify the Group's product portfolio. This resulted in provisions totalling HK\$255.3 million relating to inventory write-down, supplier contract termination and manufacturing assets impairment. All these initiatives will improve the Group's profitability in the years ahead.

The Group ended the FY 2020 with a strong backlog of HK\$5.93 billion (US\$764.8 million) and a book-to-bill ratio of 1.09.

At the end of 2020, the Group held HK\$4.46 billion in cash and bank deposits and HK\$3.05 billion in borrowings. This represented a strong net cash position of HK\$1.41 billion for the Group. Prudent and disciplined capital management policy have been the crucial elements reinforcing the Group's strong and resilient balance sheet. This enabled the Group to effectively ride out the economic uncertainties of 2020, and have put the company in good stead for 2021 and beyond.

#### Q4 2020

The Group achieved revenue of HK\$4.92 billion (US\$634.4 million), representing growth of 10.5% YoY and 15.2% QoQ. This came in well above the top end of revenue guidance between US\$530 million to US\$590 million issued during the Group's Q3 2020 results announcement.

The Group's Q4 bookings of HK\$5.10 billion (US\$658.2 million) were a historical high for its Q4 quarter, an increase of 46.3% YoY and 12.9% QoQ. This quarter's performance was driven by very strong YoY bookings growth across both Semiconductor Solutions and Materials Segments. This excellent result also bucked the general seasonal trend for its Q4 bookings tending to be the lowest of the year.

The Group's gross margin (excluding one-off inventory provision of HK\$199.3 million) of 33.0% represented a YoY decline of 179 bps and a QoQ improvement of 6 bps. The QoQ improvement was largely attributed to higher gross margins from its SMT Solutions Segment, but offset by weaker gross margins from its Semiconductor Solutions and Materials Segments.



# **REVIEW** (CONTINUED) SEMICONDUCTOR SOLUTIONS SEGMENT

Semiconductor Solutions Segment	FY :	2020 YoY		2H 2020 HoH	ΥοΥ		Q4 2020 QoQ	ΥοΥ
Bookings (HK\$m)	8,986.0	+25.9%	4,816.7	+15.5%	+39.5%	2,586.3	+16.0%	+84.9%
Revenue (HK\$m)	7,967.3	+13.8%	4,291.1	+16.7%	+11.5%	2,376.6	+24.1%	+17.3%

Semiconductor Solutions Segment (including one-off items)	FY	2020 YoY		2Н 2020 НоН	ΥοΥ		Q4 2020 QoQ	ΥοΥ
Gross Margin Segment Profit (HK\$m)	38.2% 688.7	<sup>-</sup> 293 bps +44.5%	34.8% 268.5	<sup>-</sup> 743 bps <sup>-</sup> 36.1%	- 727 bps - 24.8%	30.6% 90.6	<sup>-</sup> 934 bps - 49.1%	<sup>-</sup> 1,019 bps - 49.2%
Segment Profit Margin	8.6%	+184 bps	6.3%	- 517 bps	- 302 bps	3.8%	- 548 bps	- 498 bps

Semiconductor Solutions Segment (excluding one-off items)	FY	2020 YoY		2Н 2020 НоН	ΥοΥ		Q4 2020 QoQ	ΥοΥ
Gross Margin	40.7%	<sup>-</sup> 43 bps	39.4%	- 279 bps	<sup>-</sup> 263 bps	39.0%	- 95 bps	- 180 bps
Segment Profit (HK\$m)	888.0	+86.3%	467.8	+11.3%	+31.0%	289.9	+62.9%	+62.7%
Segment Profit Margin	11.1%	+434 bps	10.9%	<sup>-</sup> 53 bps	+162 bps	12.2%	+290 bps	+340 bps

The Segment's Q4 2020 revenue of HK\$2.38 billion (US\$306.6 million) represented 48.3% of Group Q4 2020 revenue and was the highest Q4 Segment revenue ever recorded. This represented strong growth of 17.3% (YoY) and 24.1% (QoQ) respectively. The Segment's revenue performance was driven by the following factors:

- (i) The IC/Discrete Business Unit benefited from accelerated global digital transformation trends that drove strong demand for mobile & personal computing devices, and HPC applications. Other key drivers included strong capacity and capability ramp-up by customers, ongoing global 5G infrastructure deployment (particularly in China) and strong demand for power management applications related to automotive electrification.
- (ii) The Optoelectronics Business Unit recorded strong demand from conventional display and general lighting customers. As for Mini and Micro LED, as reported during Q3 2020 earnings, extensive engagement with early customers have put the Group in an excellent position to leverage significant opportunities as the application ecosystem continues to develop.

# **REVIEW** (CONTINUED)

#### **SEMICONDUCTOR SOLUTIONS SEGMENT (Continued)**

(iii) The CIS Business Unit recorded YoY revenue decline but QoQ revenue growth. The QoQ revenue rise reflected improving signs in this application space. In the longer term, CIS applications are expected to continue proliferating as they will be driven by ongoing trends in automotive electrification and smartphone innovation.

At the product level, the Segment's mainstream die and wire bonders delivered very strong YoY Q4 revenue growth. This reflected customers expanding capacity in response to improving market conditions.

Segment bookings of HK\$2.59 billion (US\$333.6 million) were the highest ever for Q4 with all three business units recording strong YoY bookings growth. Bookings growth was 84.9% (YoY) and 16.0% (QoQ).

Segment gross margins (excluding one-off inventory provision of HK\$199.3 million) was 39.0%. This was a YoY decline of 180 bps and a QoQ decline of 95 bps, due primarily to product mix effects, in particular, the relatively higher contribution from mainstream bonders and lower contribution from CIS tools.

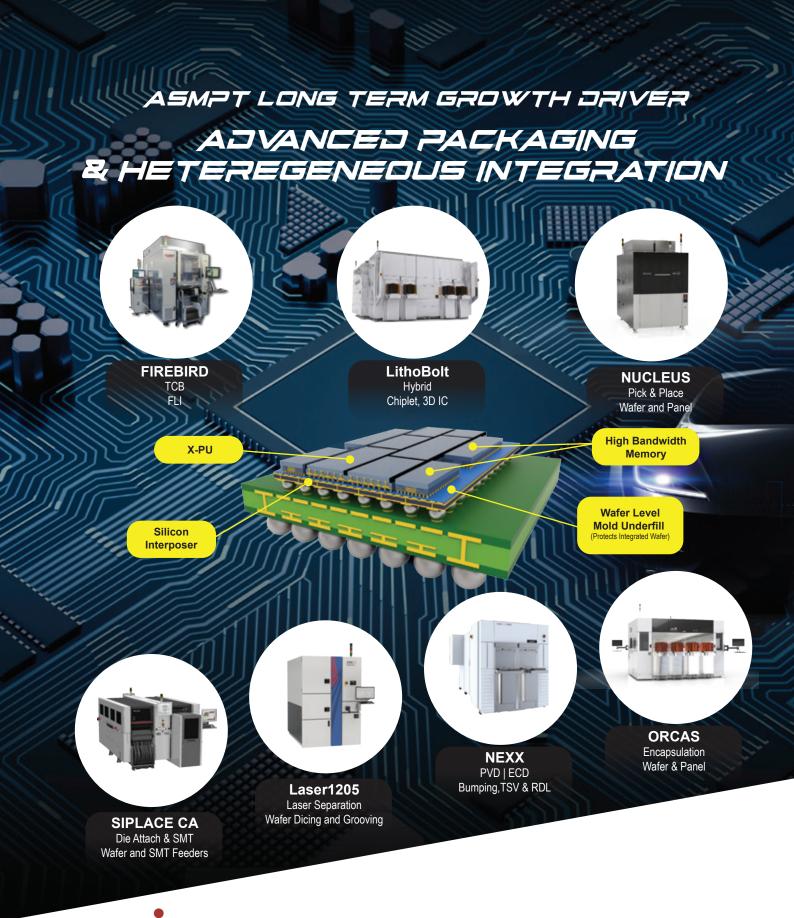
#### **SMT SOLUTIONS SEGMENT**

SMT Solutions Segment	FY	2020 YoY		2H 2020 HoH	YoY	Q4 2020 QoQ		ΥοΥ	
Bookings (HK\$m)	6,782.8	- 0.7%	3,385.5	- 0.3%	+12.5%	1,612.2	- 9.1%	+4.7%	
Revenue (HK\$m)	6,732.9	- 4.2%	3,683.6	+20.8%	- 1.8%	1,932.9	+10.4%	+1.4%	
Gross Margin	31.1%	- 384 bps	30.5%	- 133 bps	- 359 bps	31.1%	+119 bps	- 441 bps	
Segment Profit (HK\$m)	657.2	- 29.1%	372.3	+30.6%	- 26.2%	200.5	+16.8%	- 27.9%	
Segment Profit Margin	9.8%	- 343 bps	10.1%	+76 bps	- 334 bps	10.4%	+57 bps	- 421 bps	

The Segment's Q4 2020 revenue of HK\$1.93 billion (US\$249.3 million) contributed 39.3% of Group Q4 2020 revenue. This represented YoY and QoQ revenue growth of 1.4% and 10.4% respectively. QoQ revenue growth was largely attributed to stronger end-market demand for automotive, 5G infrastructure, and industrial applications. At the product level, there was continued strong demand for high-accuracy SMT systems (the Segment's AP tools) for SiP applications. A noteworthy development was the performance of the Segment's equipment services and spare parts business, which experienced a strong pickup in Q4 2020. This indicates improving manufacturing activities among its customers, particularly from the Eurozone and Americas.

The Segment's Q4 2020 bookings of HK\$1.61 billion (US\$208.0 million) represented YoY growth of 4.7% and QoQ decline of 9.1%. Notably, despite the QoQ decline in bookings, automotive customers registered a QoQ increase in new order bookings. Over the longer term, the Segment's gross margin is expected to improve with the rollout of a number of initiatives. These encompass product cost improvement measures and product portfolio enhancements, which include a new SMT equipment platform designed for optimal Total Cost-of-Ownership ("TCO").

Q4 2020 Segment gross margin of 31.1% was a YoY decline of 441 bps and a QoQ increase of 119 bps. The QoQ improvement was attributed to higher volume and increased revenue contribution from automotive, 5G infrastructure and industrial applications markets.



".. the Group has built up the most comprehensive product portfolio and broadest technical process know-how for AP and HI in the industry to address its customers' most technologically demanding needs."

# **REVIEW** (CONTINUED) MATERIALS SEGMENT (DECONSOLIDATED FROM 29 DECEMBER 2020)

FY 2020 2H 2020 YoY HoH Yo		ΥοΥ		Q4 2020 QoQ	ΥοΥ	
37.0 +18.0% 7% +558 bps	1,419.3 1,211.0 17.5% 138.9	+9.2% +24.1% +400 bps	+35.6% +20.1% +808 bps	903.8 608.4 15.5%	+75.3% +1.0% - 388 bps - 33.0%	+64.7% +17.8% +707 bps +468.1%
	19.2 +45.4% 37.0 +18.0%	19.2 +45.4% 1,419.3 37.0 +18.0% 1,211.0 7% +558 bps 17.5% 2.9 +265.0% 138.9	19.2       +45.4%       1,419.3       +9.2%         37.0       +18.0%       1,211.0       +24.1%         7%       +558 bps       17.5%       +400 bps         2.9       +265.0%       138.9       +87.9%	19.2       +45.4%       1,419.3       +9.2%       +35.6%         37.0       +18.0%       1,211.0       +24.1%       +20.1%         7%       +558 bps       17.5%       +400 bps       +808 bps         2.9       +265.0%       138.9       +87.9%       +395.0%	19.2       +45.4%       1,419.3       +9.2%       +35.6%       903.8         37.0       +18.0%       1,211.0       +24.1%       +20.1%       608.4         7%       +558 bps       17.5%       +400 bps       +808 bps       15.5%         2.9       +265.0%       138.9       +87.9%       +395.0%       55.8	19.2       +45.4%       1,419.3       +9.2%       +35.6%       903.8       +75.3%         37.0       +18.0%       1,211.0       +24.1%       +20.1%       608.4       +1.0%         7%       +558 bps       17.5%       +400 bps       +808 bps       15.5%       - 388 bps         2.9       +265.0%       138.9       +87.9%       +395.0%       55.8       - 33.0%

Several milestones were achieved by the Materials Segment this quarter.

First, Q4 2020 Segment revenue of HK\$608.4 million (US\$78.5 million) was a record high, accounting for 12.4% of Group Q4 2020 revenue. This represented YoY and QoQ growth of 17.8% and 1.0% respectively.

Second, Q4 2020 Segment bookings were also at an all-time high at HK\$903.8 million (US\$116.6 million), representing growth of 64.7% (YoY) and 75.3% (QoQ) respectively. This bullish order momentum is a leading indicator of robust semiconductor device demand, which will in turn drive the Group's customers demand for packaging and assembly equipment.

Segment gross margin of 15.5% represented a YoY improvement of 707 bps and QoQ decline of 388 bps. YoY improvement was anchored by higher volume effects. As part of a restructuring exercise previously announced in Q4 2019, the relocation of operations from Singapore to Malaysia had an impact on overall Segment utilisation, which contributed to the QoQ decline.

The Group is very appreciative to the management and employees of this Segment, who continued to deliver excellent operational and financial performance in Q4 2020, right through the completion of the planned Strategic Joint Venture transaction on 28 December 2020.

From 29 December 2020, the financial results of this Segment's business have been deconsolidated and equity accounted for in the Group's books. The materials business, operating under the independent entity AAMI, continues to be of significant strategic importance to the Group.

#### LIQUIDITY AND FINANCIAL RESOURCES

With the completed divestment of 55.56% of the Group's Materials Segment, the Group's "continuing operations" will refer to Group's business activities excluding the Materials Segment.

Return on sales of the Group's continuing operations for the year was 7.8% excluding one-off items while including one-off items was 6.0% (2019: 8.1%). Return on capital employed of the Group's continuing operations for the year was 7.7% excluding one-off items while including one-off items was 5.8% (2019: 8.7%).

Inventory balance as of 31 December 2020 was HK\$5.77 billion compared with HK\$6.29 billion as of 31 December 2019. The Group's inventory turnover for its continuing operations was 2.52 times (2019: 2.31 times).

Cash and bank deposits as of 31 December 2020 increased significantly by 91.7% to HK\$4.46 billion (2019: HK\$2.33 billion). During 2020, HK\$572.5 million was paid as dividends (2019: HK\$1.1 billion). Capital addition during the year amounted to HK\$384.2 million (2019: HK\$684.7 million), which was fully funded by the year's depreciation and amortization of HK\$640.0 million (2019: HK\$621.1 million), excluding the depreciation of right-of-use assets of HK\$221.2 million (2019: HK\$221.5 million) as per HKFRS 16 in the current year. Days sales outstanding of the Group's continuing operations decreased to 94.8 days (2019: 95.8 days).

As of 31 December 2020, the current ratio was 2.77 (2019: 3.02), with a debt-to-equity ratio of 23.1% (2019: 26.2%). Debts include all bank borrowings and lease liabilities under hire purchase arrangements. The Group had available banking facilities of HK\$2.30 billion (US\$296.6 million) (2019: HK\$2.25 billion (US\$298.4 million)) in the form of bank loans and overdraft facilities, of which HK\$775.3 million (US\$100.0 million) was a committed borrowing facility. Bank borrowings, which are mainly arranged to support day-to-day operations and capital expenditure, are denominated in US dollars, Hong Kong dollars and Euros.

The Group had bank borrowings of HK\$3.05 billion as of 31 December 2020 (31 December 2019: HK\$3.04 billion), consisting of variable-rate and fixed-rate bank borrowings. These bank borrowings are unsecured and repayable by instalments. A syndicated loan of HK\$2.5 billion was arranged in March 2019, and it is a variable-rate borrowing. Repayment of this syndicated loan will commence from March 2022 until March 2024. The Group uses interest rate swaps to mitigate its exposure of the cash flow changes of the variable-rate syndicated loan by swapping certain portions of the syndicated loan from variable rates to fixed rates. The Group's equity attributable to owners of the Company was HK\$13.2 billion (2019: HK\$11.6 billion) as at 31 December 2020.

As of 31 December 2020, cash holdings of the Group were mainly in US dollars, Euros and Chinese RMB. The Group's SMT Solutions Segment entered into US dollar and Euro hedging contracts to mitigate foreign currency risks, as a significant portion of the production of SMT equipment and its suppliers are located in Europe, while a substantial part of the Group's revenue for SMT equipment is denominated in US dollars.

In terms of currency exposure, the majority of the Group's sales were denominated in US dollars, Euros and Chinese RMB. On the other hand, disbursements in respect of operating expenses and purchases were mainly in US dollars, Euros and Chinese RMB.

A final dividend of HK\$2.00 per share is proposed. In addition to the interim dividend of HK\$0.70 per share paid in August 2020, this represents a dividend-per-share increase of 35% compared with 2019. The Board has proposed an above-average dividend payout ratio of 68% for FY 2020 (versus the average dividend payout ratio from 2011 - 2020 of 50%) to reward shareholders from the net gain attributable to the one-off items.



"5G as a 'mega-trend' is driving significantly increased demand for silicon content in applications ... with ongoing momentum in the roll-out of 5G infrastructure presenting a multi-country and multi-year growth path for the Group. ... the Group's core products and services, especially its AP and mainstream solutions, will become increasingly important to its customers."

# LIQUIDITY AND FINANCIAL RESOURCES (CONTINUED)

#### **DIVIDEND POLICY**

The Group has a proven track record of consistently paying dividends every year through the peaks and troughs of global economic and semiconductor cycles since its HKEX listing in 1989. This has delivered consistent returns to its shareholders.

Looking forward, the dividend policy of the Group is to continue a consistent annual dividend payout ratio of around 50%. This is comparable to the average dividend payout ratio of the Group from 2011 - 2020. Looking ahead, the actual dividend payout ratio for each year will depend on various factors, including the Group's strategy and financial performance, its liquidity and financing needs and the prevailing market outlook. The Board will review this dividend policy from time to time, with reference to factors such as the Group's future prospects and capital requirements.

#### SIGNIFICANT INVESTMENT

As at 31 December 2020, AAMI was regarded as a significant investment of the Group as the value of the Group's investment in AAMI comprised 5% or more of the Group's total assets. Information pursuant to paragraph 32(4A) of Appendix 16 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("Listing Rules") in relation to the Group's investment in AAMI is as follows:

(i)	Details of the investment in AAMI:	4,444 ordinary shares in AAMI, representing 44.44% equity interests in AAMI. The investment cost of the Group's investment in AAMI is HK\$1.24 billion.
(ii) (iii)		HK\$1.24 billion 5.4%
	assets:	
(i∨) (∨)	Principal activity of AAMI and its subsidiaries: The Group's investment strategy:	Manufacturing and trading of materials products Long-term investment in the lead frame business

#### **HUMAN RESOURCES**

The Group's employees play key roles in helping its customers successfully enable the digital world. The Group's human resources approach blends initiatives in maintaining competitive remuneration, advancing learning and development tools and systems, and creating an inclusive and positive work environment as part of a holistic and sustained effort to attract, nurture and retain talented people.

Besides annual salary reviews, employees enjoy a range of benefits including medical, training subsidies and team-bonding activities that help promote camaraderie and strengthen relationships at work. Discretionary bonus and incentives shares are also granted to eligible employees based on both Group financial performance and individual performance. The Group also advocates community contribution by its employees, with more details of these to be found in the separate Group Sustainability Report accompanying the Group's annual report.

As of 31 December 2020, total headcount for the Group was approximately 11,600. This figure includes continuing operations only, and thus excludes headcount from the Group's Materials business that formed the AAMI Strategic Joint Venture from 28 December 2020 (see page 10). The Group's total headcount also excludes some 1,700 temporary or short-term contract employees and outsourced workers. Of the 11,600 total headcount, approximately 1,100 are based in Hong Kong, 5,300 in mainland China, 1,200 in Singapore, 1,100 in Germany, 1,000 in Malaysia, 400 in the United Kingdom, 300 in the United States, and the rest in other parts of the world.

Total manpower costs (for continuing operations only) for the Group in 2020 was HK\$4.41 billion, compared with HK\$4.55 billion in 2019. The Group's relatively steady manpower costs reflect its commitment to ensuring that its employees continued to be sufficiently remunerated through a tumultuous, pandemic-hit 2020. Although measures such as a salary freeze were undertaken as part of decisive, preemptive measures to manage costs, the Group was able to provide a special one-off payment to all permanent and contract staff at the end of 2020 once it became clearer that its operations were proving resilient enough. The Group continues to take a prudent, measured approach toward managing its manpower costs moving into 2021, and remains committed to eventually reinstating its regular salary progression policy.

# LONG TERM GROWTH DRIVERS

#### **China Localisation**

The current macroeconomic environment has been characterised by rising geopolitical tensions and economic upheavals. Amidst these escalating tensions, China has experienced an increasing trend towards semiconductor self-sufficiency across the entire design and manufacturing ecosystem, supported by regional and central government policies. The Group has been able to tap relevant opportunities in China due to its strong presence there, and it remains optimistic about deriving broad-based growth from China.

#### AP and HI

Advanced chip technology development presents technical requirements that increasingly challenge chip miniaturisation efforts and the boundaries of Moore's Law. The benefits from the usual playbook of continuously shrinking and packing more transistors into system-on-chip ("silicon scaling") are progressively being outweighed by the costs involved. AP, together with HI, has evolved to complement Moore's Law and extend the possibilities and roadmaps for chip manufacturing and innovation. They provide opportunities to achieve economic advantages for the semiconductor ecosystem as a whole. The advent of AP and HI signals a shift of value-added activity from the front-end to the back-end of the semiconductor manufacturing ecosystem. Today, the Group has built up the most comprehensive product portfolio and broadest technical process know-how for AP and HI in the industry to address its customers' most technologically demanding needs.

#### **5G Deployment**

5G as a 'mega-trend' is driving significantly increased demand for silicon content in applications of all kinds and across multiple industries, with ongoing momentum in the roll-out of 5G infrastructure presenting a multi-country and multi-year growth path for the Group. In terms of innovation, 5G will fuel new innovations in fields such as Augmented and Virtual Reality ("AR/VR"), Autonomous Vehicles ("AV"), Internet of Things ("IoT") and AI. As these innovations flourish in the commercial space, the Group's core products and services, especially its AP and mainstream solutions, will become increasingly important to its customers. This in turn is expected to translate to a healthy growth in its customers' capability buys. Additionally, the expected proliferation of 5G devices across smartphones, automotive electrification, HPC, Communications, IoT deployments, industrial applications and more will open up strategic benefits for the Group in terms of increased customer capacity requirements and accelerated customer demand for more advanced tools. The Group's numerous product lines are already playing significant roles in these application areas.

#### Automotive

Despite a challenging 2020, the automotive market is also expected to be a key, sustained growth driver for the Group. The increasing wave of developments in automotive electrification is fuelling a significant demand for sensors, ADAS computing systems and automotive camera modules, combining to generate a CAGR of 21%, reaching US\$22.4 billion by 2025 (according to Yole Développement). A key element within automotive electrification is the gradual but inexorable move towards Level 5 autonomy (truly self-driving) vehicles, which is expected to boost demand for more semiconductor content. The Group stands to benefit with its breadth of equipment offerings encompassing significant areas of the automotive manufacturing equipment space: from semiconductor packaging & assembly, to its precision SMT tools.

#### A.I. Internet-of-Things ("AloT") Framework for Electronics Manufacturing

Electronics manufacturers face increasing pressure to achieve zero DPPB (Defective Parts Per Billion) and near-zero unscheduled downtime because of a host of factors, including to avoid high product recall & repair costs, meet higher safety & security requirements, and increase competitiveness. Product recall and repairs and unplanned downtime can cause significant financial losses, not to mention affecting company reputations.

The Group has developed a data-driven closed loop AloT approach that represents a fundamental paradigm shift in manufacturing. It will enable 'smart factories' that can bring about significant improvements in productivity, quality and yields across the entire electronics manufacturing value chain. The Group's end-to-end approach involves infusing Al capabilities into 'smart assembly lines' that enable equipment to independently examine data, analyse it to make decisions, and then act based on those decisions. This essentially delivers data-driven closed loop insights and automation without the need for human intervention.



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SENSOR

"The automotive market is expected to be a key, sustained growth driver for the Group, as an increasing wave of developments in automotive electrification boosts demand for more semiconductor content. The Group's breadth of equipment offerings encompass significant areas of the automotive manufacturing equipment space: from semiconductor packaging & assembly, to precision SMT tools."

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# LONG TERM GROWTH DRIVERS (CONTINUED)

#### A.I. Internet-of-Things ("AloT") Framework for Electronics Manufacturing (Continued)

The Group has integrated AloT solutions into its broad product portfolio in order to deliver such capabilities. The core of its AloT platform is a software engine that uses advanced machine learning algorithms to process manufacturing data. This platform approach offers customers various progressive entry points. This begins with getting various factory tools connected onto the AloT platform in order to improve performance autonomously. Customers can subsequently use Al to enable predictive maintenance and procedure tweaks in order to improve overall equipment uptime and yields.

With such AloT-enabled smart assembly lines, the Group aims to provide customers with quality analyses and insights that can lay the foundation for their journey to an 'Industry 4.0' future. The Group continues to develop more machine-learning based solutions to further improve yields, and AloT will be one of the key areas with significant growth potential.

Ultimately, with the significant breadth of current and leading-edge solutions being offered, the Group remains well-positioned to continue leveraging global trends in the industry and forging a healthy longer-term growth trajectory.

# **OUTLOOK 2021**

As the Materials Segment was deconsolidated and equity accounted with effect from 29 December 2020, this Outlook section will only cover the Group's Semiconductor Solutions and SMT Solutions Segments.

Industry research forecasts that 2021 will see broad-based semiconductor growth of 8%. Accelerated digital transformation exemplified by work-from-home, home schooling and online retail will drive investments in personal mobility and computing devices, cloud data centres and communications infrastructure. Further, automotive and industrial markets are forecasted to rebound in 2021 from the trough experienced in 2020.

Since the beginning of 2021, the Semiconductor Solutions Segment has experienced order intake momentum at an unprecedented pace, and consequently, Q1 2021 bookings for the Group are expected to surpass US\$700 million. Improving global economic conditions, together with semiconductor inventory replenishments, have resulted in the tightening of global supply chain conditions. While the Group's supply chain was impacted initially, the Semiconductor Solutions Segment is still expected to deliver strong QoQ revenue growth, offset by a QoQ seasonal decrease in SMT Solutions Segment revenue. Overall, in terms of revenue guidance for Q1 2021, the Group revenue is anticipated to range from US\$500 million to US\$550 million, which will be a Q1 quarterly revenue record (excluding revenue from the Materials Segment). The Group has aggressively ramped up its capacity to meet delivery commitments to customers over the coming quarters.

On top of the Group's focus on growing revenue, ensuring consistent and sustainable long-term profitability remains a top priority. In 2020, the Group commissioned a comprehensive strategic review with the objective of significantly improving its market position and profitability in the years ahead. A number of strategic initiatives will be rolled out over the next few quarters across the Group. These encompass streamlining and enhancing product portfolios, including the establishment of a new SMT equipment platform designed for optimal TCO; growing market share in both mid and high-end segments of the assembly equipment market; and improving product cost structures across the Group. These initiatives will translate to consistently higher and sustainable long term Group profitability.

ASMPT LONG TERM GROWTH DRIVER ARTIFICIAL INTELLIGENCE OF THINGS



"The Group has developed a data-driven closed loop AloT approach that represents a fundamental paradigm shift in manufacturing... [by] infusing Al capabilities into 'smart assembly lines' that enable equipment to independently examine data, analyse it to make decisions, and then act based on those decisions... without the need for human intervention. The Group has integrated AloT solutions into its broad product portfolio in order to deliver such capabilities."



The Directors present their annual report and the audited consolidated financial statements of the Company and its subsidiaries (hereinafter collectively referred to as the "**Group**") for the year ended 31 December 2020.

#### **PRINCIPAL ACTIVITIES**

The Company acts as an investment holding company. Its principal subsidiaries are engaged in the design, manufacture and marketing of machines, tools and materials used in the semiconductor and electronic assembly industries. Details of the Company's principal subsidiaries as at 31 December 2020 are set out in note 51 to the consolidated financial statements.

#### **RESULTS AND APPROPRIATIONS**

The Directors recommend the payment of a final dividend of HK\$2.00 (2019: final dividend of HK\$0.70) per share which, together with the interim dividend of HK\$0.70 (2019: interim dividend of HK\$1.30) per share paid during the year, amounts to a total dividend of HK\$2.70 (2019: HK\$2.00) per share for the year.

Details of the results and the financial position of the Group are set out in the consolidated financial statements on pages 64 to 174.

# **BUSINESS REVIEW**

A review of the business of the Group during the year, an analysis of the Group's performance during the year using financial key performance indicators, a discussion on the Group's future business development, and a description of possible risks and uncertainties that the Group may face are provided in the Chairman's Statement and Management Discussion and Analysis on pages 5 to 8 and pages 9 to 25 of the annual report respectively. The financial risk management objectives and policies of the Group can be found in note 48 to the consolidated financial statements. In addition, discussions on the Group's environmental policies, relationships with its key stakeholders, and compliance with relevant laws and regulations which have a significant impact on the Group are contained in the Sustainability Report on pages 55 to 57 of the annual report.

# FIVE-YEAR FINANCIAL SUMMARY

A summary of the results and the assets and liabilities of the Group for the last five financial years is set out on page 175 of the annual report.

#### **PROPERTY, PLANT AND EQUIPMENT**

Details of movements in the property, plant and equipment of the Group during the year are set out in note 19 to the consolidated financial statements.

#### **SHARE CAPITAL**

During the year ended 31 December 2020, a total of 1,900,600 shares were issued at par under the Company's Employee Share Incentive Scheme (the "**Scheme**") to an independent professional trustee appointed by the Board under the Scheme (the "**Trustee**") and to certain employees. Details of the movements in the share capital of the Company during the year are set out in note 37 to the consolidated financial statements.

#### **BANK BORROWINGS**

Particulars of bank borrowings of the Group as at 31 December 2020 are set out in note 36 to the consolidated financial statements.

# PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

During the year ended 31 December 2020, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities except that the Trustee, pursuant to the terms of the rules and trust deed of the Scheme, purchased on The Stock Exchange of Hong Kong Limited (the "**Stock Exchange**") a total of 330,300 shares in the Company at a total consideration of approximately HK\$26.3 million (excluding ancillary trading fees, costs and expenses directly attributable to the purchase).

#### DISTRIBUTABLE RESERVES OF THE COMPANY

As at 31 December 2020, the Company's reserves available for distribution to shareholders amounted to HK\$2,398,920,000 (2019: HK\$2,430,901,000). In accordance with the Company's Articles of Association, dividends can only be distributed out of profits of the Company.

# DIRECTORS

The Directors of the Company during the year and up to the date of this report were:

Independent Non-Executive Directors Miss Orasa Livasiri, Chairman Mr. Lok Kam Chong, John Mr. Wong Hon Yee Mr. Tang Koon Hung, Eric

Non-Executive Directors Mr. Benjamin Loh Gek Lim<sup>1</sup> Mr. Petrus Antonius Maria van Bommel Mr. Charles Dean del Prado<sup>2</sup>

*Executive Directors* Mr. Robin Gerard Ng Cher Tat, Chief Executive Officer<sup>3</sup> Mr. Guenter Walter Lauber<sup>4</sup> Ms. Patricia Chou Pei-Fen, Chief Financial Officer<sup>5</sup> Mr. Lee Wai Kwong<sup>6</sup> Mr. Tsui Ching Man, Stanley<sup>6</sup>

- 1 Mr. Benjamin Loh Gek Lim was appointed as a Director of the Company with effect from 19 May 2020.
- 2 Mr. Charles Dean del Prado resigned as a Director of the Company with effect from 18 May 2020.
- 3 Mr. Robin Gerard Ng Cher Tat was appointed as the Chief Executive Officer of the Group as from the conclusion of the annual general meeting of the Company held on 12 May 2020 (the "**2020 AGM**").
- 4 Mr. Guenter Walter Lauber was appointed as a Director of the Company as from the conclusion of the 2020 AGM.
- 5 Ms. Patricia Chou Pei-Fen was appointed as the Chief Financial Officer of the Group on 13 April 2020, and subsequently a Director of the Company on 19 May 2020.
- 6 Both Mr. Lee Wai Kwong and Mr. Tsui Ching Man, Stanley did not stand for re-election at the 2020 AGM, and retired as Directors of the Company at the conclusion of the 2020 AGM.

At the forthcoming annual general meeting to be held on 11 May 2021 (the "**2021 AGM**"), Mr. Benjamin Loh Gek Lim and Ms. Patricia Chou Pei-Fen, who were appointed as Directors of the Company after the 2020 AGM, are due to retire from the Board in accordance with Article 117 of the Company's Articles of Association, and Mr. Lok Kam Chong, John is also due to retire from the Board in accordance with Article 113. The retiring Directors, being eligible, will offer themselves for re-election as Directors of the Company.

#### **DIRECTORS** (CONTINUED)

The biographical details of the Directors as at the date of this report are set out below:

**Miss Orasa Livasiri**, Independent Non-Executive Director and Chairman of the Company, aged 65, was appointed to the Board as an Independent Non-Executive Director in 1994, became acting Chairman of the Company on 9 May 2016. She was appointed as Chairman of the Company on 2 March 2017. She was a practising solicitor for more than 30 years and retired from the profession in 2012.

**Mr. Lok Kam Chong, John**, Independent Non-Executive Director, aged 57, was appointed to the Board as an Independent Non-Executive Director on 9 March 2007. Mr. Lok is a fellow member of the Hong Kong Institute of Certified Public Accountants and the Association of Chartered Certified Accountants. He has 20 years of experience in financial management and corporate controllership. Mr. Lok started his career as an auditor in an international accounting firm and then moved to work for some major financial information companies, including Moneyline Telerate (Hong Kong) Ltd. and Dow Jones Telerate. He is currently a Director of FHL & Partners CPA Limited. Mr. Lok holds Dual Degrees in Master in Business Administration and Master of Science in Information Technology from The Hong Kong University of Science and Technology.

**Mr. Wong Hon Yee**, Independent Non-Executive Director, aged 73, was appointed to the Board as an Independent Non-Executive Director on 27 December 2012. Mr. Wong is a chartered engineer and a fellow of the Hong Kong Institution of Engineers. He was the Associate Vice President (Knowledge Transfer) at the City University of Hong Kong prior to his retirement in 2014. Prior to joining City University of Hong Kong, he has been involved in high-tech product design and engineering management in industry for 25 years, over 20 of which were spent at Ampex Ferrotec Ltd., a subsidiary of Ampex Corporation in the USA. He received his Bachelor of Science in Electrical Engineering from the University of Hong Kong in 1969 and Master of Science in Electrical Engineering and Computer Science (EECS) from the University of California, Berkeley in 1971.

**Mr. Tang Koon Hung, Eric**, Independent Non-Executive Director, aged 75, was appointed as an Independent Non-Executive Director of the Company on 26 April 2013. He was formerly an Independent Non-Executive Director of the Company for the period from 6 September 2004 to 31 January 2007, an Executive Director and the Chief Financial Officer of the Company for the period from 1 February 2007 to 1 February 2010. Mr. Tang was also appointed as an Independent Non-Executive Director of EGL Holdings Company Limited (a company listed on the Main Board of the Hong Kong Stock Exchange, stock code: 06882) on 13 November 2014. Mr. Tang qualified as a Chartered Accountant in Canada and is a member of the Hong Kong Institute of Certified Public Accountants. He has worked in the fields of manufacturing, banking, and public utilities with some major corporations both in Canada and in Hong Kong. Mr. Tang graduated from the University of Toronto, Canada. He holds a Bachelor degree in Industrial Engineering and a Master degree in Business Administration.

**Mr. Benjamin Loh Gek Lim**, aged 57, was appointed as a Non-Executive Director of the Company on 19 May 2020. He is the Chief Executive Officer, President and Chairman of the Management Board of ASM International N.V. ("**ASM International**"). Mr. Loh has a proven background in the high tech industry. From the late nineties until 2005, he worked for Oerlikon Corporation, lastly as Senior Vice President responsible for Asia. After that, he joined Veeco Instruments Inc. where his last position was the Executive Vice President responsible for Global Field Operations. He then moved to FEI Company in 2007 where he held various executive positions and ultimately became its Chief Operating Officer. In 2015, he joined the Swiss-based VAT Vacuum Valves company where, as Group Management Board member, he was responsible for worldwide sales and marketing until late 2017.

#### **DIRECTORS** (CONTINUED)

**Mr. Petrus Antonius Maria van Bommel** (also known as "Mr. Peter A.M. van Bommel"), aged 64, was appointed as a Non-Executive Director of the Company on 29 October 2010. He is the Chief Financial Officer of ASM International. He was appointed as a member of the Management Board of ASM International on 1 July 2010 and became Chief Financial Officer on 1 September 2010. He holds a Master's degree in Economics from the Erasmus University in Rotterdam, the Netherlands. Mr. van Bommel has more than 30 years of experience in the electronics and semiconductor industry. He joined the Philips Group in 1979, where he spent most of his career. From the mid-90s until 2005, he served as Chief Financial Officer for several Philips Group's business units. From 2006 to 2008, he was Chief Financial Officer at NXP (formerly Philips Semiconductors), and then became Chief Financial Officer of Odersun AG, a manufacturer of thin-film solar cells and modules from January 2009 until August 2010. Mr. van Bommel has served in a number of illustrious Boards. From April 2012 until 15 April 2020, he was a member of the Supervisory Board of the Royal KPN N.V.. Since May 2017, he has been an Executive Director of Stichting Bernhoven. Mr. van Bommel was appointed as a member of the Supervisory Board of Neways Electronics International N.V. (a company listed on Euronext Amsterdam, stock code: NEWAY) in April 2015 and reappointed in April 2019. Since 2 April 2020, Mr. van Bommel has also been a member of the Board of SES SA, listed on Euronext Paris.

**Mr. Robin Gerard Ng Cher Tat**, aged 57, was appointed the Chief Executive Officer of the Group on 12 May 2020. He has been on the Board as an Executive Director since 28 April 2011. He was the Group Chief Financial Officer from 1 February 2010 until his appointment as the Group Chief Executive Officer. Mr. Ng holds a Bachelor of Accountancy from the National University of Singapore and a Master of Laws (Commercial Law) from the University of Derby, the United Kingdom. Mr. Ng has more than 30 years of experience in finance, audit and accounting. He is a Fellow Chartered Accountant with the Institute of Singapore Chartered Accountants.

**Mr. Guenter Walter Lauber**, aged 59, was appointed as an Executive Director of the Company on 12 May 2020. He is also an Executive Vice President of the Group and Chief Executive Officer of the Group's SMT Solutions Segment. Mr. Lauber has over 20 years of working experience in the SMT equipment industry. In 2007, Mr. Lauber took charge of the SMT business that was subsequently acquired by the Group in 2011. He joined the Group following the acquisition. He has a degree in Electrical Engineering (Dipl-Ing. FH) from the Fachhochschule Augsburg (Augsburg University of Applied Sciences), Germany.

**Ms. Patricia Chou Pei-Fen**, aged 53, was appointed as the Chief Financial Officer of the Group on 13 April 2020, and subsequently as an Executive Director of the Company on 19 May 2020. Ms. Chou holds a Bachelor of Business Administration in Accounting from the National Taiwan University, Taiwan, a Master of Accounting from the University of Southern California, USA, and a Master of Business Administration from the University of California at Berkeley, USA. She has nearly 30 years of experience in finance, accounting, audit, tax, M&A, corporate governance, and capital market activities in the industries of semiconductor and biotech. She has served as a Chief Financial Officer and Independent Director for public companies in the USA, China, and Taiwan. Ms. Chou is also a Certified Public Accountant in the USA, China, and Taiwan.

#### SENIOR MANAGEMENT

As at the date of this report, the Group's senior management team includes, other than the Executive Directors, the following persons. Their biographical details are as follows:

**Mr. Tsui Ching Man, Stanley**, aged 64, is Executive Vice President and Group Chief Operating Officer, and Chief Executive Officer of the Semiconductor Solutions Segment. He was an Executive Director of the Company from 9 May 2017 to 12 May 2020. Mr. Tsui has over 35 years of working experience in the semiconductor industry. Before joining the Group in 1987, he had worked for several major semiconductor companies in Hong Kong and Singapore. Mr. Tsui graduated from the National Taiwan University with a Bachelor of Science degree in Mechanical Engineering. He also holds three Master degrees in Manufacturing Technology, Information System and Business Administration, respectively.

**Mr. Wong Yam Mo**, aged 61, is an Executive Vice President and Chief Technical Officer of the Group. He has a Bachelor of Science degree in Mechanical Engineering and a Master's degree in Industrial Engineering, both from the University of Hong Kong. He also holds a Master's degree in Precision Engineering from the Nanyang Technological University, Singapore. Mr. Wong joined the Group in 1983.

**Mr. Chow Chuen, James**, aged 64, was an Executive Director and the Group Chief Operating Officer from 1 January 2007. On 1 May 2016, he stepped down from his role as Group Chief Operating Officer and passed the baton to Mr. Stanley Tsui. Mr. Chow was subsequently re-designated as Executive Vice President, Business Excellence where he remains to-date. On 9 May 2017, he retired as an Executive Director of the Company. Mr. Chow has a Bachelor of Science degree in Electrical Engineering from the University of Hong Kong and a Master of Science degree in Manufacturing System Engineering from the University of Warwick, England. Mr. Chow joined the Group in 1982. He has over 35 years of experience in the electronics and semiconductor industry.

**Mr. Lim Choon Khoon**, aged 61, is a Senior Vice President of the Group and Chief Executive Officer of the Group's ICD & CIS Business Unit in the Semiconductor Solutions Segment. He holds a Bachelor of Science (Honours) in Production Engineering and Production Management from the University of Nottingham, UK. Mr. Lim started his career with US semiconductor companies in engineering roles before joining the Group in Malaysia and was posted to Hong Kong and Singapore where he spend most of his career with the Group. He left the Group for a short spell to pursue regional and global functional roles in Philips. Mr. Lim re-joined the Group in July 2006 with increased responsibilities in product marketing and sales, key account management, advanced packaging and leading newly acquired NEXX from October 2018 which culminated in his current role as the CEO of a Business Unit.

**Mr. Joseph Poh Tson Cheong**, aged 53, is a Senior Vice President of the Group and Chief Executive Officer of the Group's Opto & Display Business Unit in the Semiconductor Solutions Segment. He graduated from The University of Sydney, Australia in 1989 with a Degree in Mechanical Engineering. He received a Master's Degree in Engineering Business Management from the University of Warwick, England in 1999. Mr. Poh joined the Group in 1991 as a Service Engineer and was promoted to the Senior Vice President position in January 2016. For the past 29 years that he has been with the Group, he has held various positions in its IC, CIS, SMT Solutions and Opto Business Units. His wide exposure to the electronics supply chain has given him ample opportunities to develop extensive customer contacts, a good understanding of market needs and an ability to provide solutions that satisfy customers' current and future requirements.

#### **EMPLOYEE SHARE INCENTIVE SCHEME**

The Company has adopted the Scheme for the benefit of the Group's employees and members of management. The specific objectives of the Scheme are (i) to recognise the contributions by certain employees and to provide them with incentives in order to retain them for the continual operation and development of the Group; and (ii) to attract suitable personnel for further development of the Group.

The Scheme was approved by the shareholders of the Company at the Company's annual general meeting held on 7 May 2019 (the "**2019 AGM**"), and adopted by the Company on 24 March 2020 (the "**Adoption Date**"). Under the Scheme, the shares of the Company may be allocated or awarded to employees or directors of the Group as selected by the Board. The Scheme will be valid and effective for a period of ten years commencing from the Adoption Date.

Pursuant to the Scheme, the Board may from time to time cause the Trustee to be paid certain amounts for (i) subscription of new shares of the Company for selected employees who are not connected persons of the Company and/or (ii) purchase of existing shares of the Company at the prevailing market price for selected employees who are connected persons of the Company, and the Trustee will hold the shares on trust for award to the selected employees under the Scheme upon vesting. The Trustee shall not exercise the voting rights in respect of any shares held under the trust of the Scheme.

The Board shall have absolute discretion to determine any vesting conditions as it sees fit, and to specify the date on which the shares shall vest in selected employees. On the vesting date, if the vesting conditions are fulfilled, the Trustee shall vest the relevant shares in the selected employees. Any shares not vested on the vesting date shall become returned shares for the purposes of the Scheme.

The Company may issue and allot new shares from time to time to selected employees who are not connected persons of the Company during the term of the Scheme, up to a total of 40,667,133 shares (being 10% of the number of shares in issue as at the date of approval of the scheme mandate at the 2019 AGM), provided that no more than 2% of the number of shares in issue at the commencement of a calendar year may be subscribed for pursuant to the Scheme in each calendar year.

During the year ended 31 December 2020, (i) 1,900,600 new shares were issued for the selected employees who were not connected persons of the Company, and (ii) 330,300 existing shares of the Company were purchased at the prevailing market price for the selected employees who were connected persons of the Company, including the two Executive Directors of the Company, namely, Mr. Robin Gerard Ng Cher Tat and Mr. Guenter Walter Lauber.

In connection with the year ending 31 December 2021, the total number of shares in issue on 1 January 2021 was 410,796,133 shares, the maximum aggregate number of shares that may be subscribed for by the Trustee pursuant to the Scheme for the aforesaid year (being 2% of the total number of shares in issue at the commencement of the financial year) is therefore 8,215,922 shares. Assuming that the said 8,215,922 shares are subscribed in full and granted to selected employees on the date of this report, there will be a dilution effect on the shareholdings of the shareholders of 2%.

Assuming that the expected dividends during the year ending 31 December 2021 are the same as the dividends during the year ended 31 December 2020, employee costs estimated to be up to HK\$951,403,768 (being the fair value of the shares issued, i.e. the closing price of the shares on the date of grant (assuming the closing price to be as at the date of this report) less expected dividends during the vesting periods multiplied by the maximum number of shares that may be issued) will be incurred for the year ending 31 December 2021.

Further details of the Scheme are set out in note 38 to the consolidated financial statements.

#### **DIRECTORS' INTERESTS IN SHARES**

Details of the interests of the Directors and chief executives of the Company and their associates in the share capital of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "**SFO**")) as at 31 December 2020 as recorded in the register that is kept by the Company pursuant to Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "**Model Code**") were as follows:

#### Long positions

Shares of HK\$0.10 each of the Company:

Name of director	Capacity	Number of shares held	Percentage of shareholding in the Company
Robin Gerard Ng Cher Tat	Beneficial owner	249,300	0.06%
Guenter Walter Lauber	Beneficial owner	70,900	0.02%

Save as disclosed above, as at 31 December 2020, none of the Directors, chief executives of the Company nor their associates had any interest or short positions in the shares, underlying shares or debentures of the Company or any of its associated corporations.

# DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Other than those rights described under the section headed "Employee Share Incentive Scheme" and share options granted by ASM International N.V. to certain Directors to buy shares of ASM International N.V., none of the Directors or chief executives or their spouses or children under the age of 18 had any right to subscribe for shares in the Company or had exercised any such right during the year. At no time during the year was the Company, any of its holding companies, fellow subsidiaries or subsidiaries a party to any arrangement to enable the Directors of the Company to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

#### SUBSTANTIAL SHAREHOLDERS' INTERESTS IN SHARES

As at 31 December 2020, the following persons (other than the interests disclosed above in respect of Directors or chief executives of the Company) had interests or short positions in the share capital of the Company as recorded in the register required to be kept by the Company under Section 336 of the SFO:

		Long positions			
Name of shareholder	Capacity	Number of shares held	Percentage of shareholding in the Company		
ASM International N.V.	Interest of a controlled corporation	103,003,000 <sup>(Note 1)</sup>	25.07%		
ASM Pacific Holding B.V. Schroders Plc	Beneficial owner Investment manager	103,003,000 <sup>(Note 1)</sup> 44,912,800 <sup>(Note 2)</sup>	25.07% 10.93%		

Notes:

1. ASM International N.V. was deemed to be interested in 103,003,000 shares, through the shares held by its wholly owned subsidiary, ASM Pacific Holding B.V.. Thus, their respective shareholdings represented the same block of shares.

<sup>2.</sup> The long position of 44,912,800 shares held by Schroders Plc included derivative interests in 138,700 underlying shares of the Company derived from unlisted and cash settled derivatives.

#### SUBSTANTIAL SHAREHOLDERS' INTERESTS IN SHARES (CONTINUED)

Save as disclosed above, as at 31 December 2020, according to the register of interests required to be kept by the Company under Section 336 of the SFO, there was no other person who had any interest or short position in the shares or underlying shares of the Company.

# CONNECTED TRANSACTIONS AND DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

No connected transaction (defined under Chapter 14A of the Rules Governing the Listing of Securities on the Stock Exchange (the "Listing Rules")) has been entered into by the Group during the year. None of the related party transactions as disclosed in note 50 to the consolidated financial statements constituted a discloseable connected transaction as defined under Chapter 14A of the Listing Rules.

Save as disclosed above, no transactions, arrangements or contracts of significance to which the Company, any of its holding companies, fellow subsidiaries or subsidiaries was a party and in which a Director of the Company or an entity connected with a Director had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

#### **DIRECTORS' SERVICE CONTRACTS**

No Director of the Company has a service contract with any company in the Group which is not determinable by the Group within one year without payment of compensation (other than statutory compensation).

#### **EMOLUMENT POLICY**

The emolument policy of the employees of the Group is established by the management with reference to the employees' merit, qualifications and competence.

The emoluments of the Directors and the senior management of the Company are decided by the Remuneration Committee, having regard to the Company's operating results, individual performance and comparable market statistics.

The Company currently has an Employee Share Incentive Scheme as an incentive to Directors and eligible employees, details of which are set out in note 38 to the consolidated financial statements.

#### **PERMITTED INDEMNITY**

Pursuant to the Company's Articles of Association, every director shall be indemnified out of the funds of the Company against all liability incurred by him/her as such director in defending any proceedings, whether civil or criminal, in which judgment is given in his/her favour, or in which he/she is acquitted. The Company has taken out insurance against the liability and costs associated with defending any proceedings which may be brought against directors of the Group.

#### **PRE-EMPTIVE RIGHTS**

There is no provision for pre-emptive rights in the Company's Articles of Association although there is no restriction against such rights under the laws in the Cayman Islands.

#### **MAJOR CUSTOMERS AND SUPPLIERS**

The aggregate sales attributable to the five largest customers of the Group were less than 30% of the Group's revenue for the year under review.

The aggregate purchases attributable to the five largest suppliers of the Group were less than 30% of the Group's purchases for the year under review.

# **DONATIONS**

During the year, the Group made charitable and other donations amounting to approximately HK\$494,000.

# **CONFIRMATION OF INDEPENDENCE**

The Company has received from each of the Independent Non-Executive Directors an annual confirmation of his/her independence pursuant to Rule 3.13 of the Listing Rules. The Company considers all of the Independent Non-Executive Directors to be independent.

# SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of the Directors, the Company has maintained a sufficient public float as at the date of this report.

# **AUDITOR**

A resolution will be submitted to the 2021 AGM to re-appoint Messrs. Deloitte Touche Tohmatsu as the auditor of the Company.

On behalf of the Board **Robin Gerard Ng Cher Tat** *Director* 

25 February 2021

# CORPORATE GOVERNANCE REPORT

The Group strives to attain and maintain high standards of corporate governance to safeguard the interests of shareholders and to enhance corporate value and accountability. In addition, the Group is also committed to continuously improving its corporate governance practices.

# **CORPORATE GOVERNANCE PRACTICES**

The Company has complied with all the code provisions set out in the Corporate Governance Code (the "CG Code") contained in Appendix 14 of the Listing Rules throughout the year ended 31 December 2020.

The manner in which the principles and code provisions in the CG Code are applied and implemented are explained as follows:

# **THE BOARD**

#### **Board Composition**

As at 31 December 2020, the Company has nine Directors, two of whom are female. The majority of Board members are Non-Executive Directors. They bring to the Board a wide range of professional experience in the business, financial, legal, technical and industrial fields, which contribute to the effective direction of the Group. Members of the Board comprise nationals from Singapore, Hong Kong, Taiwan, Thailand, Germany and the Netherlands. The Board considers its current composition to have achieved good diversity in terms of gender, cultural, educational background and professional experience.

The Board composition of the Company as at 31 December 2020 is set out below:

Board Committee Director	Audit Committee	Remuneration Committee	Nomination Committee
Independent Non-Executive Directors			
Orasa Livasiri (Chairman of the Board)	М	М	C
Lok Kam Chong, John	С	M	M
Wong Hon Yee		С	Μ
Tang Koon Hung, Eric	М	М	М
Non-Executive Directors			
Benjamin Loh Gek Lim	—	Μ	Μ
Petrus Antonius Maria van Bommel	М	—	—
Executive Directors			
Robin Gerard Ng Cher Tat (Chief Executive Officer)	_	_	_
Guenter Walter Lauber	—	—	—
Patricia Chou Pei-Fen (Chief Financial Officer)	—	—	—

Notes:

C - Chairman of the relevant Board committees

M - Member of the relevant Board committees

#### **Board Composition (Continued)**

During the year ended 31 December 2020 and up to the date of this report, the changes to the composition of the Board were as follows:

- Ms. Patricia Chou Pei-Fen was appointed as the Chief Financial Officer of the Group on 13 April 2020, and subsequently as an Executive Director of the Company with effect from 19 May 2020.
- Both Mr. Lee Wai Kwong and Mr. Tsui Ching Man, Stanley did not stand for re-election at the 2020 AGM, and retired as Executive Directors of the Company. At the conclusion of the 2020 AGM, Mr. Lee also ceased to be the Chief Executive Officer of the Group whereas Mr. Tsui continues to serve as the Chief Operating Officer of the Group.
- Mr. Robin Gerard Ng Cher Tat was appointed to succeed Mr. Lee as the Chief Executive Officer of the Group with effect from the conclusion of the 2020 AGM.
- Mr. Guenter Walter Lauber was appointed as an Executive Director of the Company with effect from the conclusion of the 2020 AGM.
- Mr. Charles Dean del Prado resigned as a Non-Executive Director and a member of the Remuneration Committee and the Nomination Committee with effect from 18 May 2020.
- Mr. Benjamin Loh Gek Lim was appointed as a Non-Executive Director and a member of the Remuneration Committee and the Nomination Committee with effect from 19 May 2020.

None of the members of the Board are related to one another.

During the year ended 31 December 2020, the Board at all times met the requirements of the Listing Rules relating to the appointment of at least three Independent Non-Executive Directors with at least one Independent Non-Executive Director possessing appropriate professional qualifications, or accounting or related financial management expertise. Currently, there are two such Directors on the Board who are also members of the Board's Audit Committee. The Company has complied with and in fact exceeded the Listing Rules requirement of the Independent Non-Executive Directors representing at least one-third of the Board.

The Company has received written annual confirmation from each Independent Non-Executive Director of his or her independence pursuant to the requirements of the Listing Rules. The Company considers all Independent Non-Executive Directors to be independent in accordance with the independence guidelines set out in the Listing Rules, including Miss Orasa Livasiri and Mr. Lok Kam Chong, John who have served as Independent Non-Executive Directors for more than nine years. Both Miss Orasa Livasiri and Mr. Lok Kam Chong, John have not engaged in executive management of the Group. With their extensive experience and professional knowledge in their respective fields of legal and finance, they have expressed objective views and given independent guidance to the Company over the years, and continue to demonstrate a firm commitment to their roles. In view of above, the Directors consider that the long services of Miss Orasa Livasiri and Mr. Lok Kam Chong, John would not affect their exercise of independent judgment and they remain independent. The Board is satisfied that both of them have the required character, integrity and experience to continue fulfilling the role of independent non-executive directors.

#### **Board Diversity Policy**

The Board adopted the Board Diversity Policy in September 2013 setting out the approach to achieve diversity on the Board. The Company recognises and embraces the benefits of having a diverse Board to enhance the quality of its performance. In designing the Board's composition, Board diversity has been considered from a number of aspects, including but not limited to skills, regional and industry experience, background, race, gender and other qualities. The Company will also take into account factors based on its own business model and specific needs from time to time. All Board appointments will be based on meritocracy, and candidates will be considered against applicable selection criteria, having regard to the benefits of diversity on the Board.

The Board will review the Board Diversity Policy on a regular basis to ensure its continued effectiveness.

#### **Corporate Governance Functions**

The Board is responsible for performing its corporate governance duties in accordance with its written terms of reference as set out below. It may delegate the responsibilities to one or more committees, which shall comply with the following terms of reference with regard to such duties.

- To provide independent, effective leadership to supervise the management of the Company's business and affairs to grow value responsibly, in a profitable and sustainable manner, and in the best interests of its shareholders.
- To develop and review the Company's policies and practices on corporate governance.
- To review and monitor the training and continuous professional development of Directors and senior management.
- To review and monitor the Company's policies and practices on compliance with legal and regulatory requirements.
- To develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and Directors.
- To review the Company's compliance with the CG Code and disclosure in the Corporate Governance Report.
- To appoint any other committees that the Board decides are needed and delegate to those committees any appropriate powers of the Board.
- To retain, oversee, compensate and terminate independent advisors to assist the Board in its activities.

During the year ended 31 December 2020, the Board has (i) reviewed the Company's policies and practices regularly to ensure compliance with legal and regulatory requirements; (ii) reviewed and monitored the training and continuous professional development of Directors; and (iii) reviewed compliance with the CG Code.

## THE BOARD (CONTINUED) Chairman and Chief Executive Officer

The Company fully supports the division of responsibility between the Chairman of the Board and the Chief Executive Officer to ensure a balance of power and authority. During the year ended 31 December 2020, the position of Chairman was held by Miss Orasa Livasiri, while the position of Chief Executive Officer was held by Mr. Lee Wai Kwong until his retirement on 12 May 2020, following which Mr. Lee was succeeded by Mr. Robin Gerard Ng Cher Tat. Their respective responsibilities are clearly defined and set out in writing.

The Chairman provides leadership and is responsible for ensuring that the Board is functioning properly, with good corporate governance practices and procedures. With the support of the senior management, the Chairman is also responsible for ensuring that the Directors receive adequate, complete and reliable information in a timely manner and appropriate briefing on issues arising at Board meetings.

The Chief Executive Officer, supported by the Executive Directors, is responsible for managing the Group's business, including implementation of objectives, policies and major strategies and initiatives adopted by the Board.

#### **Appointment and Re-election of Directors**

In accordance with the Company's Articles of Association, each Director elected by the Company at general meetings shall retire at the third annual general meeting following his election. The Director retiring shall be eligible for re-election at, and shall retain office until the close of, the general meeting at which he retires. Any person appointed as a Director by the Board either to fill a casual vacancy on the Board or as an addition to the existing Board shall hold office only until the next following general meeting of the Company (in the case of filling a casual vacancy) or until the next following annual general meeting of the Company (in the case of an addition to the existing Board), and shall then be eligible for re-election at such meeting.

As the 2021 AGM is the third annual general meeting following Mr. Lok Kam Chong, John's last election, he is due to retire from the Board in accordance with the Company's Articles of Association. Mr. Benjamin Loh Gek Lim and Ms. Patricia Chou Pei-Fen, who were appointed as Directors of the Company after the 2020 AGM, are also due to retire from the Board. The retiring Directors, being eligible, will offer themselves for re-election as Directors of the Company at the 2021 AGM.

#### **Nomination Committee**

As at 31 December 2020, the Nomination Committee comprises five members, four of whom are Independent Non-Executive Directors, namely, Miss Orasa Livasiri who is the Chairman of the Committee, Mr. Lok Kam Chong, John, Mr. Wong Hon Yee and Mr. Tang Koon Hung, Eric, and one Non-Executive Director, Mr. Benjamin Loh Gek Lim.

The role of the Nomination Committee is to assist the Board of Directors in: (i) identifying individuals qualified to become Board members and recommending that the Board select a group of director nominees for the next annual general meeting; and (ii) ensuring that the Audit Committee, Remuneration Committee and Nomination Committee of the Board shall have the benefit of qualified and experienced Independent Non-Executive Directors.

#### **Nomination Committee (Continued)**

The major duties of the Nomination Committee include the following:

- To review the structure, size and composition (including the skills, knowledge, experience and diversity of perspectives) of the Board at least annually and make recommendations on any proposed changes to the Board to complement the Company's corporate strategy.
- To identify individuals suitably qualified to become Board members and select or make recommendations to the Board on the selection of individuals nominated for directorships.
- To assess the independence of Independent Non-Executive Directors.
- To make recommendations to the Board on the appointment or re-appointment of Directors and succession planning for Directors, in particular, the Chairman and the Chief Executive Officer, taking into account the Company's corporate strategy and the mix of skills, knowledge, experience and diversity needed in the future, including making recommendations on the composition of the Board generally and the balance between Executive and Non-Executive Directors appointed to the Board.
- To recommend Directors who are retiring to be put forward for re-election.

The Nomination Committee held one meeting during the year ended 31 December 2020 and the attendance record is set out under "Directors' attendance records" on page 43. The following is a summary of the tasks completed by the Nomination Committee during 2020:

- reviewed the structure, size and composition of the Board and its committees;
- identified and made recommendations to the Board on the appointments of appropriate candidates for directorship;
- recommended the retiring Directors for re-election at the annual general meeting;
- reviewed and assessed the independence of the Independent Non-Executive Directors;
- reviewed succession planning for Directors, in particular, for the Chairman and the Chief Executive Officer; and
- adopted a Nomination Policy for identifying, evaluating and recommending suitable candidates for directorship.

#### **Nomination Policy**

The Company has formally adopted a Nomination Policy which sets out the criteria and procedures for the Nomination Committee to identify, evaluate and recommend suitable candidates for directorship with a view to ensuring that the Board has a balance of skills, experience and diversity of perspectives appropriate to the requirements of the Company's business.

## **Nomination Policy (Continued)**

#### Selection Criteria

The Nomination Committee will propose a candidate for nomination or a Director for re-election based on merit, including but not limited to the following considerations:

- The candidate's skills, knowledge and experience which are relevant to the operations of the Company and its subsidiaries.
- The Company's Board Diversity Policy, the balance of skills and experience in the composition of the Board and the requirements under the Listing Rules.
- The ability of the candidate or the re-elected Director to commit and devote sufficient time and attention to the Company's affairs.
- The candidate's character, experience and integrity, and ability to demonstrate a standard of competence commensurate with the position of a director of the Company.

#### **Nomination Process and Procedures**

For appointment of a new Director, the nomination process and procedures are:

- The Nomination Committee, with or without assistance from the Company's Human Resources Department and external agencies, identifies candidates in accordance with the selection criteria set out in the Nomination Policy.
- The Nomination Committee evaluates candidates and recommends to the Board the appointment of appropriate candidates for directorship.
- The Board decides on the appointment based upon the recommendation of the Nomination Committee.
- The letter of appointment, or the key terms and conditions of the appointment, should be approved by Remuneration Committee.
- The Company Secretary or a delegate designated by the Company Secretary shall ensure that all disclosure obligations under the Listing Rules regarding the said appointment or re-election are duly complied with.

For re-election of a Director, the nomination process and procedures are:

- The Nomination Committee reviews the overall contribution of the retiring Director to the Company.
- The Nomination Committee also reviews and determines whether the retiring Director continues to meet the selection criteria set out in the Nomination Policy.
- The Nomination Committee shall make its recommendation to the Board, which shall in turn decide whether to recommend the proposed re-election of the Director to the Company's shareholders at a general meeting.

For the nomination of a new Director by shareholders, please refer to the procedures for shareholders to propose a person for election as a Director on the Company's website (www.asmpacific.com). For any person who is nominated by a shareholder for election as a Director at the general meeting of the Company, the Nomination Committee shall evaluate such candidate based on the selection criteria set out above to determine whether such candidate is qualified for directorship. Where appropriate, the Nomination Committee shall make its recommendation to the Board, which shall in turn decide whether to recommend such person to be elected as a Director at a general meeting.

#### Induction and continuing development for Directors

Each newly appointed Director receives a comprehensive, formal and tailored induction on the first occasion of his appointment to ensure that he has a proper understanding of the business and operations of the Company and is fully aware of his responsibilities and obligations under the Listing Rules and relevant regulatory requirements.

The Directors are given updates on legal and regulatory developments, and business and market changes to facilitate the discharge of their responsibilities. Continuing briefings and professional development for Directors will be arranged whenever necessary.

The Company provides regular updates and presentations on changes and developments relating to the Group's business and the legislative and regulatory environments to the Directors.

The Directors are committed to complying with Code Provision A.6.5 of the CG Code on Directors' training. All the Directors have participated in continuous professional development to develop and refresh their knowledge and skills and have provided a record of training they received for the year ended 31 December 2020 to the Company.

The individual training received by each current Director during the year ended 31 December 2020 is summarised below:

Directors	Reading Regulatory Updates	Attending briefings/ seminars/ conferences relevant to the business	Attending training/briefing on regulatory development, directors' duties or other relevant topics
Independent Non-Executive Directors			
Orasa Livasiri	$\checkmark$	1	1
Lok Kam Chong, John	$\checkmark$	1	✓
Wong Hon Yee	$\checkmark$	1	1
Tang Koon Hung, Eric	$\checkmark$	$\checkmark$	1
Non-Executive Directors			
Benjamin Loh Gek Lim	$\checkmark$	1	1
Petrus Antonius Maria van Bommel	$\checkmark$	1	1
Executive Directors			
Robin Gerard Ng Cher Tat	1	$\checkmark$	
Guenter Walter Lauber	1	1	1
Patricia Chou Pei-Fen	1	$\checkmark$	✓

#### **Board meetings**

#### Board practices and conduct of meetings

Notices of regular Board meetings are served on all Directors at least 14 days before the meetings while reasonable notice is generally given for other Board meetings. For committee meetings, notices are served in accordance with the required notice period stated in the relevant terms of reference.

Agenda and Board papers together with all appropriate, complete and reliable information are sent to all Directors in a timely manner before each Board or committee meeting to keep the Directors apprised of the latest developments and financial position of the Company and to enable them to make informed decisions. The Board and each Director also have separate and independent access to the senior management whenever necessary.

Minutes of all Board meetings and Audit Committee meetings are kept by the Company Secretary while minutes of Board meetings relating to the Employee Share Incentive Scheme, Remuneration Committee meetings and Nomination Committee meetings are kept by the Chief Executive Officer's secretary. Draft minutes are normally circulated to the Directors for comment within a reasonable time after each meeting and the final version is open for Directors' inspection.

According to current Board practice, any material transaction, which involves a conflict of interests for a substantial shareholder or a Director, will be considered and dealt with by the Board at a duly convened Board meeting. The Company's Articles of Association also contain provisions requiring Directors to abstain from voting and not to be counted in the quorum at meetings for approving transactions in which such Directors or any of their close associates have a material interest.

# **Board meetings (Continued)**

#### Directors' attendance records

Eight Board meetings were held during the year. The Chairman also held a meeting with the Independent Non-Executive Directors, in the absence of other Directors, to consider issues in an informal setting.

The individual attendance (either in person or through other electronic means of communication) record of each Director at the meetings of the Board, the Audit Committee, the Nomination Committee and the Remuneration Committee and the 2020 AGM, during the year ended 31 December 2020 is set out below:

		Board Meetings	Audit Committee Meetings	Nomination Committee Meeting	Remuneration Committee Meetings	2020 AGM
Number of Meetings Total Duration (Approximate Number of Hours)		8 27.5	4 10.5	1 1	1 4	1 0.5
Directors		Attendance	e/Number of Mee	tings held duri	ng the tenure of d	irectorship
Independent Non-Executive	Directors					
Orasa Livasiri		8/8	4/4	1/1	1/1	1/1
Lok Kam Chong, John		8/8	4/4	1/1	1/1	1/1
Wong Hon Yee		8/8	N/A	1/1	1/1	1/1
Tang Koon Hung, Eric		8/8	4/4	1/1	1/1	1/1
Non-Executive Directors						
Benjamin Loh Gek Lim	(appointed as a Non-Executive Director, a member of Nomination Committee and Remuneration Committee on 19 May 2020)	5/5	N/A	0/0	0/0	0/0
Petrus Antonius Maria van Bommel		8/8	4/4	N/A	N/A	1/1
Charles Dean del Prado	(resigned as a Non-Executive Director, a member of Nomination Committee and Remuneration Committee on 18 May 2020)	3/3	N/A	1/1	0/1	0/1
Executive Directors						
Robin Gerard Ng Cher Tat		8/8	N/A	N/A	N/A	1/1
Guenter Walter Lauber	(appointed as an Executive Director on 12 May 2020)	5/5	N/A	N/A	N/A	0/0
Patricia Chou Pei-Fen	(appointed as an Executive Director on 19 May 2020)	5/5	N/A	N/A	N/A	0/0
Lee Wai Kwong	(retired as an Executive Director on 12 May 2020)	3/3	N/A	N/A	N/A	1/1
Tsui Ching Man, Stanley	(retired as an Executive Director on 12 May 2020)	3/3	N/A	N/A	N/A	1/1

Note: The Company's external and internal auditors participated in every Audit Committee Meeting during the year and the Company's external auditor also attended the 2020 AGM.

#### Model code for securities transactions

The Company has adopted the Model Code as set out in Appendix 10 to the Listing Rules.

Specific enquiry has been made to all Directors, and save as hereinafter provided, all of the Directors have confirmed that they have complied with the Model Code throughout the year ended 31 December 2020.

On 30 March 2020, Mr. Lee Wai Kwong, a former Director of the Company, purchased 8,000 shares in the Company on the Stock Exchange (the "**Purchase**") without first notifying and obtaining the requisite dated written acknowledgement and clearance to deal from the Chairman or the Designated Director as required by the Model Code. On 31 March 2020, upon realising his non-compliance with the Model Code, Mr. Lee promptly notified the Chairman in writing of his oversight in failing to obtain the Chairman's prior approval before the Purchase. Mr. Lee confirmed to the Board that he did not possess any inside information at the time of the Purchase.

The Board has since looked into the matter. The Chairman has confirmed that had Mr. Lee made the requisite notification in respect of the Purchase, clearance to deal in the shares of the Company would have been given. Given the circumstances as known to the Board at the material time, the Board believes that Mr. Lee did not possess any inside information at the time of the Purchase. All the Directors have been reminded to vigilantly observe their obligations under the Model Code to ensure strict compliance therewith.

The Company has also established written guidelines on no less exacting terms than the Model Code for securities transactions by employees (the "**Employees Written Guidelines**") who are likely to be in possession of unpublished inside information of the Company.

No incident of non-compliance of the Employees Written Guidelines by the employees was noted by the Company.

#### **Company Secretary**

The Company Secretary supports the Chairman, the Board and the Board Committees by ensuring good information flow and that Board policy and procedures are followed. He advises the Board on governance matters and facilitates the induction and professional development of Directors. The Company Secretary is an employee of the Company and has day-to-day knowledge of the Group's affairs. He was appointed by the Board in May 2019. Although the Company Secretary reports to the Chairman and the Chief Executive Officer, all Directors may call upon him for advice and assistance at any time in respect to their duties and the effective operation of the Board and the Board Committees.

During the year, the Company Secretary complied with Rule 3.29 of the Listing Rules and has taken no less than 15 hours of relevant professional training.

## **DELEGATION OF MANAGEMENT FUNCTIONS**

The Company has formalised and adopted written terms on the division of functions reserved to the Board and delegated to the management.

The Board reserves for its decisions all major matters of the Company, including: objectives and overall strategies of the Company; annual budgets and financial matters; internal control and risk management systems; equity related transactions such as issue of shares/options, repurchase of shares, dividend, raising of capital loan; determination of major business strategy; merger and acquisition (save for the delegation of authority to the Company's management to deal with small merger and acquisition opportunities as disclosed hereinafter); disposal of business unit; major investment; annual financial budget in revenue, profitability and capital expenditure; review and approval of financial performance and announcements; and matters as required by laws and regulations.

All the Directors have full and timely access to all relevant information as well as the advice and services of the Company Secretary, with a view to ensuring that Board procedures and all applicable rules and regulations are followed. Each Director is normally able to seek independent professional advice in appropriate circumstances at the Company's expense, upon making a request to the Board.

The day-to-day management, administration and operation of the Company are delegated to the Chief Executive Officer and the senior management. The delegated functions and work tasks are periodically reviewed. Approval has to be obtained from the Board prior to any significant transactions entered into by the abovementioned officers.

The Board has approved a delegation of authority to the Company's management to deal with small merger and acquisition opportunities, subject to an annual cap by transaction value in aggregate that the Company deemed fit for its business and growth strategies. The annual cap by transaction value in aggregate will be reviewed by the Board annually.

The management provides to all members of the Board monthly performance updates giving information on the Group's latest financial performance and financial position, the status of the Group's order book and the performance of individual operating segments and other relevant information. Directors can therefore have a balanced and understandable assessment of the Group's performance, position and prospects throughout the year.

During the year ended 31 December 2020, the Board had three committees, namely, the Audit Committee, the Remuneration Committee and the Nomination Committee, to oversee particular aspects of the Company's affairs. All Board committees of the Company are established with defined written terms of reference which are posted on the websites of the Company (www.asmpacific.com) and the Stock Exchange (www.hkex.com.hk) and are available to shareholders upon request.

The Board's committees are provided with sufficient resources to discharge their duties.

#### **REMUNERATION OF DIRECTORS**

The Company has established a formal and transparent procedure for formulating policies on the remuneration of the Executive Directors of the Company. Details of the remuneration of each of the Directors of the Company for the year ended 31 December 2020 are set out on pages 116 to 117 in note 15 to the consolidated financial statements.

#### **Remuneration Committee**

The Remuneration Committee has five members as at 31 December 2020. Mr. Wong Hon Yee, Independent Non-Executive Director, is the Chairman. One Non-Executive Director, Mr. Benjamin Loh Gek Lim, and three Independent Non-Executive Directors, Miss Orasa Livasiri, Mr. Lok Kam Chong, John and Mr. Tang Koon Hung, Eric, are the other four members of the Remuneration Committee.

The primary functions of the Remuneration Committee are making recommendations on the remuneration policy and structure and remuneration packages of the Executive Directors and senior management, including benefits in kind, pension rights and compensation payments, including any compensation payable for loss or termination of their office or appointment.

The Remuneration Committee is also responsible for establishing formal and transparent procedures for developing such remuneration policy and structure to ensure that no Director or any of his associates will participate in deciding his own remuneration, which remuneration will be determined by reference to the performance of the individual and the Company as well as market practice and conditions.

The Remuneration Committee has adopted a model wherein it determines, with delegated responsibility, the remuneration packages of individual Executive Directors and senior management, including benefits in kind, pension rights and compensation payments, including any compensation payable for loss or termination of their office or appointment. The Remuneration Committee will also review and approve performance-based remuneration by reference to corporate goals and objectives.

The main duties of the Remuneration Committee are as follows:

- On an annual basis, to review and approve the specific remuneration of the Chief Executive Officer including but not limited to basic salary, performance based discretionary bonus and bonus shares allocation.
- On an annual basis, to review and approve the recommendations made by the Chief Executive Officer for the remuneration of other Executive Directors and senior management, which includes their basic salary, performance based discretionary bonus and bonus shares allocation.
- To review and approve the compensation payable to the Executive Directors and senior management for any loss of or termination of office or appointment, to ensure that it is consistent with contractual terms and is otherwise fair and not excessive.
- To review and approve compensation arrangements relating to the dismissal or removal of Directors for misconduct, to ensure that they are consistent with contractual terms and are otherwise reasonable and appropriate.
- To make recommendations to the Board on the remuneration of Non-Executive Directors.
- To consider salaries paid by comparable companies, time commitment, responsibilities and employment conditions elsewhere in the ASMPT group.

# **REMUNERATION OF DIRECTORS** (CONTINUED)

#### **Remuneration Committee (Continued)**

The Remuneration Committee held one meeting during the year ended 31 December 2020 and the attendance records are set out under "Directors' attendance records" on page 43. The following is a summary of the tasks completed by the Remuneration Committee during 2020:

- reviewed the remuneration policy and structure of the Company and the remuneration packages of the Executive Directors and senior management for the year under review;
- consulted the Chairman and/or the Chief Executive Officer of the Company about their recommendations on remuneration policy and packages of the Executive Directors and senior management;
- reviewed and approved the remuneration packages for the newly appointed Executive Directors; and
- considered and recommended to the Board the remuneration package of the newly appointed Non-Executive Director.

Details of the annual remuneration of members of the senior management (including Executive Directors) by band for the year ended 31 December 2020 are as follows:

	Number of employees
HK\$1,500,001 to HK\$2,000,000	1
HK\$2,000,001 to HK\$2,500,000	1
HK\$3,500,001 to HK\$4,000,000	1
HK\$4,500,001 to HK\$5,000,000	1
HK\$5,000,001 to HK\$5,500,000	1
HK\$5,500,001 to HK\$6,000,000	1
HK\$6,000,001 to HK\$6,500,000	3
HK\$7,500,001 to HK\$8,000,000	1

# ACCOUNTABILITY AND AUDIT

#### Directors' responsibilities for financial reporting

The Directors acknowledge their responsibility for preparing the financial statements of the Company for the year ended 31 December 2020.

The Board is responsible for presenting a balanced, clear and understandable assessment of annual and interim reports, price-sensitive announcements and other financial disclosures required under the Listing Rules and other regulatory requirements.

The management provides such explanation and information to the Board so as to enable the Board to make an informed assessment of the financial information and position of the Company put to the Board for approval.

# ACCOUNTABILITY AND AUDIT (CONTINUED)

#### **Internal controls**

During the year under review, the Board has conducted a review of the effectiveness of the internal control system of the Group.

The internal control system of the Group is designed to facilitate effective and efficient operations, to ensure reliability of financial reporting and compliance with applicable laws and regulations, to identify and manage potential risks, and to safeguard the assets of the Group.

The Group Internal Audit Department, which is independent of the Company's management, provides objective assurance and consulting services to the Company by bringing a disciplined systematic approach to evaluate and improve the effectiveness and efficiency of risk management, internal control and governance processes and the integrity of the operations. The Department is accountable to the Audit Committee of the Company and has unrestricted access to information that allows it to perform its functions. On a quarterly basis, it conducts audits on financial, operational and compliance controls, and effectiveness of risk management functions of all business and functional units as well as subsidiaries. Management is responsible for ensuring that control deficiencies highlighted in internal audits are rectified within a reasonable period. The Department produces an annual internal audit plan derived from risk assessment for the Audit Committee's review. The head of the Group Internal Audit Department reports to the Audit Committee her audit findings and her opinions on the system of internal controls. The Audit Committee was satisfied with the existing controls.

The Company has established a whistleblowing procedure and system for employees to raise concerns, in confidence, to the Audit Committee about possible improprieties, such as those relating to fraud, bribery and financial irregularities, concerning the Company.

#### Audit Committee

The Audit Committee comprises three Independent Non-Executive Directors (including two Independent Non-Executive Directors who possess the appropriate professional qualifications or accounting or related financial management expertise) and one Non-Executive Director as at 31 December 2020. Mr. Lok Kam Chong, John, Independent Non-Executive Director, is the Chairman of the Audit Committee. Other members are two Independent Non-Executive Directors, Miss Orasa Livasiri and Mr. Tang Koon Hung, Eric and one Non-Executive Director, Mr. Petrus Antonius Maria van Bommel. None of the members of the Audit Committee are former partners of the Company's existing external auditor.

The main duties of the Audit Committee include the following:

- To review the financial statements and reports and consider any significant or unusual items raised by the staff responsible for the accounting and financial reporting function, internal auditor or external auditor before submission to the Board.
- To review the relationship with the external auditor by reference to the work performed by the auditor, their fees and terms of engagement, and make recommendation to the Board on the appointment, reappointment and removal of an external auditor.
- To review the adequacy and effectiveness of the Company's financial reporting system, internal control system, including the adequacy of resources, qualifications and experience of staff of the Company's accounting and financial reporting function and their training programmes and budget, and risk management system and associated procedures.

# ACCOUNTABILITY AND AUDIT (CONTINUED)

#### Audit Committee (Continued)

In 2020, a total of four meetings of Audit Committee were convened. The attendance record of the Audit Committee's members is shown on page 43. The following is a summary of the tasks completed by the Audit Committee during 2020:

- reviewed the Group's financial reports for the year ended 31 December 2019, for the six months ended 30 June 2020, and for the quarters ended 31 March 2020 and 30 September 2020;
- reviewed the financial reporting system;
- reviewed the effectiveness of internal control system;
- reviewed risk management system;
- reviewed work plan for 2020 audit and fees budget of the auditor; and
- made recommendations on the re-appointment of the auditor.

There is no material uncertainty relating to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern.

There is no disagreement between the Board and the Audit Committee regarding the selection, appointment, resignation or dismissal of the external auditor.

#### Auditor's remuneration

The statement of the external auditor of the Company about their reporting responsibilities on the financial statements is set out in the "Independent Auditor's Report" on pages 58 to 63.

During the year under review, the remuneration paid to the Company's auditor, Messrs. Deloitte Touche Tohmatsu, amounted to HK\$16,676,000 in respect of audit services (included audit fee of HK\$955,000 for the discontinued operations from materials business); HK\$1,506,000 in respect of assurance related services and HK\$1,946,000 in respect of non-audit services (which includes review and consultancy services, services made at the request of regulators, and taxation services), all of which were reviewed and approved by the Audit Committee.

The Audit Committee recommends the re-appointment of Messrs. Deloitte Touche Tohmatsu as auditor at the forthcoming annual general meeting.

# **RISK MANAGEMENT**

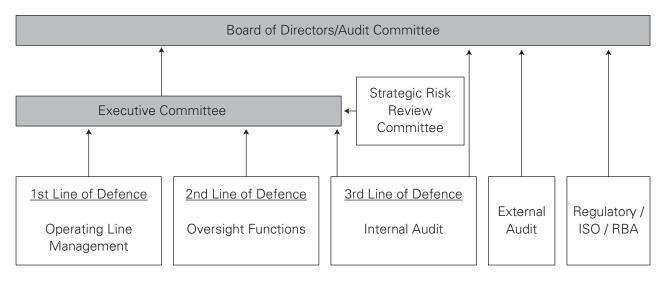
The Board of Directors acknowledges that it is responsible for the Group's risk management and for reviewing its effectiveness. The Board evaluates and determines the nature and extent of the risks it is willing to take in achieving the Group's strategic objectives and ensures that the Group establishes and maintains appropriate and effective risk management system. The Board oversees the Company's management in the design, implementation and monitoring of the risk management system on an on-going basis. Management on the other hand, provides confirmation to the Board on the effectiveness of these systems.

Management is delegated by the Board to advise the Board on the Group's risk-related matters. Management is also responsible for assessing the effectiveness of the Group's risk control/management system.

#### **Risk Management and Control System**

The Group has in place a risk management framework ("**Framework**"), which is based on the "Three Lines of Defence" model and includes a process of Strategic Risk Review. The Framework gives the Board and the management a clear overview of the effectiveness of internal controls and risk management. The Framework is a structured, systematic and effective risk and control system that manages the strategic, operational, financial, financial reporting and compliance risks and enhances clarity at all levels of the Group. The Board and the management are aware that the Framework is designed to manage rather than eliminate the risk of failure to achieve business objectives and can only provide reasonable and not absolute assurance against material misstatement or loss.

#### **The Framework**



The Three Lines of Defence sets out clear responsibilities for overseeing and co-ordinating risk assessment and mitigation on a Group-wide basis so as to ensure that risks faced by the Group are effectively identified, measured, monitored and controlled.

- 1st Line of Defence Operating Line Management
  Line management personnel own and manage risk, and are responsible for undertaking and establishing
  appropriate controls to operate effectively on a daily basis. There are adequate management controls in
  place to monitor ongoing compliance and to highlight control breakdowns.
- 2nd Line of Defence Oversight Functions

These oversight functions support the management by bringing expertise, process excellence, and management monitoring alongside the 1st Line of Defence in outlining the principles, governance, roles and responsibilities, and help ensure that the risk and control procedures are operating as intended. Oversight functions involve Finance and Tax, Information Technology, Human Resources, Legal and Compliance, and Operational Excellence that includes Quality and Inspection.

#### **RISK MANAGEMENT** (CONTINUED)

#### **Risk Management and Control System (Continued)**

The Framework (Continued)

• 3rd Line of Defence — Internal Audit

Group Internal Audit provides an independent and objective assurance to the management on the effectiveness and adequacy of the Group's internal control systems, with a primary reporting line to the Board through the Audit Committee.

The Framework also takes into consideration the COSO Internal Control — Integrated Framework in managing risks relating to the achievement of objectives.

As a complement to the Three Lines of Defence, the Strategic Risk Review Committee reports directly to the Group's Executive Committee, which comprises the Group CEO and other senior management members of the Group. The Strategic Risk Review Committee for the year 2020 was chaired by a Senior Vice President of the Group and comprised management representatives from different Business Segments who were responsible for various key functions within the Group. The Strategic Risk Review Committee is tasked with identifying and assessing risks that would hinder the Group from achieving its objectives, and analysing and recommending how risks are to be managed. This will enhance risk management in order that all material risks faced by the Group are identified, reviewed and appropriately managed. The Strategic Risk Review Committee reports the key risks to the Executive Committee on a regular basis and to the Board on an annual basis. Task forces have been formed and assigned to study in detail the key risks identified and recommend appropriate courses of action to manage identified risks.

The Board, with the assistance of the Executive Committee, oversees the Company's Framework and reviews the Group's top risks and emerging risks on an ongoing basis. During the year, the Board has performed a review of the Group's Framework, process of risk identification and assessment and risk management, the Group's top risks and key emerging risks and the controls in place to mitigate such risks.

## **INSIDE INFORMATION**

With respect to procedures and internal controls for handling and dissemination of inside information, the Company is aware of its obligation under the Securities and Futures Ordinance and the Listing Rules, and the overriding principle that inside information should be announced immediately in compliance with the aforesaid Ordinance and Rules.

The Company makes reference to the "Guidelines on Disclosure of Inside Information" issued by the Securities and Futures Commission in June 2012 in handling and dissemination of inside information.

The Company has included in its Code of Business Conduct a strict prohibition on the unauthorised use of confidential or inside information.

The Company has also established and implemented procedures for responding to external enquiries about the Group's affairs. Senior managers of the Group are identified and authorised to act as the Company's spokespersons and respond to enquiries in allocated areas of issues.

# COMMUNICATIONS WITH SHAREHOLDERS AND INVESTORS

The Company believes that effective communication with shareholders is essential for enhancing investor relations and investors' understanding of the Group's business performance and strategies. The Group also recognises the importance of transparency and timely disclosure of corporate information which enables shareholders and investors to make the best investment decisions.

#### **Shareholders Communication Policy**

The Company has established a Shareholders Communication Policy to set out the Company's processes to provide shareholders and the investment community with ready, equal and timely access to balanced and understandable information about the Company (including its financial performance, strategic goals and plans, material developments and governance), in order to enable shareholders to exercise their rights in an informed manner, and to allow shareholders and the investment community to engage actively with the Company.

All announcements and notices are published on the websites of the Company (www.asmpacific.com) and the Stock Exchange (www.hkex.com.hk). In addition, to promote greater understanding and dialogue with the investment community, the Company holds conference calls or investor luncheon meetings with the investment community in connection with the Company's annual, interim and quarterly results. During these conference calls or investor luncheon meetings, the Company's Chief Executive Officer or his delegate will make presentations on the Group's performance to the investment community. The conference calls are also broadcast live via webcast. Apart from this, designated senior executives maintain regular dialogue with institutional investors to keep them abreast of the Group's development, subject to compliance with applicable laws and regulations. Including the four results announcements, approximately 280 meetings/calls with analysts and fund managers were held in 2020.

Any question regarding the shareholders' communication policy may be directed to the Company's Chief Executive Officer.

#### **Dividend Policy**

The Group has a proven track record of consistently paying dividends every year through the peaks and troughs of global economic and semiconductor cycles since its HKEX listing in 1989. This has delivered consistent returns to its shareholders.

The dividend policy of the Group is to continue a consistent annual dividend payout ratio of around 50%. This is comparable to the average dividend payout ratio of the Group from 2011–2020. The actual dividend payout ratio for each year will depend on various factors, including the Group's strategy and financial performance, its liquidity and financing needs and the prevailing market outlook. The Board will review this dividend policy from time to time, with reference to factors such as the Group's future prospects and capital requirements.

# COMMUNICATIONS WITH SHAREHOLDERS AND INVESTORS (CONTINUED) Shareholders' Meeting

The general meetings of the Company provide the best opportunity for communication between the Board and the shareholders. The Chairman of the Board as well as the respective chairman of the Audit Committee, the Remuneration Committee and the Nomination Committee or, in their absence, other members of the respective committees, and Independent Non-Executive Directors are available to answer questions at the shareholders' meetings. The Company's external auditor, Messrs. Deloitte Touche Tohmatsu, attends the annual general meeting and is available to answer questions relating to the conduct of its audit, the preparation and content of the auditor's report, the accounting policies and auditor independence.

The most recent shareholders' meeting was the 2020 AGM held on 12 May 2020 at Room 3 - 5, United Conference Centre, 10/F United Centre, 95 Queensway, Hong Kong. All the resolutions proposed at that meeting were approved by the shareholders by poll voting. A live webcast was made available for pre-registered shareholders of the Company to view the proceedings of the 2020 AGM online. Details of poll results are available under the investor relations section of the Company's website (www.asmpacific.com) and the website of the Stock Exchange (www.hkex.com.hk).

The next annual general meeting will be held on Tuesday, 11 May 2021, the notice of which will be sent to shareholders at least 20 clear business days before the said meeting.

#### Shareholder Rights

To safeguard the shareholders' interests and rights, separate resolutions are proposed at shareholders' meetings on each substantial issue, including the re-election of the retiring Directors.

All votes of the shareholders at shareholders' meetings are taken by poll. Poll results are posted on the websites of the Company (www.asmpacific.com) and the Stock Exchange (www.hkex.com.hk) following the shareholders' meetings.

#### Procedures for shareholders to convene an extraordinary general meeting

Pursuant to the Articles of Association, shareholders holding not less than one-tenth in amount of the issued capital of the Company (hereinafter referred to as the "**requisitionists**") may request for an extraordinary general meeting of the Company to be convened. The requisition must be in writing and signed by the requisitionists, stating the objective of the meeting, and be deposited at the Company's registered office at Cayman Islands or its principal place of business in Hong Kong at 19/F, Gateway ts, 8 Cheung Fai Road, Tsing Yi, New Territories, Hong Kong.

If the Directors do not, within 21 days from the date of the requisition, duly proceed to convene a meeting, the requisitionists or any of them representing more than one-half of total voting rights of all of them, may themselves convene a meeting, but any meeting so convened shall not be held after the expiration of three months from the date of requisition.

## COMMUNICATIONS WITH SHAREHOLDERS AND INVESTORS (CONTINUED)

#### Procedures for putting forward proposals at shareholders' meetings

Shareholders who wish to put forward a proposal at an extraordinary general meeting should follow the procedures set out in "Procedures for shareholders to convene an extraordinary general meeting" above.

Pursuant to Article 115 of the Company's Articles of Association, no person other than a Director retiring at a meeting shall, unless recommended by the Directors, be appointed a Director at a general meeting unless notice in writing shall have been given to the Company of the intention of any member qualified to vote at the meeting to propose any person other than a retiring Director for election to the office of Director, with notice executed by that person of his willingness to be appointed, provided that the minimum length of the period, during which such notices are given, shall be at least seven days and that the period for giving such notices shall commence no earlier than the day after the dispatch of the notice of the general meeting appointed for such election and end no later than seven days prior to the date of such general meeting. The written notice must state that person's biographical details as required by Rule 13.51(2) of the Listing Rules.

Details of the procedures for shareholders to propose candidates for election to the Board of Directors are available on the Company's website (www.asmpacific.com).

#### Procedures for putting enquiries to the Board

Shareholders may at any time send their enquiries and concerns in writing to the Investor Relations Department, which contact details are as follows:

#### **ASM Pacific Technology Limited**

Singapore Office (Corporate Headquarters) 2 Yishun Avenue 7 Singapore 768924 Republic of Singapore

Hong Kong Office 19/F, Gateway ts 8 Cheung Fai Road Tsing Yi, New Territories Hong Kong Attn.: Investor Relations Department

Telephone:	(65) 6752 6311; (65) 6750 3172 (Singapore)
	(852) 2424 2021; (852) 2970 6329 (Hong Kong)
Fax:	(65) 6758 2287 (Singapore)
	(852) 2481 3367 (Hong Kong)
Email:	investor.relation@asmpt.com

Shareholders' enquiries and concerns will be forwarded to the Board and/or relevant Board Committees of the Company, where appropriate, to answer the shareholders' questions.

#### Articles of Association of the Company

There was no change in the Articles of Association of the Company for the year ended 31 December 2020.

On behalf of the Board **Robin Gerard Ng Cher Tat** *Director* 

25 February 2021



ASMPT's Mission of 'Enabling the Digital World' is expressed in its focus on shaping a bright and sustainable future for its customers, employees, investors, partners and society.

The four pillars of ASMPT's sustainability priorities are

- 1) Nurturing our Employees
- 2) Supporting our Communities
- 3) Creating Value through Innovation
- 4) Managing Environmental Impact

These four pillars align with the four United Nations Sustainable Development Goals (UN SDGs) (numbers 4, 8, 9 & 11 respectively) where ASMPT can contribute meaningfully. To achieve these, the Group has integrated sustainable practices across six key areas of its business — Corporate Governance, Risk Management, Environmental Protection, People Development, Workplace Safety, and Products & Services. It works closely with the various stakeholders involved in each area, building consensus through a collaborative, consultative and communicative approach.

The Group firmly believes that effective alignment of these key areas of its business with global relevant UN SDGs must be a priority. This commitment will not only enable the Group as a global business to continue being a holistic leader in its industry, beyond business results.

#### **ENVIRONMENT**

As a leading global supplier of hardware and software solutions for the manufacture of semiconductors and electronics, ASMPT is keenly aware of its environmental responsibilities and potential to be a good role model for sustainability. The company is committed to keeping its operations cleaner and greener over time. The Group has complied with all relevant international and national environmental laws and regulations.

The Group's environment charter focuses on energy efficient practices and technologies, resource conservation, recycling and pollution prevention. For example, the Group is ISO 14001 certified yearly for its environmental management system at all main business locations in China (including Hong Kong), Germany, United Kingdom, Singapore, and Malaysia. The ISO 14001 standard specifies the requirements for an environmental management system that an organization can use to enhance its environmental performance, fulfil its compliance obligations and achieve its environmental objectives. It continues to put in the necessary efforts to be progressively more energy efficient.

## SOCIAL

#### Employees

The Group aspires to be a great place to work, and its people are the key business differentiator. With its employees working in 28 countries around the world, this means skilfully providing them with a conducive work environment that includes a variety of learning and development opportunities, while building an inclusive, engaged and skilled global workforce. This is crucial to the continued success of the organisation. As of 31 December 2020, the Group's global workforce consisted of about 11,600 permanent and fixed term employees, rising to about 13,300 if temporary/short-term contract employees and outsourced workers are included. About 25% of the Group's employees are female. In terms of the age mix, 23% were aged 30 and below, 62% between 30 and 50, and 15% above 50.

The Group invests heavily in the training and development of its employees, with systems in place to manage Learning & Development initiatives, and to identify and groom promising talent. These efforts demonstrate the Group's commitment to motivating and developing its employees.

#### **SOCIAL** (CONTINUED) Employees (Continued)

A Talent Council was set up in mid-2019, comprising leaders across the Group, to spearhead and equip the Group's people initiatives. In 2020, the Council drew up a leadership capability development roadmap, which includes partnering with universities and other educational institutions to deliver learning through coaching, workshop and online learning platforms. It also developed a Talent Management Framework that utilises a High Performance Behavioural Model (HPBM) that will define leadership competencies for ASMPT's employees. The HPBM is planned as a cornerstone tool to eventually assess and develop all employees as part of a progressive, strategic roll-out over the next 3 - 5 years. The HPBM will be the reference point influencing and guiding decisions in Talent Acquisition, Total Reward, Organization Capability & Development, and Employee Engagement & Experience.

In terms of key human capital metrics, the Group continues to track and publicly report on key indicators, including workforce demographics, diversity and inclusion data, turnover, and training data.

The Group is committed to fair employment practices in its operations worldwide, ensuring equal opportunities for employment, advancement and promotion, regardless of gender, race, age, religion, ethnicity, nationality, marital status, disabilities, and sexual orientation. Additionally, the Group has a zero-tolerance of any form of sexual harassment in the workplace. No such harassment incidents were reported in 2020.

#### **Customers**

ASMPT is committed to delivering the most innovative and valuable products, solutions and services to customers. These efforts go in tandem with the Group's active focus to ensure that these solutions themselves are as environmentally-friendly, production-efficient and cost-effective as possible.

The Group is ISO 9001 certified for its quality management system in its main business locations in China (including Hong Kong), Germany, the United Kingdom, Singapore and Malaysia. All products must undergo stringent tests and certifications by both the Quality and Reliability Departments.

The Group consistently strives to meet and exceed its customers' expectations through continuous service improvement and meaningful engagement in order to better understand and address their specific requirements. During the year, the Group received a number of major commendations from customers, reflecting a high level of customer satisfaction. One example is its fourth 'triple crown' award from the influential VLSI Research Customer Satisfaction Survey for 2020 that showed ratings improvement in 9 key categories, including technical leadership, commitment, support, product performance, recommended supplier, and trusted supplier.

#### **Suppliers**

The Group has over 2,100 suppliers and External Manufacturing Vendors and Partners ("EM Vendors") globally. It constantly reviews its supply chain management processes to bring about sustainable results for customers and stakeholders. The Group's strong collaboration with its suppliers and EM vendors plays an important role in helping it actualises its strategic goals, especially in the dynamic semiconductor market.

The Group continuously strives to build close and long-lasting business relationships with its suppliers and EM vendors based on shared values and expectations that help build and sustain long-term, trusting business relationships. For example, the Group is committed to fair procurement processes where selection is based on objective criteria such as cost effectiveness, business integrity and sustainability.

In turn, the Group expects its suppliers and EM vendors to adhere to the same high standards for ethics, labour rights, health and safety, and the environment as set out in ISO 14000, the ASMPT Supplier Code of Conduct (SCC) that governs areas such as supplier relationship, child labour, forced/coerced labour, human rights, environment, health and safety, as well as bribery, corruption and fair competition.

# **SOCIAL** (CONTINUED)

#### **Suppliers** (Continued)

The ASMPT SCC is based on the Responsible Business Alliance (RBA) Code of Conduct, which outlines practices that promote fair working conditions, comprehensive labour protection and environmentally friendly manufacturing processes for the global electronics industry. The ASMPT SCC also aligns with ASMPT's culture, core values and business practices, and is updated regularly to ensure its relevance, and suppliers are regularly assessed and checked as part of regular business reviews. The Group also works with its suppliers and EM vendors to constantly and sustainably improve their mutual supply chain management processes.

#### Community

The Group is a strong advocate of active community contribution. The three areas it focuses on are Community Well-being, Youth Empowerment through Education, and Promoting Eco-friendly initiatives. In 2020, the global pandemic affected the number and regularity of these activities significantly. While a number of activities pivoted to an online or decentralised model as teams across the world adapted to the ongoing situation, the Group participated in, sponsored and donated to 69 CSR-related activities providing approximately 12,747 hours of volunteer service, a near 50% decrease from 2019. In the midst of the ongoing global pandemic, the Group's many dedicated volunteer teams continue to find creative ways to continue serving their communities.

The Group's belief in the power of education to positively impact lives and create opportunities also guides its efforts to nurture young engineering talent from the communities it operates in.

In 2020, 233,000 hours were recorded for student internship programs with over 51 local universities and technical institutes across the world. The hours represented a significant 35% decrease versus 2019's figure, and were greatly attributed to the effects from the global pandemic. Nevertheless, where possible, opportunities were provided for these students to work with leading-edge technologies, and these determined efforts were still able to benefit 446 students in 2020.

#### Awards

Even through a tumultuous 2020, the efforts of the Group's employees received some much-appreciated recognition for their CSR efforts.

- 1) A prestigious "Best Training Company" Award from Focus Magazine for the Group's SMT Segment topping the Awards' 'Industry' sector with a benchmark-setting maximum score versus Germany's 20,000 strongest and largest companies. This award focuses on where apprentices can be best trained, no mean feat in a country known for its elaborate apprenticeship models across many industries. The perfect score placed the Group's SMT Segment as the best in five key areas: apprenticeship success, structural data, training ratio, training remuneration and additional offers.
- 2) A "Best Learning & Development Technology Implementation Award (Gold)" by CTgoodjobs' Best HR Awards 2020 in HK for utilising its technology and industry expertise to provide a diversified online learning experience catering to a wide range of employees across the company.
- 3) A "Best Corporate Social Responsibility Award (Platinum Award)" from CTgoodjobs' Best HR Awards 2020 in HK for its CSR activities, in recognition of the Group's long and consistent commitment to integrating corporate citizenship into its business life.

More details of the Group's Sustainability and Corporate Social Responsibility programmes will be made available in the Environmental, Social and Governance (ESG) Report for 2020 that will be published on www. asmpacific.com and the Stock Exchange (www.hkex.com.hk) by the end of June 2021.

# INDEPENDENT AUDITOR & REPORT





#### TO THE SHAREHOLDERS OF ASM PACIFIC TECHNOLOGY LIMITED

(incorporated in the Cayman Islands with limited liability)

# **OPINION**

We have audited the consolidated financial statements of ASM Pacific Technology Limited (the "Company") and its subsidiaries (collectively referred to as "the Group") set out on pages 64 to 174, which comprise the consolidated statement of financial position as at 31 December 2020, and the consolidated statement of profit or loss, consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2020, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

## **BASIS FOR OPINION**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("the Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# **KEY AUDIT MATTERS**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# **KEY AUDIT MATTERS** (CONTINUED)

#### Key audit matter

How our audit addressed the key audit matter

#### Impairment testing of goodwill and intangible assets with indefinite useful life

We identified the impairment testing of goodwill and intangible assets with indefinite useful life as a key audit matter due to its complexity and significant judgment exercised by the Group's management on the impairment testing.

As detailed in note 24 to the consolidated financial statements, for the purposes of impairment testing, the carrying amounts of goodwill and intangible assets with indefinite useful life as at 31 December 2020 were HK\$1,159,030,000 and HK\$396,080,000 respectively. Determining the amount of impairment for goodwill and intangible assets with indefinite useful life requires an estimation of the recoverable amount, which is the value in use of the cashgenerating units ("CGUs") to which goodwill and intangible assets have been allocated. The value in use is determined based on the cash flow projection for the group of CGUs discounted to its present value and requires the use of key assumptions, including sales growth rates, gross profit margin rates, terminal growth rates and discount rates applied to the cash flow projection. These estimates and judgements may be affected by unexpected changes in future market or economic conditions or discount rates applied.

The management of the Group determines that there was no impairment recognized with respect to the goodwill and intangible assets with indefinite useful life allocated to semiconductor solutions business and surface mount technology solutions business during the year ended 31 December 2020.

Our procedures in relation to assessing the appropriateness of the impairment testing of goodwill and intangible assets with indefinite useful life included:

- Understanding the Group's impairment testing process, including the valuation model adopted, CGUs allocation and assumptions used;
- Evaluating the appropriateness of the model used to calculate the recoverable amount;
- Evaluating the reasonableness of the budgeted sales and gross margin by considering the approved financial budgets, the management's business plan, the available industry and market data;
- Evaluating the historical accuracy of the financial budgets prepared by management by comparing the historical financial budgets with the actual performance; and
- Engaging our valuation expert to evaluate the appropriateness of the discount rate and terminal growth rate used.

# **KEY AUDIT MATTERS** (CONTINUED)

#### Key audit matter

How our audit addressed the key audit matter

#### Write-down of inventories

We identified write-down of inventories as a key audit matter due to the critical judgment exercised by the Group's management in identifying the slowmoving and obsolete inventories and assessing the amount of write-down of inventories.

As disclosed in notes 4 and 7 to the consolidated financial statements, the nature of inventories is subject to changes in technology, market conditions and cost structure. The Group's management identifies obsolete inventories as a result of the changes, and writes down on those obsolete inventories by considering the net realizable value. The Group's management also reviews the inventory age listing to identify slow-moving and obsolete inventories and then estimates the amount of write-down based on the projected excessive quantity of those inventories considering the production plan and expected future market demand as a result of changes in current market conditions and technology, and the latest invoice prices.

As at 31 December 2020, the carrying amount of inventories, net of write-down, was HK\$5,773,007,000.

Our procedures in relation to evaluating the appropriateness of the write-down of inventories included:

- Understanding of how the Group's management identifies the slow-moving and obsolete inventories and assesses the amount of writedown of inventories;
- Understanding and evaluating the appropriateness of the basis of identification of the obsolete inventories and the projected excessive quantity of inventories estimated by the Group's management;
- Testing the accuracy of the aging analysis of inventories, on a sample basis;
- Evaluating the historical accuracy of write-down of inventories assessed by management by comparing the actual loss to historical impairment recognized, on a sample basis; and
- Assessing the accuracy of the net realizable value by reference to the latest prices on the issued invoices, on a sample basis.

# **OTHER INFORMATION**

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# **RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS**

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

# AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

# AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

As part of an audit in accordance with HKSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

# AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in the independent auditor's report is Tsang Chi Wai.

**Deloitte Touche Tohmatsu** *Certified Public Accountants* Hong Kong 25 February 2021

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the year ended 31 December 2020

	Continuing Operations Discontinued Operation			Total			
	Notes	2020 HK\$'000	2019 HK\$'000 (restated)	2020 HK\$′000	2019 HK\$'000 (restated)	2020 HK\$'000	2019 HK\$'000
Revenue Cost of sales	5 7	14,700,250 (9,561,369)	14,030,169 (8,693,410)	2,186,994 (1,844,184)	1,852,873 (1,665,757)	16,887,244 (11,405,553)	15,883,042 (10,359,167)
Gross profit Other income Selling and distribution expenses General and administrative		5,138,881 102,596 (1,521,751)	5,336,759 89,582 (1,536,117)	342,810 15,544 (50,311)	187,116 3,777 (54,156)	5,481,691 118,140 (1,572,062)	5,523,875 93,359 (1,590,273)
expenses Research and development expenses	8	(901,769) (1,621,576)	(891,057) (1,702,765)	(76,221) (17,659)	(69,876) (8,093)	(977,990) (1,639,235)	(960,933) (1,710,858)
Gain on deemed disposal of subsidiaries Other gains and losses Other expenses Finance costs	43 9 10 11			859,042 (14,714) (25,700) (2,319)	(782) (109,540) (1,709)	859,042 (69,849) (173,176) (170,009)	(54,774) (109,540) (215,122)
Profit (loss) before taxation Income tax expense	12	826,080 (189,468)	1,028,997 (331,710)	1,030,472 (36,581)	(53,263) (21,646)	1,856,552 (226,049)	975,734 (353,356)
Profit (loss) for the year	14	636,612	697,287	993,891	(74,909)	1,630,503	622,378
Profit (loss) for the year attributable to owners of the Company — from continuing operations — from discontinued operation						627,625 993,891	694,158 (74,909)
Profit for the year attributable to non-controlling interests						1,621,516	619,249
- from continuing operations						8,987	3,129
Profit for the year						1,630,503	622,378
Earnings per share (from continuing and discontinued operations)							
— Basic						HK\$3.97	HK\$1.52
— Diluted						HK\$3.95	HK\$1.52
Earnings per share (from continuing operations) — Basic						HK\$1.54	HK\$1.71
— Diluted						HK\$1.53	HK\$1.70

# CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 December 2020

Note	2020 HK\$′000	2019 HK\$'000
	1,630,503	622,378
39	(26,100) —	(55,916) 8,020
	(26,100)	(47,896)
	460,908 (8,896) (55,804)	(121,415) —
	396,208	(121,415)
	370,108	(169,311)
	2,000,611	453,067
	1,979,329 21,282	452,016 1,051 453,067
		Note         HK\$'000           1,630,503         1,630,503           39         (26,100)            (26,100)            (26,100)            (26,100)            (26,100)            (26,100)            (26,100)            (26,100)            (26,100)            (26,100)            (26,100)            (26,100)            (26,100)            (26,100)            (3896)           (55,804)         (55,804)           396,208         370,108           2,000,611         2,000,611

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 31 December 2020

Income tax recoverable       213,781       49,604         Pledged bank deposits       31       594		Notes	2020 HK\$'000	2019 HK\$'000
Property, plant and equipment       19       2,407,335       2,916,415         Right-of-use assets       20       1,601,737       1,632,626         Investment properties       21       85,263       53,645         Goodwill       22       1,159,030       1,047,851         Intangible assets       23       1,139,436       1,100,072         Other investments       25       1,11,06       33,471         Envestments       25       1,240,001          Finance lease receivables       27       4,363          Deposits paid for acquisition of property, plant and equipment       9,837       92,888          Deferred tax assets       40       569,129       38,642          Inventories       28       5.773,007       6.291,276          Finance lease receivables       27       4,305,431       4,710,170         Amount due from an affiliate of a joint venture       26       32,66          Derivative financial instruments       30       45,554       3,422          Derivative financial instruments       31       9,774       9,053          Bank deposits with original maturity of more than three months       31 </td <td>Non-current assets</td> <td></td> <td></td> <td></td>	Non-current assets			
Right-of-use assets       20       1,601,737       1,632,626         Investment properties       21       85,263       53,645         Goodwill       22       1,159,030       1,047,851         Interest in a joint venture       26       1,11,106       93,471         Interest in a joint venture       26       1,124,001       -         Finance lease receivables       27       4,363       -         Deposits paid for acquisition of property, plant and equipment       8,364,572       7,464,459         Rental deposits paid       28,816       32,886         Deferred tax assets       40       569,129       384,624         Other non-current assets       27       4,305,431       4,710,170         Finance lease receivables       27       7,307       6,291,276         Finance lease receivables       27       7,304       6,291,276         Trade and other receivables       29       4,305,431       4,710,170         Amount due from an affiliate of a joint venture       26       326       -         Derivative financial instruments       30       4,564       3.422         Income tax recoverable       213,781       49,604       -         Pledged bank deposits       31		19	2 407 335	2 916 415
Investment properties         21         85,263         55,645           Goodwill         22         1,159,030         1,047,851           Intangible assets         23         1,139,436         1,190,072           Other investments         26         1,240,001         33,471           Interest in a joint venture         26         1,240,001         33,471           Interest in a joint venture         26         1,240,001				
Goodwill         22         1,159,030         1,047,851           Intangible assets         23         1,139,436         1,190,072           Other investments         25         111,106         93,471           Interest in a joint venture         26         1,240,001            Finance lease receivables         27         4,363            Deposits paid for acquisition of property, plant and equipment         9,837         92,888           Deferred tax assets         40         569,129         384,624           Other non-current assets         40         56,519         19,979           Current assets         28         5,773,007         6,291,276           Finance lease receivables         27         4,305,431         4,710,170           Amount due from an affiliate of a joint venture         26         326            Derivative financial instruments         30         45,564         3,482           Income tax recoverable         213,781         44,6064         2,317,543           Pledged bank deposits         31         9,774         9,053           Bank balances and cash         31         4,450,564         2,317,543           Current liabilities         32         2,				
Intangible assets       23       1,139,436       1,190,072         Other investments       25       111,106       39,471         Interest in a joint venture       26       12,240,001          Finance lease receivables       27       4,363          Deposits paid for acquisition of property, plant and equipment       9,937       92,886       32,888         Deferred tax assets       40       569,129       384,624         Other non-current assets       40       569,129       384,624         Other non-current assets       27       4,305,31       1,710,107         Inventories       28       5,773,007       6,291,276         Finance lease receivables       27       372          Trade and other receivables       27       326          Amount due from an affiliate of a joint venture       26       326          Derivative financial instruments       30       45,564       3,482         Income tax recoverable       31       5,773       0,053         Bank deposits       31       5,773       0,053         Bank deposits       31       5,774       9,053         Bank deposits       32       2,784,858				
Other investments         25         111,106         93,471           Interest in a joint venture         26         1,240,001				
Interest in a joint venture       26       1,240,001       —         Finance lease receivables       27       4,363       —         Deposits paid for acquisition of property, plant and equipment       28,816       32,888         Rental deposits paid       28,816       32,888         Deferred tax assets       40       569,129       3346,657         Other non-current assets       40       8,319       19,979         Current assets       28       5,773,007       6,291,276         Inventories       28       5,773,007       6,291,276         Finance lease receivables       27       372       —         Trade and other receivables       27       346,654       3,482         Uncome tax recoverable       213,781       49,604       -         Pledged bank deposits       31       5,544       3,482         Derivative financial instruments       30       45,564       2,317,543         Bank balances and cash       31       9,774       9,053         Bank balances and cash       32       2,784,858       2,670,411         Advance payments from customers       33       2,278,458       2,670,411         Advance payments from customers       33       9,774				
Finance lease receivables       27       4,363				
Deposits paid for acquisition of property, plant and equipment Rental deposits paid         9,837         92,889           Deferred tax assets         40         28,816         32,886           Deferred tax assets         40         8,519         384,624           Other non-current assets         8,519         384,624         19,979           Current assets         28         5,773,007         6,291,276           Inventories         27         372         -           Trade and other receivables         27         326         -           Derivative financial instruments         30         45,564         3,482           Income tax recoverable         213,781         49,604         -           Bank deposits with original maturity of more than three months         31         9,774         9,053           Bank balances and cash         31         4,450,564         2,317,543           Current liabilities         32         2,784,858         2,670,411           Advance payments from customers         33         1,239,316         861,766           Derivative financial instruments         30         2,784,858         2,670,411           Advance payments from customers         33         1,239,316         861,766           Deri				
Rental deposits paid       40       28,816       32,888         Deferred tax assets       40       569,129       334,624         Other non-current assets       8,519       19,979         Inventories       28       5,773,007       6,291,276         Finance lease receivables       27       372				02 888
Deferred tax assets         40         569,129         384,624           Other non-current assets         8,519         19,979           Current assets         8,364,572         7,464,459           Inventories         28         5,773,007         6,291,276           Finance lease receivables         27         372         -           Trade and other receivables         29         4,305,431         4,710,170           Amount due from an affiliate of a joint venture         26         326         -           Derivative financial instruments         30         45,564         3,482           Income tax recoverable         213,781         49,604         -           Pledged bank deposits         31         594         -           Bank balances and cash         31         9,774         9,053           Bank balances and cash         31         4,450,564         2,317,543           Current liabilities         32         2,784,858         2,670,411           Advance payments from customers         33         1,239,316         881,766           Derivative financial instruments         30         110,277         -           Derivative financial instruments         30         19,774         188,633				
Other non-current assets         8,519         19,979           Current assets         8,364,572         7,464,459           Inventories         28         5,773,007         6,291,276           Finance lease receivables         27         372            Amount due from an affiliate of a joint venture         26         326            Derivative financial instruments         30         44,505,431         4,710,170           Income tax recoverable         213,781         49,604           Pledged bank deposits         31         594            Bank deposits with original maturity of more than three months         31         9,774         9,053           Bank balances and cash         31         14,799,413         113,381,128           Current liabilities         32         2,784,858         2,670,411           Advance payments from customers         33         1,239,316         861,766           Derivative financial instruments         36         10,277         9,255           Lease liabilities         34         169,730         188,633           Provisions         35         303,222         283,666           Income tax payable         175,743         321,364		10		
Current assets         28         5,773,007         6,291,276           Inventories         27         372		40		
Current assets         28         5,773,007         6,291,276           Finance lease receivables         27         372            Trade and other receivables         29         4,305,431         4,710,170           Amount due from an affiliate of a joint venture         26         326            Derivative financial instruments         30         45,564         3,482           Income tax recoverable         213,781         49,604           Pledged bank deposits         31         594            Bank deposits with original maturity of more than three months         31         9,774         9,053           Bank balances and cash         31         4,450,564         2,317,543           Current liabilities         31         4,450,564         2,317,543           Trade liabilities         32         2,784,858         2,670,411           Advance payments from customers         33         1,239,316         861,766           Amounts due to a joint venture and its affiliate         26         110,277            Derivative financial instruments         30         -         9,285         32,686           Income tax payable         35         308,722         28,896         175,743	Other non-current assets		6,519	19,979
Current assets         28         5,773,007         6,291,276           Finance lease receivables         27         372            Trade and other receivables         29         4,305,431         4,710,170           Amount due from an affiliate of a joint venture         26         326            Derivative financial instruments         30         45,564         3,482           Income tax recoverable         213,781         49,604           Pledged bank deposits         31         594            Bank deposits with original maturity of more than three months         31         9,774         9,053           Bank balances and cash         31         4,450,564         2,317,543           Current liabilities         31         4,450,564         2,317,543           Trade liabilities         32         2,784,858         2,670,411           Advance payments from customers         33         1,239,316         861,766           Amounts due to a joint venture and its affiliate         26         110,277            Derivative financial instruments         30         -         9,285         32,686           Income tax payable         35         308,722         28,896         175,743			8.364.572	7.464.459
Inventories       28       5,773,007       6,291,276         Finance lease receivables       27       372				.,
Finance lease receivables       27       372				
Trade and other receivables       29       4,305,431       4,710,170         Amount due from an affiliate of a joint venture       26       326			5,773,007	6,291,276
Amount due from an affiliate of a joint venture       26       326				—
Derivative financial instruments         30         45,564         3,482           Income tax recoverable         213,781         49,604           Pledged bank deposits         31         594		29	4,305,431	4,710,170
Income tax recoverable       213,781       49,604         Pledged bank deposits       31       594	Amount due from an affiliate of a joint venture	26	326	—
Pledged bank deposits       31       594	Derivative financial instruments	30	45,564	3,482
Bank deposits with original maturity of more than three months       31       9,774       9,053         Bank balances and cash       31       4,450,564       2,317,543         Current liabilities       14,799,413       13,381,128         Current liabilities       32       2,784,858       2,670,411         Advance payments from customers       33       1,239,316       861,766         Amounts due to a joint venture and its affiliate       26       110,277          Derivative financial instruments       30        9,295         Lease liabilities       34       169,730       188,633         Provisions       35       308,722       283,696         Income tax payable       175,743       97,134         Bank borrowings       36       547,210       321,364	Income tax recoverable		213,781	49,604
months         31         9,774         9,053           Bank balances and cash         31         4,450,564         2,317,543           Current liabilities         14,799,413         113,381,128           Current liabilities         32         2,784,858         2,670,411           Advance payments from customers         33         1,239,316         861,766           Amounts due to a joint venture and its affiliate         26         110,277         -           Derivative financial instruments         30         -         9,295           Lease liabilities         34         169,730         188,633           Provisions         35         308,722         283,696           Income tax payable         175,743         97,134           Bank borrowings         36         547,210         321,364           Met current assets         9,463,557         8,948,829	Pledged bank deposits	31	594	—
Bank balances and cash       31       4,450,564       2,317,543         Current liabilities       114,799,413       113,381,128         Trade liabilities       32       2,784,858       2,670,411         Advance payments from customers       33       1,239,316       861,766         Amounts due to a joint venture and its affiliate       26       110,277       -         Derivative financial instruments       30       -       9,295         Lease liabilities       34       169,730       188,633         Provisions       35       308,722       283,696         Income tax payable       175,743       97,134         Bank borrowings       36       547,210       321,364         Net current assets       9,463,557       8,948,829	Bank deposits with original maturity of more than three			
Current liabilities       32       2,784,858       2,670,411         Advance payments from customers       33       1,239,316       861,766         Amounts due to a joint venture and its affiliate       26       110,277       —         Derivative financial instruments       30       —       9,295         Lease liabilities       34       169,730       188,633         Provisions       35       308,722       283,696         Income tax payable       175,743       97,134         Bank borrowings       36       547,210       321,364         Net current assets       9,463,557       8,948,829	months	31	9,774	9,053
Current liabilities       32       2,784,858       2,670,411         Advance payments from customers       33       1,239,316       861,766         Amounts due to a joint venture and its affiliate       26       110,277          Derivative financial instruments       30        9,295         Lease liabilities       34       169,730       188,633         Provisions       35       308,722       283,696         Income tax payable       175,743       97,134         Bank borrowings       36       547,210       321,364         Net current assets       9,463,557       8,948,829	Bank balances and cash	31	4,450,564	2,317,543
Trade liabilities and other payables       32       2,784,858       2,670,411         Advance payments from customers       33       1,239,316       861,766         Amounts due to a joint venture and its affiliate       26       110,277			14,799,413	13,381,128
Trade liabilities and other payables       32       2,784,858       2,670,411         Advance payments from customers       33       1,239,316       861,766         Amounts due to a joint venture and its affiliate       26       110,277				
Advance payments from customers       33       1,239,316       861,766         Amounts due to a joint venture and its affiliate       26       110,277		22	2 704 050	0 670 414
Amounts due to a joint venture and its affiliate       26       110,277       —         Derivative financial instruments       30       —       9,295         Lease liabilities       34       169,730       188,633         Provisions       35       308,722       283,696         Income tax payable       175,743       97,134         Bank borrowings       36       547,210       321,364				
Derivative financial instruments       30       -       9,295         Lease liabilities       34       169,730       188,633         Provisions       35       308,722       283,696         Income tax payable       175,743       97,134         Bank borrowings       36       547,210       321,364         Net current assets       9,463,557       8,948,829				861,766
Lease liabilities       34       169,730       188,633         Provisions       35       308,722       283,696         Income tax payable       175,743       97,134         Bank borrowings       36       547,210       321,364 <b>State Current assets</b>			110,277	
Provisions       35       308,722       283,696         Income tax payable       175,743       97,134         Bank borrowings       36       547,210       321,364         State of the second sec			-	
Income tax payable       175,743       97,134         Bank borrowings       36       547,210       321,364         State       5,335,856       4,432,299         Net current assets       9,463,557       8,948,829				
Bank borrowings         36         547,210         321,364           Net current assets         9,463,557         8,948,829         9,9463,557         8,948,829		35		
Net current assets         9,463,557         8,948,829		0.0		
Net current assets 9,463,557 8,948,829	Bank borrowings	36	547,210	321,364
			5,335,856	4,432,299
	Net current assets		9,463,557	8,948,829
			17,828,129	16,413,288

Consolidated Statement of Financial Position *(continued)* At 31 December 2020

	Notes	2020 HK\$′000	2019 HK\$'000
Consistent and an experiment			
Capital and reserves Share capital	37	41,079	40,889
Dividend reserve	57	821,592	286,227
Other reserves		12,306,918	11,301,200
		12,300,310	11,301,200
Equity attributable to owners of the Company		13,169,589	11,628,316
Non-controlling interests		24,658	3,376
		24,030	3,370
Total equity		13,194,247	11,631,692
Non-current liabilities			
Bank borrowings	36	2,500,476	2,722,118
Lease liabilities	34	1,352,476	1,362,169
Retirement benefit obligations	39	319,821	260,551
Provisions	35	51,345	53,024
Derivative financial instruments	30	55,804	—
Deferred tax liabilities	40	232,377	233,788
Other liabilities and accruals	41	121,583	149,946
		4,633,882	4,781,596
		17,828,129	16,413,288

The consolidated financial statements on pages 64 to 174 were approved and authorized for issue by the Board of Directors on 25 February 2021 and are signed on its behalf by:

Robin Gerard Ng Cher Tat DIRECTOR Patricia Chou Pei-Fen DIRECTOR

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2020

	Attributable to owners of the Company																
	Share capital HK\$'000	Share premium HK\$'000	Employee share-based compensation reserve HK\$'000	Shares held for Initial Scheme HK\$'000 (note 38)	Shares held for New Scheme HK\$'000	Capital redemption reserve HK\$'000	Capital reserve HK\$'000		Other reserve HK\$'000 (Note)	Convertible bonds equity reserve HK\$'000	Hedging reserve HK\$'000	Translation reserve HK\$'000	Retained profits HK\$'000	Dividend reserve HK\$'000	Sub-total HK\$'000	Attributable to non- controlling interests HK\$'000	Total HK\$'000
At 1 January 2019	40,667	1,346,343	38,789	-	-	760	72,979	-	(15,570)	250,249	-	(550,090)	10,373,871	569,340	12,127,338	(6,893)	12,120,445
Profit for the year Items that will not be reclassified to profit or loss	-	-	-	-	-	-	-	-	-	-	-	-	619,249	_	619,249	3,129	622,378
Remeasurement of defined benefit retirement plans, net of tax <i>(note 39)</i> Fair value gain on investments in equity instruments at fair value through other	-	-	-	-	-	_	-	-	-	-	-	-	(55,916)	-	(55,916)	-	(55,916)
comprehensive income Item that may be reclassified subsequently to profit or loss	-	-	-	-	-	_	-	8,020	-	_	-	-	-	-	8,020	-	8,020
Exchange differences on translation of foreign operations	-	-	_	-	-	-	-	_	-	_	-	(119,337)	-	-	(119,337)	(2,078)	(121,415)
Total comprehensive income (expense) for the year	_	_	-	_	-	-	_	8,020	_	-	_	(119,337)	563,333	-	452,016	1,051	453,067
Sub-total Recognition of equity-settled share-based payments	40,667	1,346,343	38,789 196,039	-	-	760	72,979	8,020	(15,570)	250,249	-	(669,427)	10,937,204	569,340	12,579,354 196,039	(5,842)	12,573,512 196,039
Arising on acquisition of additional interest in a subsidiary Purchase of shares under the Initial	-	-		_	-	-	-	-	(15,019)	-	-	-	_	-	(15,019)	9,218	(5,801)
Scheme (as defined in note 38)	-	-	-	(34,045)	-	-	-	-	-	-	-	-	-	-	(34,045)	-	(34,045)
Shares vested under the Initial Scheme	_	-	(39,820)	33,913	_	-	-	-	-	-	-	-	5,907	-	-	-	-
Shares issued under the Initial Scheme Redemption of convertible bonds	222	194,786	(195,008)	_	_	_	_	_	-	(250,249)	_	_	250.240	_	_	_	_
2018 final dividend paid	_	_	_	_	_	_	_	_	_	(250,249)	_	_	250,249	(569,340)	(569,340)	_	(569,340)
2019 interim dividend paid	-	-	-	-	_	-	-	-	-	-	_	-	(528,673)	(000,010)	(528,673)	_	(528,673)
2019 final dividend proposed	-	-	-	-	-	-	-	-	-	-	-	-	(286,227)	286,227	_	-	-
At 31 December 2019	40,889	1,541,129	_	(132)	-	760	72,979	8,020	(30,589)	-	-	(669,427)	10,378,460	286,227	11,628,316	3,376	11,631,692
At 1 January 2020	40,889	1,541,129	-	-	(132)	760	72,979	8,020	(30,589)	-	-	(669,427)	10,378,460	286,227	11,628,316	3,376	11,631,692
Profit for the year Item that will not be reclassified to profit or loss	-	-	-	-	-	_	-	-	-	-	-	-	1,621,516	-	1,621,516	8,987	1,630,503
Remeasurement of defined benefit retirement plans, net of tax (note 39) Items that may be reclassified subsequently to profit or loss Exchange differences on translation of foreign	_	_	-	-	-	_	_	-	_	-	-	-	(26,100)	-	(26,100)	-	(26,100)
operations Reclassification of cumulative translation reserve upon deemed disposal of foreign	-	-	-	-	-	-	-	-	-	-	-	448,613	_	-	448,613	12,295	460,908
operations Fair value loss on hedging instruments	-	-	-	-	-	-	-	-	-	-	-	(8,896)	-	-	(8,896)	-	(8,896)
designated as cash flow hedges	-	-	-	-	-	-	-	_	-	-	(55,804)	-	-	-	(55,804)	-	(55,804)
Total comprehensive (expense) income for the year	-	-	-	-	-	-	-	-	-	_	(55,804)	439,717	1,595,416	-	1,979,329	21,282	2,000,611
Sub-total Recognition of equity-settled share-based	40,889	1,541,129	-	-	(132)	760	72,979	8,020	(30,589)	-	(55,804)	(229,710)	11,973,876	286,227	13,607,645	24,658	13,632,303
payments	-	_	160,733	-	_	-	-	-	-	-	_	-	-	-	160,733		160,733
Acquisition of business (note 42) Gross obligation to acquire non-controlling	_	_	_	_	_	_	_	_	_	_	_	_	_	_	_	43,792	43,792
interests Purchase of shares under the New	-	-	-	_	-	-	_	-	-	_	_	-	-	-	-	(43,792)	(43,792)
Scheme (as defined in note 38)	-	-	-	-	(26,335)	-	-	-	-	-	-	-	-	-	(26,335)	-	(26,335)
Shares vested under the New Scheme	_	-	(23,890)	-	26,467	-	-	-	-	-	-	-	(2,577)	_	_	-	_
Shares issued under the New Scheme 2019 final dividend paid	190	136,653	(136,843)	_	_	_	_	_	_	_	_	_	_		(286,227)	_	
2019 final dividend paid 2020 interim dividend paid	_	_	_	_	_	_	_	_	_	_	_	_	(286,227)	(286,227)	(286,227) (286,227)	_	(286,227) (286,227)
2020 final dividend proposed	-	-	-	_	-	-	-	_	-	-	-	-	(821,592)	821,592	(200,227)	-	(200,227)
At 31 December 2020	41,079	1,677,782	_	-	-	760	72,979	8,020	(30,589)	-	(55,804)	(229,710)	10,863,480	821,592	13,169,589	24,658	13,194,247

Note: Other reserve represents (i) the change in the non-controlling interest in a subsidiary arising from issuing of new shares to the Group upon the capitalization of loans to the subsidiary in 2017 and (ii) acquiring non-controlling interest in a subsidiary in prior year.

# CONSOLIJATEJ STATEMENT OF CASH FLOWS

For the year ended 31 December 2020

Note	2020 HK\$′000	2019 HK\$'000
Operating activities		
Profit before taxation	1,856,552	975,734
Adjustments for:	.,	0,0,,01
Depreciation of investment properties	1,744	1,331
Depreciation of property, plant and equipment	529,609	511,812
Depreciation of right-of-use assets	221,195	221,541
Amortization of intangible assets	108,612	107,950
Gains on disposal/write-off of property, plant and equipment	(8,438)	(4,269)
Gain on derecognition and modification of right-of-use		
assets	(971)	-
Gain on fair value change of derivative financial instruments	(45,880)	(22,951)
Gain on deemed disposal of subsidiaries 43	(859,042)	-
Gains on change of gross obligations to acquire		
non-controlling interests and contingent consideration		
for acquisitions	(6,698)	(21,621)
Warranty provision expenses	177,812	140,240
Restructuring costs	68,420	109,540
Share-based payments under the Initial Scheme and the		
New Scheme	160,733	196,039
Interest income	(19,696)	(23,660)
Finance costs	170,009	215,122
Effect of foreign exchange rate changes on inter-company balances	56,079	34,968
Operating cash flows before movements in working capital	2,410,040	2,441,776
(Increase) decrease in pledged bank deposits	(594)	2,054
Decrease in inventories	330,936	176,072
(Increase) decrease in trade and other receivables	(104,896)	1,142,984
Increase in other non-current assets	(2,102)	(5,194)
Increase (decrease) in trade liabilities and other payables	443,089	(432,946)
Increase in advance payments from customers	349,296	153,362
Increase in other liabilities and accruals	1,103	3,784
Increase in other provisions	2,237	286
Utilization of warranty provision	(171,798)	(211,057)
Utilization of restructuring provision	(57,547)	(10,507)
(Decrease) increase in retirement benefit obligations Purchase of shares under the Initial Scheme and the New	(164)	10,039
Scheme	(26,335)	(34,045)
Cash generated from operations	3,173,265	3,236,608
Income taxes paid	(516,700)	(456,592)
Income taxes refunded	20,426	53,666
Net cash from operating activities	2,676,991	2,833,682

Consolidated Statement of Cash Flows *(continued)* For the year ended 31 December 2020

Note	2020 HK\$′000	2019 HK\$'000
Investing activities         Interest received         Proceeds on disposals of property, plant and equipment         Purchase of property, plant and equipment         Deposits paid for acquisition of property, plant and equipment         and land use right         Additions of intangible assets         Net cash outflow arising on acquisitions of subsidiaries         Proceeds on deemed disposal of subsidiaries         Payments for right-of-use assets         Payments for rental deposits         Additions of other investments	19,696 87,722 (315,960) (124,945) (5,089) (91,035) 758,772  (806) (16,514)	23,660 40,051 (691,540) (92,888) (4,348) (28,302) — (14,363) (2,911) (19,470)
Payment to non-controlling interests for additional shares Net cash from (used in) investing activities	311,841	(19,470) (5,801) (795,912)
<b>Financing activities</b> Bank borrowings raised Repayment of bank borrowings Payment on redemption of convertible bonds Repayment of lease liabilities Dividends paid Payments for finance costs	892,756 (916,601)  (203,038) (572,454) (170,009)	2,500,000 (714,887) (2,250,000) (183,581) (1,098,013) (188,898)
Net cash used in financing activities Net increase in cash and cash equivalents Cash and cash equivalents at beginning of the year Effect of foreign exchange rate changes	(969,346) 2,019,486 2,317,543 113,535	(1,935,379) 102,391 2,240,022 (24,870)
Cash and cash equivalents at end of the year, represented by bank balances and cash	4,450,564	2,317,543

## NOTES TO THE CONSOLIJATEJ FINANCIAL STATEMENTS

For the year ended 31 December 2020

## 1. GENERAL INFORMATION

ASM Pacific Technology Limited (the "Company") is an exempted company incorporated in the Cayman Islands and its shares are listed on The Stock Exchange of Hong Kong Limited ("The Stock Exchange"). The corporate headquarters of the Company is located at 2 Yishun Avenue 7, Singapore 768924, Republic of Singapore. The registered address of the Company is Whitehall House, 238 North Church Street, P.O. Box 1043, George Town, Grand Cayman KY1-1102, Cayman Islands, and the address of the principal place of business of the Company in Hong Kong (where its shares are listed) is 19/F, Gateway ts, 8 Cheung Fai Road, Tsing Yi, New Territories, Hong Kong.

The consolidated financial statements are presented in Hong Kong dollars, which is also the functional currency of the Company.

The Company acts as an investment holding company. The principal activities of the Company and its subsidiaries (the "Group") are engaged in the design, manufacture and marketing of machines and tools used in semiconductor and electronics assembly industries. The Group was also engaged in the design, manufacture and marketing of materials which was discontinued in the current year (see note 13). The principal subsidiaries and their activities are set out in note 51.

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs")

## Amendments to HKFRSs that are mandatorily effective for the current year

In the current year, the Group has applied the Amendments to References to the Conceptual Framework in HKFRSs and the following amendments to HKFRSs issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA") for the first time, which are mandatorily effective for the annual period beginning on or after 1 January 2020 for the preparation of the consolidated financial statements:

Amendments to HKAS 1 and HKAS 8Definition of MaterialAmendments to HKFRS 3Definition of a BusinessAmendments to HKFRS 9, HKAS 39 and HKFRS 7Interest Rate Benchmark Reform

Except as described below, the application of the Amendments to References to the Conceptual Framework in HKFRSs and the amendments to HKFRSs in the current year had no material impact on the Group's financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

Notes to the Consolidated Financial Statements *(continued)* For the year ended 31 December 2020

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (CONTINUED)

### Amendments to HKFRSs that are mandatorily effective for the current year (Continued) 2.1 Impacts on application of Amendments to HKAS 1 and HKAS 8 "Definition of Material"

The Group has applied the Amendments to HKAS 1 and HKAS 8 Definition of Material The Group has applied the Amendments to HKAS 1 and HKAS 8 for the first time in the current year. The amendments provide a new definition of material that states "information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity." The amendments also clarify that materiality depends on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements taken as a whole.

The application of the amendments in the current year had no impact on the consolidated financial statements.

## 2.2 Impacts on application of Amendments to HKFRS 3 "Definition of a Business"

The Group has applied the amendments for the first time in the current year. The amendments clarify that while businesses usually have outputs, outputs are not required for an integrated set of activities and assets to qualify as a business. To be considered a business, an acquired set of activities and assets must include, at a minimum, an input and a substantive process that together significantly contribute to the ability to create outputs.

The amendments remove the assessment of whether market participants are capable of replacing any missing inputs or processes and continuing to produce outputs. The amendments also introduce additional guidance that helps to determine whether a substantive process has been acquired.

In addition, the amendments introduce an optional concentration test that permits a simplified assessment of whether an acquired set of activities and assets is not a business. Under the optional concentration test, the acquired set of activities and assets is not a business if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar assets. The gross assets under assessment exclude cash and cash equivalents, deferred tax assets, and goodwill resulting from the effects of deferred tax liabilities. The election on whether to apply the optional concentration test is available on transaction-by-transaction basis.

The amendments had no impact on the consolidated financial statements of the Group but may impact future periods should the Group make any acquisition.

## 2.3 Impacts on application of Amendments to HKFRS 9, HKAS 39 and HKFRS 7 "Interest Rate Benchmark Reform"

The Group has applied the amendments for the first time in the current year. The amendments modify specific hedge accounting requirements to allow hedge accounting to continue for affected hedges during the period of uncertainty before the hedged items or hedging instruments affected by the current interest rate benchmarks are amended as a result of the on-going interest rate benchmark reform. The amendments are relevant to the Group given that it applies hedge accounting to its benchmark interest rate exposures.

The application of the amendments had no impact on the Group's consolidated financial statements.

# 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (CONTINUED)

### New and amendments to HKFRSs in issue but not yet effective

The Group has not early applied the following new and amendments to HKFRSs that have been issued but are not yet effective:

HKFRS 17 Amendment to HKFRS 16 Amendments to HKFRS 3	Insurance Contracts and the related Amendments <sup>1</sup> COVID-19-Related Rent Concessions <sup>4</sup> Reference to the Conceptual Framework <sup>2</sup>
Amendments to HKFRS 9, HKAS 39, HKFRS 7, HKFRS 4 and HKFRS 16	Interest Rate Benchmark Reform — Phase 2 <sup>5</sup>
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>3</sup>
Amendments to HKAS 1	Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020) <sup>1</sup>
Amendments to HKAS 16	Property, Plant and Equipment — Proceeds before Intended Use <sup>2</sup>
Amendments to HKAS 37	Onerous Contracts — Cost of Fulfilling a Contract <sup>2</sup>
Amendments to HKFRSs	Annual Improvements to HKFRSs 2018 - 2020 <sup>2</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2023

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2022

<sup>3</sup> Effective for annual periods beginning on or after a date to be determined

<sup>4</sup> Effective for annual periods beginning on or after 1 June 2020

<sup>5</sup> Effective for annual periods beginning on or after 1 January 2021

Except for the amendments to HKFRSs and mentioned below, the directors of the Company anticipate that the application of all other new and amendments to HKFRSs will have no material impact on the consolidated financial statements in the foreseeable future.

### Amendment to HKFRS 16 "COVID-19-Related Rent Concessions"

The amendment is effective for annual reporting periods beginning on or after 1 June 2020.

The amendment introduces a new practical expedient for lessees to elect not to assess whether a COVID-19-related rent concession is a lease modification. The practical expedient only applies to rent concessions occurring as a direct consequence of the COVID-19 that meets all of the following conditions:

- the change in lease payments results in revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change;
- any reduction in lease payments affects only payments originally due on or before 30 June 2021; and
- there is no substantive change to other terms and conditions of the lease.

A lessee applying the practical expedient accounts for changes in lease payments resulting from rent concessions the same way it would account for the changes applying HKFRS 16 "*Leases*" if the changes are not a lease modification. Forgiveness or waiver of lease payments are accounted for as variable lease payments. The related lease liabilities are adjusted to reflect the amounts forgiven or waived with a corresponding adjustment recognized in the profit or loss in the period in which the event occurs.

The application does not have material impact on the Group's financial position and performance as the Group does not intend to apply the practical expedient.

Notes to the Consolidated Financial Statements *(continued)* For the year ended 31 December 2020

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (CONTINUED)

New and amendments to HKFRSs in issue but not yet effective (Continued) Amendments to HKFRS 3 "Reference to the Conceptual Framework" The amendments:

- update a reference in HKFRS 3 "Business Combinations" so that it refers to the Conceptual Framework for Financial Reporting 2018 issued in June 2018 (the "Conceptual Framework") instead of Framework for the Preparation and Presentation of Financial Statements (replaced by the Conceptual Framework for Financial Reporting 2010 issued in October 2010);
- add a requirement that, for transactions and other events within the scope of HKAS 37 "Provisions, Contingent Liabilities and Contingent Assets" or HK(IFRIC) Int — 21 "Levies", an acquirer applies HKAS 37 or HK(IFRIC) — Int 21 instead of Conceptual Framework to identify the liabilities it has assumed in a business combination; and
- add an explicit statement that an acquirer does not recognize contingent assets acquired in a business combination.

The Group will apply the amendments prospectively to business combinations for which the date of acquisition is on or after the beginning of the first annual period beginning on or after 1 January 2022.

## Amendments to HKFRS 9, HKAS 39, HKFRS 7, HKFRS 4 and HKFRS 16 "Interest Rate Benchmark Reform – Phase 2"

Amendments to HKFRS 9, HKAS 39, HKFRS 7, HKFRS 4 and HKFRS 16 "Interest Rate Benchmark Reform — Phase 2" relate to the modification of financial assets, financial liabilities and lease liabilities, specific hedge accounting requirements and disclosure requirements applying HKFRS 7 "Financial Instruments: Disclosures" to accompany the amendments regarding modifications and hedge accounting.

- Modification of financial assets, financial liabilities and lease liabilities. A practical expedient is
  introduced for modifications required by the reform (modifications required as a direct consequence
  of the interest rate benchmark reform and made on an economically equivalent basis). These
  modifications are accounted for by updating the effective interest rate. All other modifications are
  accounted for using the current HKFRSs requirements. A similar practical expedient is proposed for
  lessee accounting applying HKFRS 16;
- Hedge accounting requirements. Under the amendments, hedge accounting is not discontinued solely because of the interest rate benchmark reform. Hedging relationships (and related documentation) are required to be amended to reflect modifications to the hedged item, hedging instrument and hedged risk. Amended hedging relationships should meet all qualifying criteria to apply hedge accounting, including effectiveness requirements; and
- **Disclosures.** The amendments require disclosures in order to allow users to understand the nature and extent of risks arising from the interest rate benchmark reform to which the Group is exposed to and how the entity manages those risks as well as the entity's progress in transitioning from interbank offered rates to alternative benchmark rates, and how the entity is managing this transition.

As at 31 December 2020, the Group has several London Interbank Offered Rate ("LIBOR")/Hong Kong Interbank Offered Rate ("HIBOR") bank loans which will/may be subject to interest rate benchmark reform. The Group expects no significant gains or losses should the interest rate benchmark for these loans change and no impact on the Group's designated hedged items/assessment of hedge effectiveness resulting from the reform on application of the amendments.

## 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS ("HKFRSs") (CONTINUED)

**New and amendments to HKFRSs in issue but not yet effective (Continued)** Amendments to HKAS 1 "Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020)"

The amendments provide clarification and additional guidance on the assessment of right to defer settlement for at least twelve months from reporting date for classification of liabilities as current or non-current, which:

- specify that the classification of liabilities as current or non-current should be based on rights that are in existence at the end of the reporting period. Specifically, the amendments clarify that:
  - (i) the classification should not be affected by management intentions or expectations to settle the liability within 12 months; and
  - (ii) if the right is conditional on the compliance with covenants, the right exists if the conditions are met at the end of the reporting period, even if the lender does not test compliance until a later date.
- clarify that if a liability has terms that could, at the option of the counterparty, result in its settlement by the transfer of the entity's own equity instruments, these terms do not affect its classification as current or non-current only if the entity recognizes the option separately as an equity instrument applying HKAS 32 *Financial Instruments: Presentation*.

In addition, Hong Kong Interpretation 5 was revised as a consequence of the Amendments to HKAS 1 to align the corresponding wordings with no change in conclusion.

Based on the Group's outstanding liabilities as at 31 December 2020, the application of the amendments will not result in reclassification of the Group's liabilities.

## 3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with HKFRSs issued by the HKICPA. For the purpose of preparation of the consolidated financial statements, information is considered material if such information is reasonably expected to influence decisions made by primary users. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange ("Listing Rules") and by the Hong Kong Companies Ordinance.

The directors of the Company have, at the time of approving the consolidated financial statements, a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the consolidated financial statements.

The consolidated financial statements have been prepared on the historical cost basis except for the derivative financial instruments, other investments and certain financial liabilities which are measured at fair value at the end of each reporting period, as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 "Share-based Payment", leasing transactions that are accounted for in accordance with HKFRS 16 and measurements that have some similarities to fair value but are not fair value, such as net realizable value in HKAS 2 "Inventories" or value in use in HKAS 36 "Impairment of Assets".

For financial instruments which are transacted at fair value and a valuation technique that unobservable inputs are to be used to measure fair value in subsequent periods, the valuation technique is calibrated so that at initial recognition the results of the valuation technique equal the transaction price.

In addition, for financial reporting purposes, fair value measurements are categorized into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

## Significant accounting policies

#### **Basis of consolidation**

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

## Significant accounting policies (Continued)

## **Basis of consolidation (Continued)**

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Non-controlling interests in subsidiaries are presented separately from the Group's equity therein, which represent present ownership interests entitling their holders to a proportionate share of net assets of the relevant subsidiaries upon liquidation.

#### Changes in the Group's interests in existing subsidiaries

Changes in the Group's interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's relevant components of equity and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries, including re-attribution of relevant reserves between the Group and the non-controlling interests according to the Group's and the non-controlling interests' proportionate interests.

Any difference between the amount by which the non-controlling interests are adjusted, and the fair value of the consideration paid or received is recognized directly in equity and attributed to owners of the Company.

When the Group loses control of a subsidiary, the assets and liabilities of that subsidiary and noncontrolling interests (if any) are derecognized. A gain or loss is recognized in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the carrying amount of the assets (including goodwill), and liabilities of the subsidiary attributable to the owners of the Company. All amounts previously recognized in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under HKFRS 9 "*Financial Instruments*" or, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

#### **Business combinations**

#### Optional concentration test

Effective from 1 January 2020, the Group can elect to apply an optional concentration test, on a transaction-by-transaction basis, that permits a simplified assessment of whether an acquired set of activities and assets is not a business. The concentration test is met if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar identifiable assets. The gross assets under assessment exclude cash and cash equivalents, deferred tax assets, and goodwill resulting from the effects of deferred tax liabilities. If the concentration test is met, the set of activities and assets is determined not to be a business and no further assessment is needed.

#### Business combinations

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisitiondate fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are generally recognized in profit or loss as incurred.

Except for certain recognition exemptions, the identifiable assets acquired and liabilities assumed must meet the definitions of an assets and a liability in the *Framework for the Preparation and Presentation of Financial Statements* (replaced by the *Conceptual Framework for Financial Reporting* issued in October 2010).

## Significant accounting policies (Continued)

### **Business combinations (Continued)** *Business combinations (Continued)*

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognized at their fair value, except that:

- deferred tax assets or liabilities, and assets or liabilities related to employee benefit arrangements are recognized and measured in accordance with HKAS 12 "*Income Taxes*" and HKAS 19 "*Employee Benefits*" respectively;
- liabilities or equity instruments related to share-based payment arrangements of the acquiree or sharebased payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with HKFRS 2 at the acquisition date (see the accounting policy below);
- assets (or disposal groups) that are classified as held for sale in accordance with HKFRS 5 "Noncurrent Assets Held for Sale and Discontinued Operations" are measured in accordance with that standard; and
- lease liabilities are recognized and measured at the present value of the remaining lease payments (as defined in HKFRS 16) as if the acquired leases were new leases at the acquisition date, except for leases for which (a) the lease term ends within 12 months of the acquisition date; or (b) the underlying asset is of low value. Right-of-use assets are recognized and measured at the same amount as the relevant lease liabilities, adjusted to reflect favorable or unfavorable terms of the lease when compared with market terms.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any noncontrolling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net amount of the identifiable assets acquired and liabilities assumed as at acquisition date. If, after re-assessment, the net amount of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held interest in the acquiree (if any), the excess is recognized immediately in profit or loss as a bargain purchase gain.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the relevant subsidiary's net assets in the event of liquidation are initially measured at the non-controlling interests' proportionate share of the recognized amounts of the acquiree's identifiable net assets or at fair value. The choice of measurement basis is made on a transaction-by-transaction basis.

When the consideration transferred by the Group in a business combination includes a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and included as part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively. Measurement period adjustments are adjustments are adjustments are adjustment during the "measurement period" (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date.

The subsequent accounting for the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is remeasured to fair value at subsequent reporting dates, with the corresponding gain or loss being recognized in profit or loss.

## Significant accounting policies (Continued) Goodwill

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business (see the accounting policy above) less accumulated impairment losses, if any.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units (or groups of cash-generating units) that is expected to benefit from the synergies of the combination, which represent the lowest level at which the goodwill is monitored for internal management purposes and not larger than an operating segment.

A cash-generating unit (or group of cash-generating units) to which goodwill has been allocated is tested for impairment annually or more frequently when there is indication that the unit may be impaired. For goodwill arising on an acquisition in a reporting period, the cash-generating unit (or group of cashgenerating units) to which goodwill has been allocated is tested for impairment before the end of that reporting period. If the recoverable amount is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit (or group of cash-generating units).

On disposal of the relevant cash-generating unit or any of the cash-generating unit within the group of cash-generating units, the attributable amount of goodwill is included in the determination of the amount of profit or loss on disposal. When the Group disposes of an operation within the cash-generating unit (or a cash-generating unit within a group of cash-generating units), the amount of goodwill disposed of is measured on the basis of the relative values of the operation (or the cash-generating unit) disposed of and the portion of the cash-generating unit (or the group of cash-generating units) retained.

The Group's policy for goodwill arising on the acquisition of a joint venture is described below.

## Investments in joint ventures

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The results and assets and liabilities of joint ventures are incorporated in these consolidated financial statements using the equity method of accounting. The financial statements of joint ventures used for equity accounting purposes are prepared using uniform accounting policies as those of the Group for like transactions and events in similar circumstances. Under the equity method, an investment in a joint venture is initially recognized in the consolidated statement of financial position at cost and adjusted thereafter to recognize the Group's share of the profit or loss and other comprehensive income of the joint venture. Changes in net assets of the joint venture other than profit or loss and other comprehensive income are not accounted for unless such changes resulted in changes in ownership interest held by the Group. When the Group's share of losses of a joint venture exceeds the Group's interest in that joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the joint venture), the Group discontinues recognizing its share of further losses. Additional losses are recognized only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the joint venture.

An investment in a joint venture is accounted for using the equity method from the date on which the investee becomes a joint venture. On acquisition of the investment in a joint venture, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognized as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognized immediately in profit or loss in the period in which the investment is acquired.

## Significant accounting policies (Continued)

## Investments in joint ventures (Continued)

The Group assesses whether there is an objective evidence that the interest in a joint venture may be impaired. When any objective evidence exists, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with HKAS 36 as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognized is not allocated to any asset, including goodwill, that forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognized in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

When the Group ceases to have joint control over a joint venture, it is accounted for as a disposal of the entire interest in the investee with a resulting gain or loss being recognized in profit or loss. When the Group retains an interest in the former joint venture and the retained interest is a financial asset within the scope of HKFRS 9, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition. The difference between the carrying amount of the joint venture and the fair value of any retained interest and any proceeds from disposing of the relevant interest in joint venture is included in the determination of the gain or loss on disposal of the joint venture. In addition, the Group accounts for all amounts previously recognized in other comprehensive income in relation to that joint venture on the same basis as would be required if that joint venture had directly disposed of the related assets or liabilities. Therefore, if a gain or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) upon disposal/partial disposal of the relevant joint venture.

When the Group reduces its ownership interest in a joint venture but the Group continues to use the equity method, the Group reclassifies to profit or loss the proportion of the gain or loss that had previously been recognized in other comprehensive income relating to that reduction in ownership interest if that gain or loss would be reclassified to profit or loss on the disposal of the related assets or liabilities.

When a group entity transacts with a joint venture of the Group, profits and losses resulting from the transactions with the joint venture are recognized in the consolidated financial statements only to the extent of interests in the joint venture that are not related to the Group.

## Revenue from contracts with customers

The Group recognizes revenue when (or as) a performance obligation is satisfied, i.e. when "control" of the goods or services underlying the particular performance obligation is transferred to the customer.

A performance obligation represents a good and service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially the same.

Control is transferred over time and revenue is recognized over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- the Group's performance creates or enhances an asset that the customer controls as the Group performs; or
- the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

## Significant accounting policies (Continued)

## Revenue from contracts with customers (Continued)

Otherwise, revenue is recognized at a point in time when the customer obtains control of the distinct goods or services.

A contract liability, i.e. advance payments from customers and deferred income (included in trade liabilities and other payables), represents the Group's obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

## Over time revenue recognition: measurement of progress towards complete satisfaction of a performance obligation

#### Input method

The progress towards complete satisfaction of a performance obligation is measured based on input method, which is to recognize revenue on the basis of the Group's efforts or inputs to the satisfaction of a performance obligation relative to the total expected inputs to the satisfaction of that performance obligation, that best depict the Group's performance in transferring control of goods or services.

#### Contracts with multiple performance obligations (including allocation of transaction price)

For contracts that contain more than one performance obligation (including sales of goods, installation of equipment, training services and rights to purchase certain amounts of spare parts for free), the Group allocates the transaction price to each performance obligation on a relative stand-alone selling price basis.

The stand-alone selling price of the distinct good or service underlying each performance obligation is determined at contract inception. It represents the price at which the Group would sell a promised good or service separately to a customer. If a stand-alone selling price is not directly observable, the Group estimates it using appropriate techniques such that the transaction price ultimately allocated to any performance obligation reflects the amount of consideration to which the Group expects to be entitled in exchange for transferring the promised goods or services to the customer.

#### Refund liabilities

The Group recognizes a refund liability if the Group expects to refund some or all of the consideration received from customers.

#### Existence of significant financing component

In determining the transaction price, the Group adjusts the promised amount of consideration for the effects of the time value of money if the timing of payments agreed (either explicitly or implicitly) provides the customer or the Group with a significant benefit of financing the transfer of goods or services to the customer. In those circumstances, the contract contains a significant financing component. A significant financing component may exist regardless of whether the promise of financing is explicitly stated in the contract or implied by the payment terms agreed to by the parties to the contract.

For contracts where the period between payment and transfer of the associated goods or services is less than one year, the Group applies the practical expedient of not adjusting the transaction price for any significant financing component.

#### Warranties

If a customer has the option to purchase a warranty separately, the Group accounts for the warranty as a separate performance obligation and allocates a portion of the transaction price to that performance obligation.

If a customer does not have the option to purchase a warranty separately, the Group accounts for the warranty in accordance with HKAS 37 unless the warranty provides the customer with a service in addition to the assurance that the product complies with agreed-upon specifications (i.e. service-type warranties).

## Significant accounting policies (Continued)

## Property, plant and equipment

Property, plant and equipment including buildings and freehold land held for use in the production of goods, or for administrative purposes (other than property, plant and equipment under construction as described below) are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and accumulated impairment losses, if any.

Freehold land is not depreciated and are measured at cost less subsequent accumulated impairment losses.

Depreciation is recognized so as to write off the cost of assets other than freehold land, leasehold improvements in progress and construction in progress less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of the reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognized in profit or loss.

#### Property, plant and equipment under development for future owner-occupied purpose

Property, plant and equipment in the course of construction for production, supply or administrative purposes are carried at cost, less any recognized impairment loss. Costs include professional fees and, for qualifying assets, borrowing costs capitalized in accordance with the Group's accounting policy. Such properties are classified to the appropriate categories of property, plant and equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

## Ownership interests in leasehold land and building

When the Group makes payments for ownership interests of properties which includes both leasehold land and building elements, the entire consideration is allocated between the leasehold land and the building elements in proportion to the relative fair values at initial recognition. To the extent the allocation of the relevant payments can be made reliably, interest in leasehold land that is accounted for as an operating lease is presented as "right-of-use assets" in the consolidated statement of financial position. When the consideration cannot be allocated reliably between non-lease building element and undivided interest in the underlying leasehold land, the entire properties are classified as property, plant and equipment.

#### **Investment property**

Investment property is property held to earn rentals and/or for capital appreciation. Investment properties also include leased properties which are being recognized as right-of-use assets subleased by the Group under operating leases.

Investment property is initially measured at cost, including any directly attributable expenditure. Subsequent to initial recognition, investment property is stated at cost less subsequent accumulated depreciation and any accumulated impairment losses. Depreciation is recognized so as to write off the cost of investment property over its estimated useful lives and after taking into account their estimated residual value, using the straight-line method.

## Significant accounting policies (Continued)

## Investment property (Continued)

An investment property is derecognized upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from its disposals. A leased property which is recognized as a right-of-use asset is derecognized if the Group as intermediate lessor classifies the sublease as a finance lease. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period in which the asset is derecognized.

### Intangible assets

#### Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are carried at costs less accumulated amortization and any accumulated impairment losses. Amortization for intangible assets with finite useful lives is recognized on a straight-line basis over their estimated useful lives. The estimated useful life and amortization method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired separately are carried at cost less any subsequent accumulated impairment losses.

### *Internally-generated intangible assets* — *research and development expenditure* Expenditure on research activities is recognized as an expense in the period in which it is incurred.

An internally-generated intangible asset arising from development activities (or from the development phase of an internal project) is recognized if, and only if, all of the following have been demonstrated:

- the technical feasibility of completing the intangible asset so that it will be available for use or sale;
- the intention to complete the intangible asset and use or sell it;
- the ability to use or sell the intangible asset;
- how the intangible asset will generate probable future economic benefits;
- the availability of adequate technical, financial and other resources to complete the development and to use or sell the intangible asset; and
- the ability to measure reliably the expenditure attributable to the intangible asset during its development.

The amount initially recognized for internally-generated intangible asset is the sum of the expenditure incurred from the date when the intangible asset first meets the recognition criteria listed above. Where no internally-generated intangible asset can be recognized, development expenditure is recognized in profit or loss in the period in which it is incurred.

Subsequent to initial recognition, internally-generated intangible assets are reported at cost less accumulated amortization and accumulated impairment losses (if any), on the same basis as intangible assets that are acquired separately.

## Significant accounting policies (Continued)

## Intangible assets (Continued)

### Intangible assets acquired in a business combination

Intangible assets acquired in a business combination are recognized separately from goodwill and are initially recognized at their fair value at the acquisition date (which is regarded as their cost).

Subsequent to initial recognition, intangible assets acquired in a business combination with finite useful life are reported at costs less accumulated amortization and any accumulated impairment losses, on the same basis as intangible assets that are acquired separately. Intangible assets acquired in a business combination with indefinite useful lives are carried at cost less any subsequently accumulated impairment losses.

#### Derecognition of intangible assets

An intangible asset is derecognized on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognized in profit or loss when the asset is derecognized.

## Impairment on property, plant and equipment, right-of-use assets and intangible assets other than goodwill (see the accounting policy in respect of goodwill above)

At the end of the reporting period, the Group reviews the carrying amounts of its property, plant and equipment, right-of-use assets and intangible assets with finite useful lives to determine whether there is any indication that these assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss, if any. Intangible assets with indefinite useful lives are tested for impairment at least annually, and whenever there is an indication that the asset may be impaired.

The recoverable amount of property, plant and equipment, right-of-use assets and intangible assets are estimated individually. When it is not possible to estimate the recoverable amount of an asset individually, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. In testing a cash-generating unit for impairment, corporate assets are allocated to the relevant cash-generating unit when a reasonable and consistent basis of allocation can be established, or otherwise they are allocated to the smallest group of cash generating units for which a reasonable and consistent allocation basis can be established. The recoverable amount is determined for the cash-generating unit or group of cash-generating units to which the corporate asset belongs, and is compared with carrying amount of the relevant cash generating units.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a cash-generating unit) for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or the cash-generating unit) is reduced to its recoverable amount. For corporate assets or portion of corporate assets which cannot be allocated on a reasonable and consistent basis to a cash generating unit, the Group compares the carrying amount of a group of cash-generating units, including the carrying amounts of the corporate assets or portion of corporate assets allocated to that group of cash-generating units. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss is recognized to the asset is allocated pro rata to the other assets of the unit. An impairment loss is recognized immediately in profit or loss.

## Significant accounting policies (Continued)

## Impairment on property, plant and equipment, right-of-use assets and intangible assets other than goodwill (see the accounting policy in respect of goodwill above) (Continued)

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit or a group of cash-generating units) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset (or the cash-generating unit or a group of cash-generating units) in prior years. A reversal of an impairment loss is recognized immediately in profit or loss.

#### Inventories

Inventories are stated at the lower of cost and net realizable value. Cost of semiconductor solutions and materials is calculated using the first-in, first-out method. Cost of surface mount technology equipment is calculated using either on a first-in, first-out or weighted average method, depending on the type of inventory. Net realizable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

## Provisions

Provisions are recognized when the Group has a present obligation (legal or constructive) as a result of a past event, and it is probable that the Group will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

## Restructurings

A restructuring provision is recognized when the Group has developed a detailed formal plan for the restructuring and has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement the plan or announcing its main features to those affected by it. The measurement of a restructuring provision includes only the direct expenditures arising from the restructuring, which are those amounts that are both necessarily entailed by the restructuring and not associated with the ongoing activities of the entity.

## Warranties

Provisions for the expected cost of assurance-type warranty obligations under the relevant sale of contracts with customers for sales of goods are recognized at the date of sale of the relevant products, at the directors' best estimate of the expenditure required to settle the Group's obligation.

Significant accounting policies (Continued)

#### Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit before taxation because it excludes items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognized on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax base used in the computation of taxable profit. Deferred tax liabilities are generally recognized for all taxable temporary differences. Deferred tax assets are generally recognized for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilized. Such deferred tax assets and liabilities are not recognized if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognized if the temporary difference arises from the initial recognition of goodwill.

Deferred tax liabilities are recognized for taxable temporary differences associated with investments in subsidiaries and interest in a joint venture, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interest are only recognized to the extent that it is probable that there will be sufficient taxable profits against which to utilize the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realized, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax assets and liabilities reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For the purposes of measuring deferred tax for leasing transactions in which the Group recognizes the right-of-use assets and the related lease liabilities, the Group first determines whether the tax deductions are attributable to the right-of-use assets or the lease liabilities.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies HKAS 12 requirements to the leasing transaction as a whole. Temporary differences relating to right-of-use assets and lease liabilities are assessed on a net basis. Excess of depreciation on right-of-use assets over the lease payments for the principal portion of lease liabilities resulting in net deductible temporary differences.

## Significant accounting policies (Continued)

## Taxation (Continued)

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied to the same taxable entity by the same taxation authority.

Current and deferred tax are recognized in profit or loss, except when they relate to items that are recognized in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognized in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

In assessing any uncertainty over income tax treatments, the Group considers whether it is probable that the relevant tax authority will accept the uncertain tax treatment used, or proposed to be used by individual group entities in their income tax filings. If it is probable, the current and deferred taxes are determined consistently with the tax treatment in the income tax filings. If it is not probable that the relevant taxation authority will accept an uncertain tax treatment, the effect of each uncertainty is reflected by using either the most likely amount or the expected value.

## Leases

#### Definition of a lease

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

For contracts entered into or modified on or after the date of initial application or arising from business combinations, the Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception, modification date or acquisition date, as appropriate. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed. As a practical expedient, leases with similar characteristics are accounted on a portfolio basis when the Group reasonably expects that the effects on the consolidated financial statements would not differ materially from individual leases within the portfolio.

### The Group as a lessee

Allocation of consideration to components of a contract

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

Non-lease components are separated from lease component and are accounted for by applying other applicable standards.

#### Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to leases of motor vehicles, equipment and offices that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. It also applies the recognition exemption for lease of low-value assets. Lease payments on short-term leases and leases of low-value assets are recognized as expense on a straight-line basis or another systematic basis over the lease term.

Significant accounting policies (Continued)

Leases (Continued) The Group as a lessee (Continued) Right-of-use assets

The cost of right-of-use asset includes:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date, less any lease incentives received;
- any initial direct costs incurred by the Group; and
- an estimate of costs to be incurred by the Group in dismantling and removing the underlying assets, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

Right-of-use assets in which the Group is reasonably certain to obtain ownership of the underlying leased assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

The Group presents right-of-use assets that do not meet the definition of investment property as a separate line item on the consolidated statement of financial position.

## Refundable rental deposits

Refundable rental deposits paid are accounted under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

## Lease liabilities

At the commencement date of a lease, the Group recognizes and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

The lease payments include:

- fixed payments (including in-substance fixed payments) less any lease incentives receivable;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at commencement date;
- amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonably certain to exercise the option; and
- payments of penalties for terminating a lease, if the lease term reflects the Group exercising an option to terminate the lease.

### Significant accounting policies (Continued) Leases (Continued)

The Group as a lessee (Continued)

Lease liabilities (Continued)

Variable lease payments that reflect changes in market rental rates are initially measured using the market rental rates as at the commencement date. Variable lease payments that do not depend on an index or a rate are not included in the measurement of lease liabilities and right-of-use assets, and are recognized as expense in the period in which the event or condition that triggers the payment occurs.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

The Group remeasures lease liabilities (and makes a corresponding adjustment to the related right-of-use assets) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the related lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the date of reassessment;
- the lease payments change due to changes in market rental rates following a market rent review, in which cases the related lease liability is remeasured by discounting the revised lease payments using the initial discount rate.

The Group presents lease liabilities as a separate line item on the consolidated statement of financial position.

## Lease modifications

The Group accounts for a lease modification as a separate lease if:

- the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- the consideration for the leases increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group accounts for the remeasurement of lease liabilities by making corresponding adjustments to the relevant right-of-use asset. When the modified contract contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the modified contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

## Significant accounting policies (Continued)

## Leases (Continued)

## The Group as a lessor

Classification and measurement of leases

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Amounts due from lessees under finance leases are recognized as receivables at commencement date at amounts equal to net investments in the leases, measured using the interest rate implicit in the respective leases. Initial direct costs (other than those incurred by manufacturer or dealer lessors) are included in the initial measurement of the net investments in the leases. Interest income is allocated to accounting periods so as to reflect a constant periodic rate of return on the Group's net investment outstanding in respect of the leases.

Rental income from operating leases is recognized in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset, and such costs are recognized as an expense on a straight-line basis over the lease term.

### Allocation of consideration to components of a contract

When a contract includes both leases and non-lease components, the Group applies HKFRS 15 "*Revenue from Contracts with Customers*" to allocate consideration in a contract to lease and non-lease components. Non-lease components are separated from lease component on the basis of their relative stand-alone selling prices.

#### Refundable rental deposits

Refundable rental deposits received are accounted under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments from lessees.

### Sublease

When the Group is an intermediate lessor, it accounts for the head lease and the sublease as two separate contracts. The sublease is classified as a finance or operating lease by reference to the right-of-use asset arising from the head lease, not with reference to the underlying asset.

## Lease modification

Changes in considerations of lease contracts that were not part of the original terms and conditions are accounted for as lease modification, including lease incentives provided through forgiveness or reduction of rentals.

## Significant accounting policies (Continued)

## **Financial instruments**

Financial assets and financial liabilities are recognized when a group entity becomes a party to the contractual provisions of the instrument. All regular way purchases or sales of financial assets are recognized and derecognized on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the market place.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss.

The effective interest method is a method of calculating the amortized cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

### Financial assets

Classification and subsequent measurement of financial assets Financial assets that meet the following conditions are subsequently measured at amortized cost:

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets that meet the following conditions are subsequently measured at fair value through other comprehensive income ("FVTOCI"):

- the financial asset is held within a business model whose objective is achieved by both selling and collecting contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All other financial assets are subsequently measured at fair value through profit or loss ("FVTPL"), except that at the initial recognition of a financial asset the Group may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income if that equity investment is neither held for trading nor contingent consideration recognized by an acquirer in a business combination to which HKFRS 3 applies.

In addition, the Group may irrevocably designate a financial asset that are required to be measured at amortized cost or FVTOCI as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

## Significant accounting policies (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Classification and subsequent measurement of financial assets (Continued)

(i) Amortized cost and interest income

Interest income is recognized using the effective interest method for financial assets measured subsequently at amortized cost. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below). For financial assets that have subsequently become credit-impaired, interest income is recognized by applying the effective interest rate to the amortized cost of the financial asset from the next reporting period. If the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognized by applying the effective interest rate to the financial asset from the next reporting period. If the credit-impaired, interest income is recognized by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit-impaired.

## (ii) Equity instruments designated as at FVTOCI

Investments in equity instruments at FVTOCI, i.e. other investments, are subsequently measured at fair value with gains and losses arising from changes in fair value recognized in other comprehensive income and accumulated in the FVTOCI reserve; and are not subject to impairment assessment. The cumulative gain or loss will not be reclassified to profit or loss on disposal of the equity investments, and will be transferred to retained profits.

Dividends from these investments in equity instruments are recognized in profit or loss when the Group's right to receive the dividends is established, unless the dividends clearly represent a recovery of part of the cost of the investment. Dividends are included in the "other income" line item in profit or loss.

## Impairment of financial assets

The Group performs impairment assessment under expected credit losses ("ECL") model on financial assets (including trade and other receivables, amount due from an affiliate of a joint venture, rental deposits paid, pledged bank deposits, bank deposits with original maturity of more than three months and bank balances) and other item (finance lease receivables) which are subject to impairment assessment under HKFRS 9. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessments are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

The Group always recognizes lifetime ECL for trade receivables. The ECL on these assets are assessed individually and/or collectively using a provision matrix with appropriate groupings.

For all other instruments, the Group measures the loss allowance equal to 12-month ECL, unless when there has been a significant increase in credit risk since initial recognition, in which case the Group recognizes lifetime ECL. The assessment of whether lifetime ECL should be recognized is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

## Significant accounting policies (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets (Continued)

(i) Significant increase in credit risk

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor;
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

Despite the aforegoing, the Group assumes that the credit risk on a debt instrument has not increased significantly since initial recognition if the debt instrument is determined to have low credit risk at the reporting date. A debt instrument is determined to have low credit risk if i) it has a low risk of default, ii) the borrower has a strong capacity to meet its contractual cash flow obligations in the near term and iii) adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations. The Group considers a debt instrument to have low credit risk when it has an internal or external credit rating of 'investment grade' as per globally understood definitions.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

## Significant accounting policies (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets (Continued)

## (ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

## (iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- (a) significant financial difficulty of the issuer or the borrower;
- (b) a breach of contract, such as a default or past due event;
- (c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider; or
- (d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganization.

## (iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognized in profit or loss.

#### Significant accounting policies (Continued) Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets (Continued)

(v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data and forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition. For a lease receivable, the cash flows used for determining the ECL is consistent with the cash flows used in measuring the lease receivable in accordance with HKFRS 16.

For collective assessment, the Group takes into consideration the following characteristics when formulating the grouping:

- Past-due status;
- Nature, size and industry of debtors; and
- External credit ratings where available.

The grouping is regularly reviewed by management to ensure the constituents of each group continue to share similar credit risk characteristics.

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit-impaired, in which case interest income is calculated based on amortized cost of the financial asset.

The Group recognizes an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of trade receivables, where the corresponding adjustment is recognized through a loss allowance account.

## Derecognition of financial assets

The Group derecognizes a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity.

On derecognition of a financial asset measured at amortized cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognized in profit or loss.

On derecognition of an investment in equity instrument which the Group has elected on initial recognition to measure at FVTOCI, the cumulative gain or loss previously accumulated in the FVTOCI revaluation reserve is not reclassified to profit or loss, but is transferred to retained profits.

Significant accounting policies (Continued)

## Financial instruments (Continued)

## Financial liabilities and equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

### Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognized at the proceeds received, net of direct issue costs.

Repurchase of the Company's own equity instruments is recognized and deducted directly in equity. No gain or loss is recognized in profit or loss on the purchase, sale, issue or cancellation of the Company's own equity instruments.

### Financial liabilities

All financial liabilities are subsequently measured at amortized cost using the effective interest method or at FVTPL.

### Financial liabilities at FVTPL

Financial liabilities are classified as at FVTPL when the financial liability is (i) contingent consideration of an acquirer in a business combination to which HKFRS 3 applies, (ii) held for trading or (iii) it is designated as at FVTPL.

For financial liabilities that contain embedded derivatives, such as convertible loan notes, the changes in fair value of the embedded derivatives are excluded in determining the amount to be presented in other comprehensive income. Changes in fair value attributable to a financial liability's credit risk that are recognized in other comprehensive income are not subsequently reclassified to profit or loss; instead, they are transferred to retained profits upon derecognition of the financial liability.

## Financial liabilities at amortized cost

The Group's other financial liabilities, including trade liabilities and other payables, amounts due to a joint venture and its affiliate, bank borrowings and other liabilities, are subsequently measured at amortized cost, using the effective interest method.

#### Obligation arising from a contract to acquire non-controlling interests

The gross financial liability arising from contract to acquire non-controlling interests is recognized when contractual obligation to repurchase the shares in a subsidiary is established. The liability for the share redemption amount is initially recognized and measured at present value of the estimated repurchase price with the corresponding debit to the non-controlling interests. Subsequent to initial recognition, the remeasurement of the present value of the estimated gross obligation under the forward contract to acquire the non-controlling interests from the non-controlling shareholders is recognized in profit or loss.

#### Derivative financial instruments

Derivatives are initially recognized at fair value at the date when derivative contracts are entered into and are subsequently remeasured to their fair values at the end of the reporting period. The resulting gain or loss is recognized in profit or loss immediately.

Significant accounting policies (Continued)

**Financial instruments (Continued)** 

Derivative financial instruments (Continued) Embedded derivatives

Derivatives embedded in hybrid contracts that contain financial asset hosts within the scope of HKFRS 9 are not separated. The entire hybrid contract is classified and subsequently measured in its entirety as either amortized cost or fair value as appropriate.

Derivatives embedded in non-derivative host contracts that are not financial assets within the scope of HKFRS 9 are treated as separate derivatives when they meet the definition of a derivative, their risks and characteristics are not closely related to those of the host contracts and the host contracts are not measured at FVTPL.

## Derecognition of financial liabilities

The Group derecognizes financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognized and the consideration paid and payable is recognized in profit or loss.

### Hedge accounting

The Group designates certain derivatives as hedging instruments for cash flow hedges.

At the inception of the hedging relationship the Group documents the relationship between the hedging instrument and the hedged item, along with its risk management objectives and its strategy for undertaking various hedge transactions. Furthermore, at the inception of the hedge and on an ongoing basis, the Group documents whether the hedging instrument is highly effective in offsetting changes in fair values or cash flows of the hedged item attributable to the hedged risk.

For the purpose of determining whether a forecast transaction (or a component thereof) is highly probable, the Group assumes that the interest rate benchmark on which the hedged cash flows (contractually or non-contractually specified) are based is not altered as a result of interest rate benchmark reform.

## Assessment of hedging relationship and effectiveness

For hedge effectiveness assessment, the Group considers whether the hedging instrument is effective in offsetting changes in fair values or cash flows of the hedged item attributable to the hedged risk, which is when the hedging relationships meet all of the following hedge effectiveness requirements:

- there is an economic relationship between the hedged item and the hedging instrument;
- the effect of credit risk does not dominate the value changes that result from that economic relationship; and
- the hedge ratio of the hedging relationship is the same as that resulting from the quantity of the hedged item that the Group actually hedges and the quantity of the hedging instrument that the entity actually uses to hedge that quantity of hedged item.

If a hedging relationship ceases to meet the hedge effectiveness requirement relating to the hedge ratio but the risk management objective for that designated hedging relationship remains the same, the Group adjusts the hedge ratio of the hedging relationship (i.e. rebalances the hedge) so that it meets the qualifying criteria again.

In assessing the economic relationship between the hedged item and the hedging instrument, the Group assumes that the interest rate benchmark on which the hedged cash flows and/or the hedged risk (contractually or non-contractually specified) are based, or the interest rate benchmark on which the cash flows of the hedging instrument are based, is not altered as a result of interest rate benchmark reform.

Significant accounting policies (Continued)

## Hedge accounting (Continued)

## Cash flow hedges

The effective portion of changes in the fair value of derivatives and other qualifying hedging instruments that are designated and qualify as cash flow hedges is recognized in other comprehensive income and accumulated under the heading of hedging reserve, limited to the cumulative change in fair value of the hedged item from inception of the hedge. The gain or loss relating to the ineffective portion is recognized immediately in profit or loss, and is included in the 'other gains and losses' line item.

For the purpose of reclassifying the amount of gains and losses accumulated in the cash flow hedge reserve in order to determine whether the hedged future cash flows are expected to occur, the Group assumes the interest rate benchmark on which the hedged cash flows (contractually or non-contractually specified) are based is not altered as a result of interest rate benchmark reform.

Amounts previously recognized in other comprehensive income and accumulated in equity are reclassified to profit or loss in the periods when the hedged item affects profit or loss, in the same line as the recognized hedged item.

#### Discontinuation of hedge accounting

The Group discontinues hedge accounting prospectively only when the hedging relationship (or a part thereof) ceases to meet the qualifying criteria (after rebalancing, if applicable). This includes instances when the hedging instrument expires or is sold, terminated or exercised. Discontinuing hedge accounting can either affect a hedging relationship in its entirety or only a part of it (in which case hedge accounting continues for the remainder of the hedging relationship).

For cash flow hedge, any gain or loss recognized in other comprehensive income and accumulated in equity at that time remains in equity and is recognized when the forecast transactions is ultimately recognized in profit or loss. When a forecast transaction is no longer expected to occur, the gain or loss accumulated in equity is recognized immediately in profit or loss.

#### Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognized at the rates of exchange prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognized in profit or loss in the period in which they arise, except for exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign operation), which are recognized initially in other comprehensive income and reclassified from equity to profit or loss on disposal or partially disposal of the Group's interest.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's operations are translated into the presentation currency of the Group (i.e. Hong Kong dollars) using exchange rates prevailing at the end of each reporting period. Income and expenses items are translated at the average exchange rates for the period, unless exchange rates fluctuate significantly during that period, in which case the exchange rates at the date of transactions are used. Exchange differences arising, if any, are recognized in other comprehensive income and accumulated in equity under the heading of translation reserve (attributable to non-controlling interests as appropriate).

## Significant accounting policies (Continued)

## Foreign currencies (Continued)

On the disposal of a foreign operation (that is, a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation), all of the exchange differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss.

In addition, in relation to a partial disposal of a subsidiary that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognized in profit or loss.

Goodwill and fair value adjustments to identifiable assets acquired and liabilities assumed on an acquisition of a foreign operation are treated as assets and liabilities of that foreign operation and translated at the rate of exchange prevailing at the end of each reporting period. Exchange differences arising are recognized in other comprehensive income.

### Share-based payment arrangements

#### Equity-settled share-based payment transactions

Equity-settled share-based payments to employees and others providing similar services are measured at the fair value of the equity instruments at the grant date.

The fair value of the equity-settled share-based payments determined at the grant date without taking into consideration all non-market vesting conditions is expensed on a straight-line basis over the vesting periods, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity (employee share-based compensation reserve).

At the end of the reporting period, the Group revised its estimates of the number of equity instruments expected to vest based on assessment of all relevant non-market vesting conditions. The impact of the revision of the original estimates, if any, is recognized in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to the employee share-based compensation reserve.

At the time when the equity instruments are subsequently vested and issued, the amount previously recognized in the employee share-based compensation reserve will be transferred to share capital and share premium.

## Award shares held under Share Award Scheme (note 38) granted to members of the management of the Group for their services to the Group

Shares purchased under the Share Award Scheme are initially recognized in equity (shares held for Share Award Scheme) at fair value of consideration paid including the transaction costs at the date of purchase.

The fair value of services received from directors and employees determined by reference to the fair value of award shares granted at the grant date is expensed on a straight-line basis over the vesting period, with a corresponding increase in employee share-based compensation reserve.

At the time when the award shares are vested, the difference on the amounts previously recognized in shares held for Share Award Scheme and the amount recognized in employee share-based compensation reserve is transferred to retained profits.

## Significant accounting policies (Continued)

## Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognized in profit or loss in the period in which they are incurred.

#### **Government grants**

Government grants are not recognized until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognized in profit or loss on a systematic basis over the periods in which the Group recognizes as expenses the related costs for which the grants are intended to compensate. Specifically, government grants whose primary condition is that the Group should purchase, construct or otherwise acquire non-current assets are recognized as deferred income and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Government grants related to income that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognized in profit or loss in the period in which they become receivable. Government grants relating to compensations of expenses are deducted from the related expenses, other government grants are presented under "other income".

#### **Employee benefits**

#### Retirement benefit costs

Payments to defined contribution retirement benefit plans/state-managed retirement benefit schemes/the Mandatory Provident Fund Scheme ("MPF Scheme") are recognized as an expense when employees have rendered service entitling them to the contributions.

For defined benefit retirement benefit plans, the cost of providing benefits is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. Remeasurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest), is reflected immediately in the consolidated statement of financial position with a charge or credit recognized in other comprehensive income in the period in which they occur. Remeasurement recognized in other comprehensive income is reflected immediately in retained profits and will not be reclassified to profit or loss.

Past service cost is recognized in profit or loss in the period of a plan amendment or curtailment and a gain or loss on settlement is recognized when settlement occurs. When determining past service cost, or a gain or loss on settlement, an entity shall remeasure the net defined benefit liability or asset using the current fair value of plan assets and current actuarial assumptions, reflecting the benefits offered under the plan and the plan assets before and after the plan amendment, curtailment or settlement, without considering the effect of asset ceiling (i.e. the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan).

Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. However, if the Group remeasures the net defined benefit liability or asset before plan amendment, curtailment or settlement, the Group determines net interest for the remainder of the annual reporting period after the plan amendment, curtailment or settlement using the benefits offered under the plan and the plan assets after the plan amendment, curtailment or settlement and the discount rate used to remeasure such net defined benefit liability or asset, taking into account any changes in the net defined benefit liability or asset during the period resulting from contributions or benefit payments.

Significant accounting policies (Continued) Employee benefits (Continued)

Retirement benefit costs (Continued) Defined benefit costs are categorized as follows:

- service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- net interest expense or income; and
- remeasurement.

The Group presented the first two components of defined benefit costs in profit or loss. Curtailment gains or losses are accounted for as past service costs.

The retirement benefit obligation recognized in the consolidated statement of financial position represents the actual deficit or surplus in the Group's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans.

### Termination benefits

A liability for a termination benefit is recognized at the earlier of when the group entity can no longer withdraw the offer of the termination benefit and when it recognizes any related restructuring costs.

### Short-term and other long-term employee benefits

Short-term employee benefits are recognized at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognized as an expense unless another HKFRS requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognized for benefits accruing to employees (such as wages and salaries, annual leave and sick leave) after deducting any amount already paid.

Liabilities recognized in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Group in respect of services provided by employees up to the reporting date. Any changes in the liabilities' carrying amounts resulting from service cost, interest and remeasurements are recognized in profit or loss except to the extent that another HKFRS requires or permits their inclusion in the cost of an asset.

## 4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 3, the directors of the Company are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

### Impairment of goodwill and intangible assets with indefinite useful life

Determining whether goodwill and intangible assets with indefinite useful life is impaired requires an estimation of the value in use of the cash generating units to which goodwill and intangible assets with indefinite useful life has been allocated. The value-in-use is determined based on the cash flow projection for the group of cash-generating units ("CGUs") discounted to its present value and requires the use of key assumptions, including sales growth rates, gross profit margin rates, terminal growth rates and discount rates applied to the cash flow projection. Where the actual future cash flows are less than expected, or changes in facts and circumstances which result in downward revision of the future cash flows or upward revision of the discount rate, a material impairment loss may arise.

The carrying amount of goodwill and intangible assets with indefinite useful life as at 31 December 2020 was HK\$1,159,030,000 (2019: HK\$1,047,851,000) and HK\$396,080,000 (2019: HK\$389,260,000), respectively. Details of the recoverable amount calculations are set out in note 24.

# 4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

## Inventories

A significant portion of the Group's working capital is devoted to inventories and the nature of inventories is subject to technology changes. As at 31 December 2020, the carrying amount of inventories, net of write-down, was HK\$5,773,007,000 (2019: HK\$6,291,276,000). The management reviews the inventory age listing on a periodic basis to identify slow-moving and obsolete inventories. The management estimates the amount of write-down based on the projected excessive quantity of those inventories considering the production plan and expected future market demand, the net realizable value for such inventories based primarily on the latest invoice prices and current market conditions. The amount of write-down would be changed as a result of changes in current market conditions and technology subsequently.

A one-off write-down of inventory amounting to HK\$199,337,000 has been charged to cost of sales during the year ended 31 December 2020. Details of the one-off write-down are set out in note 7.

#### **Provision of ECL for trade receivables**

The Group uses provision matrix to calculate ECL for the trade receivables other than those assess individually. The provision rates are based on internal credit ratings as groupings of various debtors that have similar credit risk characteristics. The provision matrix is based on the Group's historical default rates and forward-looking information that is reasonable and supportable, and available without undue costs or effort. At every reporting date, the historical observed default rates are reassessed and changes in the forward-looking information are considered. In addition, certain balances of trade receivables and those credit-impaired balances are assessed for ECL individually.

The provision of ECL is sensitive to changes in estimation. The information about the ECL and the Group's trade receivables are disclosed in note 48.

#### **Provisions**

Significant estimates are involved in the determination of provision related to warranty costs, restructuring costs and legal proceedings. Accordingly, management exercises considerable judgment in determining whether there is a present obligation as a result of a past event at the reporting date, whether it is more likely than not that such warranty service, restructuring and legal proceedings will result an outflow of resources and whether the amount of the obligation can be reliably estimated with reference to the relevant correspondences and contracts with customers/counterparties. The management estimates the cost for rectification work, restructuring and legal proceedings with regard to the Group's experience in addressing such matters. As at 31 December 2020, the Group recognized provisions, including warranty provision, restructuring provision and obligation in relation to litigation amounting to HK\$270,096,000 (2019: HK\$251,366,000), HK\$37,900,000 (2019: HK\$35,258,000) and HK\$17,070,000 (2019: HK\$14,600,000) respectively (see note 35).

## 5. **REVENUE**

## Disaggregation of revenue from contracts with customers

	2020 HK\$′000	2019 HK\$'000 (restated)
<b>Continuing operations</b> Sales of goods and services Semiconductor solutions (formerly known as back-end equipment)	7,967,345	7,003,454
Surface mount technology solutions	6,732,905	7,026,715
Discontinued operation	14,700,250	14,030,169
Materials	2,186,994	1,852,873
	16,887,244	15,883,042

The Group sells different equipment and materials in the semiconductor and electronics assembly industries.

The revenue from semiconductor solutions business mainly includes the sales of standard equipment, and new or highly customized equipment. The revenue also includes service income from the provision of equipment installation services and training services.

The revenue from surface mount technology solutions business mainly includes the sales of highly customized equipment. The revenue also includes service income from the provision of training services, and sales of software and provision of software services.

The revenue from sales of standard products, including standard equipment and software, are recognized when control of the goods has transferred, being the time when the goods have been delivered.

The revenue from sales of new or highly customized equipment is recognized when customer acceptance has been obtained, which is the point of time when the customer has the ability to direct the use of the equipment and obtain substantially all of the remaining benefits of the equipment.

The revenue from sales of customer-specific-software is recognized over time (percentage of completion by reference to direct costs incurred). The Group's work on the customer-specific-software does not create an asset with an alternative use to the entity and the entity has an enforceable right to payment for the performance completed to date. The Group fulfills the performance obligation by completing the maintenance services, provision of equipment installation services and training service for its customers. Revenue is recognized over time when relevant services are rendered.

The performance obligations of goods and services provided by the Group are for periods of one year or less. As permitted under HKFRS 15, the transaction price allocated to these unsatisfied contracts is not disclosed.

Sales-related warranties associated with equipment cannot be purchased separately and they serve as an assurance that the products sold comply with agreed-upon specifications. Accordingly, the Group accounts for warranties in accordance with HKAS 37.

The revenue from sales of materials mainly includes the sales of lead frames and molded interconnect substrate technology. Revenue is recognized when control of the goods has transferred, being the time when the goods have been delivered.

## 6. SEGMENT INFORMATION

The Group has three (2019: three) operating segments: development, production and sales of (1) semiconductor solutions (formerly known as back-end equipment), (2) surface mount technology solutions and (3) materials. They represent three (2019: three) major types of products manufactured by the Group. The operating segments are identified on the basis of internal reports about components of the Group that are regularly reviewed by Company's Chief Executive Officer, the chief operating decision maker ("CODM"), for the purpose of allocating resources to segments and assessing their performance. The Group is organized and managed around the three (2019: three) major types of products manufactured by the Group. No operating segments have been aggregated in arriving at reportable segments of the Group. On 28 December 2020, the Group achieved deemed disposal of its materials business. As a result, the operating segment concerning the Group's materials business has been discontinued in the current year; this is described in more detail in note 13. The segment information reported in this note does not include any amounts for the discontinued operation of materials business. The comparative figures in this note have been restated to conform with the current year's presentation.

### Segment revenues and results

An analysis of the Group's revenue and results by operating and reportable segment is as follows:

	2020 HK\$′000	2019 HK\$'000 (restated)
<b>Continuing operations</b> Segment revenue from external customers Semiconductor solutions Surface mount technology solutions	7,967,345 6,732,905	7,003,454 7,026,715
	14,700,250	14,030,169
Segment profit Semiconductor solutions Surface mount technology solutions	688,675 657,229	476,611 926,604
Interest income Finance costs Unallocated other income Unallocated net foreign exchange losses and fair value change of	1,345,904 19,111 (167,690) 2,877	1,403,215 23,605 (213,413) 13,695
foreign currency forward contracts Unallocated general and administrative expenses Unallocated adjustments on change of gross obligations to acquire non-controlling interests and contingent consideration for acquisitions	(71,372) (161,972) 6,698	(91,815) (127,911) 21,621
Other expenses	(147,476)	
Profit before taxation from continuing operations	826,080	1,028,997

No analysis of the Group's assets and liabilities (except for additions to property, plant and equipment and intangible assets) by operating segments is disclosed as they are not regularly provided to the CODM for review.

Notes to the Consolidated Financial Statements *(continued)* For the year ended 31 December 2020

## 6. SEGMENT INFORMATION (CONTINUED)

The accounting policies of the operating segments are the same as the Group's accounting policies described in note 3. Segment results represent the profit before taxation earned by each segment without allocation of interest income, finance costs, unallocated other income, unallocated net foreign exchange losses and fair value change of foreign currency forward contracts, unallocated general and administrative expenses, unallocated adjustments on change of gross obligations to acquire non-controlling interests and contingent consideration for acquisitions and other expenses.

All of the segment revenue derived by the segments is from external customers.

## Other segment information (included in the segment profit or loss or regularly provided to the CODM)

2020

	Semiconductor solutions HK\$'000	Surface mount technology solutions HK\$′000	Unallocated general and administrative expenses/ restructuring costs HK\$'000	Total HK\$′000
Continuing operations				
Amounts regularly provided to CODM:				
Additions of property, plant and equipment	157,643	109,319	-	266,962
Additions of intangible assets	-	5,089	-	5,089
Amounts included in the measure of segment profit:				
Amortization for intangible assets	45,375	63,237	-	108,612
Depreciation for property, plant and equipment and				
right-of-use assets	426,806	170,233	1,301	598,340
Depreciation for investment property	1,744	-	-	1,744
Impairment loss recognized in respect of property,				
plant and equipment (included in other			10.050	10.050
expenses)	_	-	18,050	18,050
Gains on disposal/write-off of property, plant and equipment	(7,557)	(1,603)	_	(9,160)
Research and development expenses	1,005,693	615,883	_	1,621,576
Share-based payments	111,387	14,892	26,273	152,552

## 6. SEGMENT INFORMATION (CONTINUED)

Other segment information (included in the segment profit or loss or regularly provided to the CODM) (Continued)

2019

	Semiconductor solutions HK\$'000	Surface mount technology solutions HK\$'000	Unallocated general and administrative expenses HK\$'000	Total HK\$'000 (restated)
Continuing operations				
Amounts regularly provided to CODM:				
Additions of property, plant and equipment	385,206	141,587	_	526,793
Additions of intangible assets	25	4,323	_	4,348
Amounts included in the measure of segment profit:				
Amortization for intangible assets	46,044	61,906	_	107,950
Depreciation for property, plant and equipment and				
right-of-use assets	400,942	208,178	1,379	610,499
Depreciation for investment property	1,331	—	—	1,331
Gains on disposal/write-off of property, plant and				
equipment	(4,579)	(87)	—	(4,666)
Research and development expenses	1,115,166	587,599	—	1,702,765
Share-based payments	146,052	16,263	21,322	183,637

#### **Geographical information**

The information of the Group's non-current assets by geographical location of assets are detailed below:

	Non-curre	ent assets
	2020 HK\$′000	2019 HK\$'000
Mainland China	1,397,999	1,727,785
Europe	1,107,185	1,182,435
— Germany	700,776	766,115
— Portugal	179,185	179,498
— United Kingdom	160,205	172,282
— Others	67,019	64,540
Singapore	936,807	944,722
Hong Kong	858,683	945,130
Malaysia	481,665	612,431
Americas	444,059	481,378
<ul> <li>United States of America ("USA")</li> <li>Others</li> </ul>	439,221 4,838	474,208 7,170
Taiwan	21,722	9,901
Korea	19,813	20,658
Others	17,373	14,073
	5,285,306	5,938,513

Note: Non-current assets excluded goodwill, other investments, interest in a joint venture and deferred tax assets.

## 6. SEGMENT INFORMATION (CONTINUED)

#### **Geographical information** (Continued)

The Group's revenue from external customers by location of customers are detailed below:

	Revenu external o	e from sustomers
	2020 HK\$′000	2019 HK\$'000 (restated)
<b>Continuing operations</b> Mainland China	6,567,318	5,448,096
Europe — Germany — Romania — Hungary	2,041,325 616,578 171,279 139,997	2,527,902 923,437 155,685 222,348
<ul> <li>France</li> <li>Poland</li> <li>Others</li> </ul>	123,115 122,541 867,815	147,198 88,748 990,486
Americas — USA — Mexico — Others	1,224,208 895,644 115,313 213,251	1,354,955 1,015,699 176,698 162,558
Taiwan Hong Kong Malaysia Korea	1,188,760 842,809 663,329 657,503	468,166 934,559 814,880 487,527
Japan Thailand Vietnam Singapore Philippines	649,567 281,389 186,516 158,323 125,583	676,543 158,535 594,927 112,417 234,312
India Others	71,384 42,236 14,700,250	153,021 64,329 14,030,169

No individual customer contributes to more than 10% of the total revenue of the Group for both years.

## 7. COST OF SALES

The Group commissioned a comprehensive review with several key initiatives to enhance the Group's market position, operational efficiency and optimize its cost structure. One key initiative is to simplify the Group's product portfolio and this has resulted in a one-off provision for inventory totalling HK\$199,337,000, charged to cost of sales during the year ended 31 December 2020.

## 8. RESEARCH AND DEVELOPMENT EXPENSES

Included in research and development expenses arising from continuing operations are mainly depreciation for property, plant and equipment of HK\$65,804,000 (2019 (restated): HK\$63,970,000), and staff costs of HK\$1,082,894,000 (2019 (restated): HK\$1,139,336,000) for the year ended 31 December 2020.

## 9. OTHER GAINS AND LOSSES

	2020 HK\$'000	2019 HK\$'000 (restated)
The gains and losses comprise:		
Continuing operations		
Net foreign exchange losses	(145,962)	(37,019)
Gain (loss) on fair value change of foreign currency forward		
contracts	74,590	(54,796)
Gains on disposal/write-off of property, plant and equipment	9,160	4,666
Gain (loss) on derecognition and modification of right-of-use assets	965	(190)
Gains on change of gross obligations to acquire non-controlling		
interests and contingent consideration for acquisitions	6,698	21,621
Others	(586)	11,726
	(55,135)	(53,992)

## **10. OTHER EXPENSES**

	2020 HK\$'000	2019 HK\$'000 (restated)
Continuing operations		
Restructuring costs (Note a)	55,950	—
Other expenses (Note b)	91,526	—
	147,476	—

Notes:

- (a) During the year ended 31 December 2020, an impairment relating to property, plant and equipment of HK\$18,050,000 and supplier contracts termination costs of HK\$37,900,000, was charged to restructuring costs resulted from the product portfolio simplification of the Group and more details are described in note 7.
- (b) During the year ended 31 December 2020, some expenses amounting to HK\$91,526,000 directly related and attributable to the COVID-19 event arising from continuing operations were classified as a separate line item under 'other expenses'. Of this amount, HK\$40,711,000 was attributable to staff, space and depreciation expenses that the Group bore despite the affected facilities not being operational (in compliance with respective government mandated closures). Another HK\$50,815,000 concerned incremental costs from miscellaneous measures including higher freight costs, and additional transport arrangements and procurement of personal protective equipment to ensure staff health and safety.

## **11. FINANCE COSTS**

	2020 HK\$′000	2019 HK\$'000 (restated)
<b>Continuing operations</b> Interest on bank borrowings Interest on lease liabilities Loans arrangement fee Interest on convertible bonds Others	73,214 52,692 117  33,339	87,322 55,478 23,617 35,951 11,045
Fair value loss reclassified from equity to profit or loss on interest rate swaps designated as cash flow hedges	159,362 8,328 167,690	213,413 — 213,413

	2020 HK\$′000	2019 HK\$'000 (restated)
Continuing operations		
The charge (credit) comprises: Current tax:		
Hong Kong	41,162	34,308
People's Republic of China ("PRC") Enterprise	41,102	54,500
Income Tax	146,515	49,870
Other jurisdictions	121,452	225,025
	309,129	309,203
(Over)underprovision in prior years:		
Hong Kong	(4,185)	81,151
PRC Enterprise Income Tax	(1,862)	(17,197)
Other jurisdictions	61,789	(25,771)
	55,742	38,183
Deferred tax credit	(175,403)	(15,676)
	189,468	331,710

## **12. INCOME TAX EXPENSE**

- (a) On 21 March 2018, the Hong Kong Legislative Council passed The Inland Revenue (Amendment) (No. 7) Bill 2017 (the "Bill") which introduced the two-tiered profits tax rates regime. The Bill was signed into law on 28 March 2018 and was gazetted on the following day. Under the two-tiered profits tax rates regime, the first HK\$2 million of profits of the qualifying group entity will be taxed at 8.25%, and profits above HK\$2 million will be taxed at 16.5%. The profits of group entities in Hong Kong not qualifying for the two-tiered profits tax rates regime will continue to be taxed at the flat rate of 16.5%. The Hong Kong profits tax is calculated at 8.25% on the first HK\$2 million of the estimated assessable profits for the qualifying group entity and at 16.5% on the estimated assessable profits above HK\$2 million for the years ended 31 December 2019 and 2020.
- (b) Under the Law of the PRC on Enterprise Income Tax (the "EIT Law") and Implementation Regulations of the EIT Law, the Enterprise Income Tax rate of the Group's subsidiaries in the PRC is 25% (2019: 25%), except for ASM Technology China Limited ("ATC"). ATC obtain a new advanced technology service enterprise ("ATSE") Certificate in July 2018. According to the tax circular Caishui [2017] No. 79, ATC, as an ATSE, is subject to Enterprise Income Tax at a reduced income tax rate of 15%. The renewed ATSE recognition has no expiry date while ATC shall keep proper records for its fulfilment of recognition criteria as an ATSE.

Notes to the Consolidated Financial Statements *(continued)* For the year ended 31 December 2020

#### 12. INCOME TAX EXPENSE (CONTINUED)

(c) On 12 July 2010, the Singapore Economic Development Board ("EDB") granted a Pioneer Certificate ("PC") to ASM Technology Singapore Pte Ltd. ("ATS"), a principal subsidiary of the Company, to the effect that profits arising from certain semiconductor solutions and materials products are exempted from tax for a period of 10 years effective from the dates commenced between 1 June 2010 and 1 January 2012 across specified products, subject to fulfillment of certain criteria during the relevant periods.

On 12 July 2010, EDB also granted ATS an International Headquarters Award ("IHA") to the effect that certain income arising from qualifying activities conducted by ATS, excluding income from business transactions with companies or end customers in Singapore, are subject to a concessionary tax rate of 5% for a period of 10 years from 1 January 2011, subject to fulfillment of certain criteria during the relevant period. Income of ATS arising from activities not covered under the IHA is taxed at the prevailing corporate tax rate in Singapore of 17% (2019: 17%).

On 9 December 2020, the PC has been terminated with effect from 1 January 2020 across all product groups while the IHA will expire on 31 December 2020. Meanwhile, ATS is in the advanced stage of renewing the IHA with effect from 1 January 2021 and obtaining a new PC.

- (d) The calculation of current tax of the Group's subsidiaries in Germany is based on a corporate income tax rate of 15.00% (2019: 15.00%) plus 5.50% (2019: 5.50%) solidarity surcharge thereon for the assessable profit for the year. In addition to corporate income tax, trade tax is levied on taxable income. The applicable German trade tax (local income tax) rates for the Group's subsidiaries in Germany vary from 14.108% to 17.150% (2019: 13.970% to 17.150%) according to the municipal in which the entity resides. Thus the aggregate tax rates are between 29.933% to 32.975% (2019: 29.795% to 32.975%).
- (e) Taxation for other jurisdictions is calculated at the rates prevailing in the relevant jurisdictions.

## 12. INCOME TAX EXPENSE (CONTINUED)

The tax charge for the year can be reconciled to the profit before taxation from continuing operations in the consolidated statement of profit or loss as follows:

	2020 HK\$′000	2019 HK\$'000 (restated)
Continuing operations		
Profit before taxation	826,080	1,028,997
Tax at the domestic income tax rate of 16.5% (2019: 16.5%) <i>(Note)</i>	136,303	169,785
Tax effect of expenses not deductible in determining taxable profit		15,494
Tax effect of income not taxable in determining taxable profit	(10,956)	(5,209)
Tax effect of tax losses not recognized	14,131	17,521
Tax effect of utilization of tax losses previously not recognized	(192)	(550)
Tax effect of recognition of temporary difference previously not recognized	(50,489)	_
Effect of different tax rates of subsidiaries operating in other jurisdictions	71,627	112,081
Effect of tax exemption and concessions for ATC under ATSE and	(21.201)	(2,502)
ATS under PC and IHA granted by EDB Effect of other tax concessions	(21,201) (56,225)	(2,592) (11,651)
Underprovision in prior years	55,742	38,183
Others	3,739	(1,352)
		, , /
Tax charge for the year	189,468	331,710

Note: The income tax rate (which is the Hong Kong Profits Tax rate) in the jurisdiction where one of the major operations of the Group is substantially based is used.

Notes to the Consolidated Financial Statements *(continued)* For the year ended 31 December 2020

#### **13. DISCONTINUED OPERATION**

On 28 July 2020, the Group entered into a subscription agreement (the "Subscription Agreement") with the independent third parties, pursuant to which Advanced Assembly Materials International Limited ("AAMI") (formerly known as ASM Materials Hong Kong Limited), a wholly-owned subsidiary of the Company, shall issue new shares to the investors subject to the satisfaction of the closing conditions as set out in the Subscription Agreement which the investors shall then have 55.56% of AAMI's enlarged total issued shares (the "Transaction"). AAMI, together with its subsidiaries, carried out the Group's materials business.

The lead frame industry requires economies of scale in order to achieve sustainable production efficiency. Over the past few years, there has been a consolidation trend among its market participants. The complementary strengths of the Group and the investors can help to accelerate AAMI's growth in the lead frame industry. The Transaction was completed on 28 December 2020, which was the last date that the Group executed control of AAMI. The Group's materials business was treated as discontinued operation.

Profit or loss of the materials business for the period from 29 December 2020 to 31 December 2020 was not significant. The results of the materials business of the consolidated statement of profit or loss shown on page 64 represent the full year of the materials business.

The profit (loss) for the year from the discontinued materials business is set out below.

	2020 HK\$'000	2019 HK\$'000
Profit (loss) of materials business for the year Gain on deemed disposal of materials business ( <i>note 43</i> )	134,849 859,042	(74,909) —
	993,891	(74,909)

Profit (loss) for the year from the discontinued operation includes the followings:

	2020 HK\$'000	2019 HK\$'000
Losses on disposal of property, plant and equipment	722	397
Auditor's remuneration	955	525

The comparative figures in the consolidated statement of profit or loss have been restated to re-present the materials business as a discontinued operation.

During the year ended 31 December 2020, the materials business contributed approximately HK\$231 million (2019: HK\$178 million) to the Group's net operating cash flows, paid approximately HK\$228 million (2019: HK\$150 million) in respect of investing activities and paid approximately HK\$27 million (2019: HK\$28 million) in respect of financing activities.

The carrying amounts of the assets and liabilities of AAMI at the date of deemed disposal are disclosed in note 43.

## **14. PROFIT FOR THE YEAR**

	2020 HK\$′000	2019 HK\$'000 (restated)
Continuing operations		
Profit for the year has been arrived at after charging (crediting):		
Directors' remunerations <i>(note 15)</i> Other staff	26,459	28,253
— Salaries, wages, bonus and other benefits	4,019,540	4,090,013
<ul> <li>Pension costs</li> <li>Share-based payments under the employee share incentive</li> </ul>	216,961	262,055
schemes	143,895	173,456
Total staff costs	4 406 955	4 552 777
	4,406,855	4,553,777
Auditors' remuneration		
<ul> <li>Deloitte Touche Tohmatsu network member firms</li> <li>Other auditors</li> </ul>	15,721 430	14,530 367
	16,151	14,897
Depreciation for property, plant and equipment	391,986	415,637
Depreciation for right-of-use assets	206,354	194,862
Depreciation for investment property Amortization for intangible assets	1,744	1,331
<ul> <li>Included in general and administrative expenses</li> </ul>	4,915	105
Included in research and development expenses	4,470	5,715
<ul> <li>Included in selling and distribution expenses</li> <li>Included in cost of sales</li> </ul>	45,002 54,225	40,415 61,715
	708,696	719,780
Gross rental income from investment property Less: Direct operating expenses from investment property that	(6,602)	(6,465)
generate rental income	982	1,088
	(5.620)	(5.277)
	(5,620)	(5,377)
Government grants (Note)	(206,388)	(66,588)
Interest income on bank deposits	(19,111)	(23,605)

*Note:* Government grants for the year ended 31 December 2020 included amounts of HK\$126,471,000 (2019: nil), HK\$29,991,000 (2019: nil), HK\$17,172,000 (2019: HK\$36,172,000), HK\$4,751,000 (2019: HK\$3,591,000) and HK\$3,128,000 (2019: HK\$1,827,000) which are government subsidies received from local authorities in Hong Kong, the PRC or Singapore relating to Employment Support Scheme, unemployment insurance premium refunds, import of high technology products, development support and support for stabilizing employment, respectively. Government grants are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognized in profit or loss in the period in which they become receivable. They are presented at net basis and are deducted from related expenses in cost of sales, selling and distribution expenses, general and administrative expenses and research and development expenses in the consolidated statement of profit or loss, other government grants are presented under "other income" amounting to HK\$69,390,000 (2019: HK\$59,190,000).

#### **15. DIRECTORS' AND CHIEF EXECUTIVE'S EMOLUMENTS**

Directors' and chief executive's remuneration for the year, disclosed pursuant to the applicable Listing Rules and the Hong Kong Companies Ordinance, is as follows:

	Year ended 31 December 2020												
	Executive and chief <i>(Not</i>	executive	Exe	ecutive Direc <i>(Note a)</i>	ctors	Non-exec	cutive Direct	ors <i>(Note i)</i>	Indep		-executive Di <i>ote j)</i>	irectors	
	Lee Wai Kwong HK\$'000 <i>(Note b)</i>	Robin Gerard Ng Cher Tat HK\$'000 <i>(Note c)</i>	Guenter Walter Lauber HK\$'000 <i>(Note d)</i>	Patricia Chou Pei-Fen HK\$'000 <i>(Note e)</i>	Tsui Ching Man, Stanley HK\$'000 <i>(Note g)</i>	Charles Dean del Prado HK\$'000 <i>(Note h)</i>	Petrus Antonius Maria van Bommel HK\$'000	Benjamin Loh Gek Lim HK\$'000 <i>(Note f)</i>	Orasa Livasiri HK\$′000	Lok Kam Chong, John HK\$'000	Wong Hon Yee HK\$'000	Tang Koon Hung, Eric HK\$'000	Total HK\$'000
Fees Other emoluments Salaries and other	-	-	-	-	-	134	300	216	500	450	400	400	2,400
benefits Contributions to retirement benefits	5,195	7,098	4,549	2,137	1,825	-	-	-	-	-	-	-	20,804
schemes Performance related incentive bonus	25	189	411	-	8	-	-	-	-	-	-	-	633
payments (Note k)	1,184	402	680	-	356	-	-	-	-	-	-	-	2,622
Total emoluments	6,404	7,689	5,640	2,137	2,189	134	300	216	500	450	400	400	26,459

	Executive Director and chief executive <i>(Note a)</i>		e Directors o <i>te a)</i>		ive Directors hte i)	Inde		executive Dire ote j)	ctors	
	Lee Wai Kwong HK\$'000 <i>(Note b)</i>	Robin Gerard Ng Cher Tat HK\$'000	Tsui Ching Man, Stanley HK\$'000 <i>(Note g)</i>	Charles Dean del Prado HK\$'000 <i>(Note h)</i>	Petrus Antonius Maria van Bommel HK\$'000	Orasa Livasiri HK\$'000	Lok Kam Chong, John HK\$'000	Wong Hon Yee HK\$'000	Tang Koon Hung, Eric HK\$'000	Total HK\$'000
Fees Other emoluments	_	_	_	350	300	500	450	400	400	2,400
Salaries and other benefits	11,996	4,818	4,549	-	-	-	-	-	-	21,363
Contributions to retirement benefits schemes Performance related incentive bonus	74	152	18	_	_	_	_	_	-	244
payments (Note k)	2,601	917	728	_	_	_	_	-	_	4,246
Total emoluments	14,671	5,887	5,295	350	300	500	450	400	400	28,253

#### Year ended 31 December 2019

#### Notes:

- (a) The executive directors' emoluments shown above were mainly for their services in connection with the management of the affairs of the Company and the Group.
- (b) Mr. Lee Wai Kwong is also the chief executive of the Company and his emoluments disclosed above include those for services rendered by him as the chief executive. Mr. Lee retired as chief executive and executive director of the Company on 12 May 2020.
- (c) Mr. Robin Gerard Ng Cher Tat was appointed as chief executive of the Company on 12 May 2020 and his emoluments disclosed above include those for services rendered by him as the chief executive.
- (d) Mr. Guenter Walter Lauber was appointed as an executive director of the Company on 12 May 2020.
- (e) Ms. Patricia Chou Pei-Fen was appointed as an executive director of the Company on 19 May 2020.

#### **15. DIRECTORS' AND CHIEF EXECUTIVE'S EMOLUMENTS (CONTINUED)** *Notes: (Continued)*

- (f) Mr. Benjamin Loh Gek Lim was appointed as a non-executive director of the Company on 19 May 2020.
- (g) Mr. Tsui Ching Man, Stanley retired as executive director of the Company on 12 May 2020.
- (h) Mr. Charles Dean del Prado resigned as a non-executive director of the Company on 18 May 2020.
- (i) The non-executive directors' emoluments shown above were mainly for their services as directors of the Company.
- (j) The independent non-executive director's emoluments shown above were mainly for their services as directors of the Company.
- (k) The performance related incentive bonus payments are determined with reference to the operating results, individual performance and comparable market statistics in both years.

During the year ended 31 December 2020, 210,600 (2019: nil) Award Shares (as defined in note 38) were granted to certain executive directors in respect of their services to the Group under the New Scheme (2019: the Initial Scheme) (as defined in note 38). The Group recognized total expenses of HK\$8,657,000 (2019: HK\$10,181,000) in relation to the New Scheme (2019: the Initial Scheme) which was amortized to the consolidated statement of profit or loss during the year and included in salaries and other benefits above. The market value for these Award Shares as at their vesting date was amounted to HK\$20,249,000 (2019: HK\$21,996,000), which was calculated with reference to the closest trading price of the Company's share of HK\$96.15 (2019: HK\$110.20) per share. For details regarding the Award Shares, please refer to note 38.

There was no arrangement under which a director or the chief executive waived or agreed to waive any remuneration during both years.

## **16. FIVE HIGHEST PAID EMPLOYEES**

The five highest paid employees of the Group are as follows:

	2020 HK\$′000	2019 HK\$'000
Salaries and other benefits Contributions to retirement benefits schemes Performance related incentive bonus payments	34,169 757 3,047	32,173 851 6,117
	37,973	39,141

For the year ended 31 December 2020, 254,600 (2019: 280,400) shares of the Company were granted to five highest paid employees in respect of their services to the Group under the New Scheme (2019: the Initial Scheme). Details of the New Scheme are set out in note 38 to the Group's consolidated financial statements. The Group recognized expenses of these shares amounting to HK\$18,331,000 (2019: HK\$14,236,000) in relation to the New Scheme (2019: the Initial Scheme) (as defined in note 38) which was included in salaries and other benefits above for the year ended 31 December 2020.

#### 16. FIVE HIGHEST PAID EMPLOYEES (CONTINUED)

The five highest paid employees whose remuneration fell within the following bands is as follows:

	Number of employees		
	2020	2019	
HK\$5,500,001 to HK\$6,000,000	1	2	
HK\$6,000,001 to HK\$6,500,000	2	1	
HK\$6,500,001 to HK\$7,000,000	_	1	
HK\$7,500,001 to HK\$8,000,000	1	—	
HK\$11,500,001 to HK\$12,000,000	1	—	
HK\$14,500,001 to HK\$15,000,000		1	

During the year ended 31 December 2020, the five highest paid employees of the Group included two (2019: two) directors. Details of the emoluments of the directors for services rendered by them as directors are set out in note 15.

## **17. DIVIDENDS**

	2020 HK\$'000	2019 HK\$'000
<ul> <li>Dividend recognized as distribution during the year</li> <li>Interim dividend for 2020 paid of HK\$0.70 (2019: HK\$1.30) per share on 408,895,533 (2019: 406,671,333) shares</li> <li>Final dividend for 2019 paid of HK\$0.70 (2019: final dividend for 2018 paid of HK\$1.40) per share on 408,895,533 (2019:</li> </ul>	286,227	528,673
406,671,333) shares	286,227	569,340
	572,454	1,098,013

Subsequent to the end of the reporting period, a final dividend of HK\$2.00 (2019: final dividend of HK\$0.70) per share in respect of the year ended 31 December 2020 has been proposed by the directors of the Company and is subject to approval by the shareholders in the forthcoming annual general meeting.

	2020 HK\$'000	2019 HK\$'000
Dividend proposed subsequent to the end of the reporting period Proposed final dividend for 2020 of HK\$2.00 (2019: HK\$0.70) per share on 410,796,133		
(2019: 408,895,533) shares	821,592	286,227

## **18. EARNINGS PER SHARE**

#### From continuing operations

The calculation of the basic and diluted earnings per share attributable to owners of the Company is based on the following data:

	2020 HK\$'000	2019 HK\$'000
Profit for the year attributable to owners of the Company (from continuing and discontinued operations) Less: (Profit) loss for the year from discontinued operation	1,621,516 (993,891)	619,249 74,909
Earnings for the purpose of calculating basic and diluted earnings per share from continuing operations	627,625	694,158

	Number of shares (in thousands)	
	2020	2019
Weighted average number of ordinary shares for the purpose of calculating basic earnings per share Effect of dilutive potential shares: — the Initial Scheme — the New Scheme	408,784  1,634	406,533 2,096 —
Weighted average number of ordinary shares for the purpose of calculating diluted earnings per share	410,418	408,629

#### From discontinued operation

For the year ended 31 December 2020, basic earnings per share for the discontinued operation is HK\$2.43 per share (2019: HK\$0.18 loss per share) and diluted earnings per share for the discontinued operation is HK\$2.42 per share (2019: HK\$0.18 loss per share), based on the profit for the year from the discontinued operation of approximately HK\$993,891,000 (2019: loss of HK\$74,909,000) and the denominators detailed above for both basic and diluted earnings per share.

*Note:* The calculation of diluted earnings per share for the year ended 31 December 2019 did not assume the conversion of the Company's outstanding convertible bonds because the assumed conversion would result in an increase in diluted earnings per share.

## **19. PROPERTY, PLANT AND EQUIPMENT**

	Freehold land outside Hong Kong HK\$'000	Buildings outside Hong Kong HK\$'000	Leasehold improvements/ Leasehold improvements in progress HK\$'000	Plant and machinery HK\$′000	Furniture, fixtures and equipment HK\$′000	Leased machinery HK\$'000	Construction in progress HK\$'000	Total HK\$'000
COST								
	15 706	1 002 274	007 661	1 202 051	96 160	0 505	161 520	6 725 000
At 1 January 2019 Currency realignment	15,796	1,082,374 (12,610)	997,661	4,383,954 (25,966)	86,169 (42)	8,505 (279)	161,529 707	6,735,988
Additions	(7)	(12,010)	(4,747) 73,388	(25,900) 441,954	13,134	(279)	151,903	(42,944) 680,379
Transfer	_	263,609	1,030	441,004	2,597	_	(267,236)	000,373
Transfer from inventories	_	200,000		_	2,007	39,781	(207,230)	39,781
Disposals	_	_	(328)	(144,205)	(789)		_	(145,322)
Write-off	_	_	(11,207)	(22,931)	(2,234)	_	_	(36,372)
At 1 January 2020	15,789	1,333,373	1,055,797	4,632,806	98,835	48,007	46,903	7,231,510
Currency realignment	27	29,422	11,239	4,032,000	2,649	5,141	610	166,284
Additions		39,911	94,983	223,047	6,245	5,141	14,939	379,125
Acquired on acquisition of		00,011	07,000	220,071	0,240		1,000	0,0,120
a subsidiary	_	_	1	124	50	_	_	175
Transfer	_	12,200	38,092	-	26	_	(50,318)	
Transfer from inventories	_			-	_	36,901		36,901
Transfer to inventories	_	_	—	_	_	(7,506)	_	(7,506)
Transfer to investment								
properties	_	(83,056)	_	_	_	_	_	(83,056)
Disposals	-	(395)	(45,587)	(212,525)	(723)	-	-	(259,230)
Write-off	_	(1,169)	(34,531)	(98,271)	(2,042)	_	_	(136,013)
Deemed disposal of								
subsidiaries	_		(337,992)	(905,885)	(3,949)	_		(1,247,826)
At 31 December 2020	15,816	1,330,286	782,002	3,756,492	101,091	82,543	12,134	6,080,364
DEPRECIATION AND IMPAIRMENT								
At 1 January 2019	_	368,940	613,346	2,878,681	52,200	23	_	3,913,190
Currency realignment	—	(2,430)	(2,576)	(15,484)	65	—	—	(20,425)
Provided for the year	_	36,145	87,624	374,041	9,767	4,235	-	511,812
Eliminated on disposals	—	—	(328)	(115,150)	(708)	_	_	(116,186)
Eliminated on write-off Impairment loss	_	_	(10,033)	(18,010)	(2,150)	_	_	(30,193)
recognized in profit or								
loss	_		311	56,473	113			56,897
At 1 January 2020	_	402,655	688,344	3,160,551	59,287	4,258	_	4,315,095
Currency realignment	_	3,861	9,001	72,211	1,587	4,230	_	4,313,033
Provided for the year	_	36,240	84,302	383,274	9,341	16,452	_	529,609
Transfer to inventories Transfer to investment	_	_	_	_	_	(582)	_	(582)
properties	_	(60,063)	_	_	_	_	_	(60,063)
Eliminated on disposals	_	(00,003)	(11,399)	(190,648)	(709)	_	_	(202,937)
Eliminated on write-off	_	(204)	(22,379)	(130,040)	(1,934)	_	_	(113,022)
Impairment loss		(204)	(22,070)	(00,000)	(1,004)			(110,022)
recognized in profit or								
loss	_	_	1,949	16,101	_	-	12,134	30,184
Eliminated on deemed			,	-, -				
disposal of subsidiaries	_	_	(243,439)	(666,286)	(2,615)	_	_	(912,340)
At 31 December 2020	_	382,308	506,379	2,686,698	64,957	20,553	12,134	3,673,029
CARRYING VALUES								
At 31 December 2020	15,816	947,978	275,623	1,069,794	36,134	61,990	_	2,407,335

#### **19. PROPERTY, PLANT AND EQUIPMENT** (CONTINUED)

The above items of property, plant and equipment, except for freehold land, leasehold improvements in progress and construction in progress after taking into account the residual values are depreciated on a straight-line basis at the following rates per annum:

Buildings	2% to 4.5% or over the lease terms if shorter
Leasehold improvements	10% to $33^{1}/_{3}$ % or over the lease terms if shorter
Plant and machinery	10% to $33^{1}/_{3}$ %
Furniture, fixtures and equipment	10% to 20%
Leased machinery	25%

As at 31 December 2019 and 2020, other than impairment loss resulted from product portfolio simplification and relocation of factory as disclosed in notes 10 and 20 respectively, the directors of the Company are of the opinion that there is neither any indicator of additional impairment nor any indicator that impairment previously recorded should be reversed.

#### Leasehold Land and Motor lands buildings vehicles Others Total HK\$'000 HK\$'000 HK\$'000 HK\$'000 HK\$'000 As at 31 December 2019 Carrying amount 141,500 1,457,172 21,446 12,508 1,632,626 As at 31 December 2020 Carrying amount 258,988 1,309,500 21,438 11,811 1,601,737 For the year ended 31 December 2020 8,425 197.032 13,789 221,195 Depreciation charge 1.949 14,855 Impairment recognized (Note i) 14,855 Expense relating to short-term leases 13,849 Expense relating to leases of low-value assets, excluding short-term leases of low-value assets 4,269 Total cash outflow for leases (Note ii) 337.844 Additions to right-of-use assets 221,523

## 20. RIGHT-OF-USE ASSETS

## 20. RIGHT-OF-USE ASSETS (CONTINUED)

	Leasehold lands HK\$'000	Land and buildings HK\$'000	Motor vehicles HK\$'000	Others HK\$'000	Total HK\$'000
For the year ended 31 December 2019					
Depreciation charge	7,779	201,958	10,059	1,745	221,541
Impairment recognized	_	10,866	_	_	10,866
Expense relating to short-term leases and other leases with lease terms end within 12 months of the date of initial application of HKFRS 16 Expense relating to leases of low-value assets, excluding short-term leases of					19,516
low-value assets Total cash outflow for leases					3,613
(Note ii)					278,260
Additions to right-of-use assets					124,943

Notes:

- (i) Pursuant to the deed of amendment entered with the investors of joint venture, the Group decided to relocate its materials business factory construction site to a new location and ceased its investment in the original location. Thus, leasehold land of HK\$14,855,000 included in right-of-use assets and related design and development costs incurred of HK\$12,134,000 included in property, plant and equipment were fully impaired accordingly.
- (ii) Amount includes payments of principal of lease liabilities, short-term leases and low-value assets of HK\$221,156,000 (2019: HK\$206,710,000) and interest portion of HK\$53,338,000 (2019: HK\$57,187,000) of lease liabilities and payment of leasehold land of HK\$63,350,000 (2019: HK\$14,363,000). These amounts are presented in operating, investing or financing cash flows.

For both years, the Group leases leasehold lands, land and buildings, motor vehicles and others for its operations. Except for land leased from the Singapore Housing & Development Board for a period of 30 years (renewable upon mutual agreement on expiry for a further term of 30 years), other leases are negotiated for an average term of 16 months to 15 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. In determining the lease term and assessing the length of the non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable.

In addition, the Group owns several industrial buildings where its manufacturing facilities are primarily located and office buildings. The Group is the registered owner of these property interests, including the underlying leasehold lands. Lump sum payments were made upfront to acquire these property interests. The leasehold land components of these owned properties are presented separately only if the payments made can be allocated reliably.

The Group regularly entered into short-term leases for land and buildings, motor vehicle and equipment. As at 31 December 2020 and 2019, the portfolio of short-term leases is similar to the portfolio of short-term leases to which the short-term lease expense disclosed above.

#### 20. RIGHT-OF-USE ASSETS (CONTINUED)

#### **Extension and termination options**

The Group has extension and/or termination options in a number of leases for various premises, motor vehicles and others. These are used to maximize operational flexibility in terms of managing the assets used in the Group's operations. The majority of extension and termination options held are exercisable only by the Group and not by the respective lessors.

The Group assesses at lease commencement date whether it is reasonably certain to exercise the extension options or not to exercise the termination options. The potential exposures to these future lease payments for (i) extension options in which the Group is not reasonably certain to exercise and (ii) termination options in which the Group is not reasonably certain not to exercise is summarized below:

	Lease liabilities recognized as at 31 December 2020 HK\$′000	Potential future lease payments not included in lease liabilities as at 31 December 2020 (undiscounted) HK\$'000	Lease liabilities recognized as at 31 December 2019 HK\$'000	Potential future lease payments not included in lease liabilities as at 31 December 2019 (undiscounted) HK\$'000
Premises Motor vehicles Others	820,951 5,284 973	23,481  93	931,513 1,825 55	4,019 

In addition, the Group reassesses whether it is reasonably certain to exercise an extension option, or not to exercise a termination option, upon the occurrence of either a significant event or a significant change in circumstances that is within the control of the lessee. During the years ended 31 December 2019 and 2020, there is no such triggering event.

Notes to the Consolidated Financial Statements *(continued)* For the year ended 31 December 2020

## **21. INVESTMENT PROPERTIES**

	НК\$′000
COST	
At 1 January 2019	65,723
Currency realignment	(1,440)
At 31 December 2019	64,283
Transfers	89,971
Currency realignment	4,140
At 31 December 2020	158,394
	100,001
DEPRECIATION	
At 1 January 2019	9,517
Currency realignment	(210)
Provided for the year	1,331
At 31 December 2019	10,638
Transfers	60,063
Currency realignment	686
Provided for the year	1,744
At 31 December 2020	73,131
CARRYING VALUES	
At 31 December 2020	85,263
At 31 December 2019	53,645

During the year, part of the Group's manufacturing plant building located in Malaysia held under a medium term lease with a carrying amount of HK\$29,908,000 was transferred from property, plant and equipment and right-to-use assets to investment properties.

The Group leases out various offices and manufacturing plants under operating leases with rental payable monthly.

The Group's property interests held to earn rentals or for capital appreciation purposes are measured using the cost model and are classified and accounted for as investment properties.

The fair value of the Group's investment properties at 31 December 2020 were HK\$226,639,000 (2019: HK\$98,793,000). The fair value has been arrived at based on valuation carried out by Cushman & Wakefield Limited, an independent firm of qualified professional valuers not connected with the Group with appropriate qualifications and recent experiences in the valuation of similar properties in the relevant location. The valuations were arrived at using income capitalization approach. The income capitalization approach is calculated by capitalizing the rental income derived from the existing tenancies with due provision for any reversionary income potential. There has been no change of the valuation technique used from the prior year.

## 21. INVESTMENT PROPERTIES (CONTINUED)

In estimating the fair value of the property, the highest and best use of the properties is their current use. Details of the Group's investment properties and information about the fair value hierarchy as at the end of the reporting period are as follows:

	Level 3 HK\$′000	Fair value as at 31.12.2020 HK\$′000
Research and development center located in the PRC Manufacturing plant building located in Malaysia	105,156 121,483	105,156 121,483
	226,639	226,639
	Level 3 HK\$'000	Fair value as at 31.12.2019 HK\$'000
Research and development center located in the PRC	98,793	98,793

Investment properties are depreciated over the lease term of 48 years or 22 years (2019: 48 years) on a straight-line basis.

## 22. GOODWILL

	HK\$'000
COST	
At 1 January 2019	1,080,412
Currency realignment	(9,965)
At 31 December 2019	1,070,447
Arising on acquisition of a subsidiary (note 42)	89,706
Currency realignment	21,473
At 31 December 2020	1,181,626
IMPAIRMENT	
At 1 January 2019, 31 December 2019 and 31 December 2020	22,596
CARRYING VALUES	
At 31 December 2020	1,159,030
At 31 December 2019	1,047,851

Particulars regarding impairment testing on goodwill are disclosed in note 24.

Notes to the Consolidated Financial Statements *(continued)* For the year ended 31 December 2020

## **23. INTANGIBLE ASSETS**

	Sales backlog HK\$'000	Trade name HK\$′000	Technology HK\$'000	Customer bases HK\$′000	Licenses and similar rights HK\$′000	Total HK\$′000
COST						
At 1 January 2019	50,545	392,051	575,795	484,667	99,156	1,602,214
Currency realignment	(421)	(2,791)	(5,430)	(4,298)	(2,434)	(15,374)
Additions		_	40		4,308	4,348
At 31 December 2019 Acquired on acquisition of a	50,124	389,260	570,405	480,369	101,030	1,591,188
subsidiary <i>(note 42)</i>	553	5,540	24,090	6,732	_	36,915
Currency realignment	349	1,280	9,769	5,624	8,870	25,892
Additions				5,024	5,089	5,089
At 31 December 2020	51,026	396,080	604,264	492,725	114,989	1,659,084
AMORTIZATION						
At 1 January 2019	41,275	—	99,598	79,867	75,852	296,592
Currency realignment	(345)	—	(693)	(526)	(1,862)	(3,426)
Charge for the year	5,666		49,975	40,415	11,894	107,950
At 31 December 2019	46,596	_	148,880	119,756	85,884	401,116
Currency realignment	317	_	1,597	496	7,510	9,920
Charge for the year	3,755	_	52,892	41,245	10,720	108,612
At 31 December 2020	50,668	_	203,369	161,497	104,114	519,648
CARRYING VALUES						
At 31 December 2020	358	396,080	400,895	331,228	10,875	1,139,436
At 31 December 2019	3,528	389,260	421,525	360,613	15,146	1,190,072

The intangible assets represent sales backlog, trade name, technology, customer bases, and licenses and similar rights of softwares for machines used in production.

The trade name is an intangible asset with indefinite useful life as the directors of the Company are of opinion that the Group could use the trade name continuously and has the ability to do so. The other intangible assets are amortized on a straight-line basis at below rates per annum:

Sales backlog	100%
Technology	7% to 10%
Customer bases	7% to 10%
Licenses and similar rights	20% to 331/3%

## 24. IMPAIRMENT TESTING ON GOODWILL AND INTANGIBLE ASSETS WITH INDEFINITE USEFUL LIFE

For the purposes of impairment testing, goodwill and trade name with indefinite useful life set out in notes 22 and 23, respectively, have been allocated to group of CGUs, comprising certain subsidiaries in the semiconductor solutions and surface mount technology ("SMT") solutions businesses. The carrying amounts of goodwill and trade name as at 31 December 2020 and 2019 allocated to these groups of CGUs are as follows:

	Goodwill		Trade	name
	2020 HK\$′000	2019 HK\$'000	2020 HK\$′000	2019 HK\$'000
Semiconductor solutions business AMICRA (defined below) NEXX (defined below)	223,559 216,528	224,510 217,450	38,117 78,178	38,280 78,510
	440,087	441,960	116,295	116,790
SMT solutions business Placement and printing business Manufacturing execution software business Critical Manufacturing (defined	404,695	407,221	244,697	245,739
below) SKT (defined in note 42)	216,890 97,358	198,670 —	29,076 6,012	26,731 —
	718,943	605,891	279,785	272,470
	1,159,030	1,047,851	396,080	389,260

In addition to goodwill and trade names above, property, plant and equipment, intangible assets and rightof-use assets (including allocation of corporate assets) that generate cash flows together with the related goodwill and trademark are also included in the respective CGU for the purpose of impairment assessment.

For semiconductor solutions and SMT solutions businesses, management of the Group determines that there are no impairments of its CGUs containing goodwill or trade name with indefinite useful life during the years ended 31 December 2020 and 2019.

The basis of the recoverable amounts of the above CGUs and their major underlying assumptions are summarized below:

#### **Semiconductor Solutions Business**

The recoverable amount of the CGUs have been determined based on a value in use calculation. These calculations use cash flow projections based on financial budgets approved by the directors covering a five-year period, and the pre-tax discount rate of 19.0% (2019: 19.3%) for ASM AMICRA Microtechnologies GmbH ("AMICRA") and 17.9% (2019: 18.2%) for ASM NEXX, Inc. ("NEXX"). The cash flows beyond the five-year period are extrapolated using a steady 3% (2019: 3%) growth rate. These growth rates are based on the economic outlook and relevant industry growth forecasts. Other key assumptions for the value in use calculations relate to the estimation of cash inflows/outflows which include budgeted sales and gross margin, such estimation is based on the unit's past performance and management's expectations for the market development.

## 24. IMPAIRMENT TESTING ON GOODWILL AND INTANGIBLE ASSETS WITH INDEFINITE USEFUL LIFE (CONTINUED)

#### Semiconductor Solutions Business (Continued)

The effect of the reasonably possible change in key assumptions on the calculation of value in use of CGU of AMICRA which would cause the carrying amount equal its recoverable amount is disclosed as below.

If the yearly sales growth rate decreased by 0.9% and all other variables were held constant, the carrying amount of the CGU of AMICRA would be equal of its recoverable amount at 31 December 2020.

If the gross margins decreased by 1.3% and all other variables were held constant, the carrying amount of the CGU of AMICRA would equal its recoverable amount at 31 December 2020.

If the pre-tax discount rate increased by 0.8% and all other variables were held constant, the carrying amount of the CGU of AMICRA would equal its recoverable amount at 31 December 2020.

#### **SMT Solutions Business**

The recoverable amount of the CGUs have been determined based on a value in use calculation. For placement and printing business, that calculation uses cash flow projections based on financial budgets approved by the directors covering a five-year period, and the pre-tax discount rate of 20.2% (2019: 20.7%). The cash flows beyond the five-year period are extrapolated using a steady 2.5% (2019: 2.5%) growth rate. For Critical Manufacturing, S.A. ("Critical Manufacturing") under manufacturing execution software business, that calculation uses cash flow projections based on financial budgets approved by the directors covering a five-year period, and the pre-tax discount rate of 21.7% (2019: 21.7%). The cash flows beyond the five-year period, and the pre-tax discount rate of 21.7% (2019: 21.7%). The cash flows beyond the five-year period are extrapolated using a steady 3% (2019: 3%) growth rate. For SKT under manufacturing execution software business acquired by the Group during the year (note 42), that calculation uses cash flow projections based on financial budgets approved by the directors covering a five-year period. The cash flows beyond the five-year period are extrapolated using a steady 3% (2019: 3%) growth rate. For SKT under manufacturing execution software business acquired by the Group during the year (note 42), that calculation uses cash flow projections based on financial budgets approved by the directors covering a five-year period, and the pre-tax discount rate of 19.6%. The cash flows beyond the five-year period are extrapolated using a steady 3% growth rate. These growth rates are based on the economic outlook and relevant industry growth forecasts. Other key assumptions for the value in use calculations relate to the estimation of cash inflows/outflows which include budgeted sales and gross margin, such estimation is based on the unit's past performance and management's expectations for the market development.

Except for CGU of AMICRA, management believes that any reasonably possible change in any of these assumptions would not cause the carrying amount of each of the CGUs to exceed their respective recoverable amount.

## **25. OTHER INVESTMENTS**

	2020 HK\$'000	2019 HK\$'000
Unlisted investments — Equity securities	111,106	93,471

The above unlisted equity investments represent investment in unlisted equity investments issued by private entities incorporated in Germany, USA and England which are denominated in Euro and US dollar respectively. The directors of the Company have elected to designate these investments in equity instruments as at FVTOCI as the Group intends to hold these unlisted equity investments for long term strategic purposes.

## 26. INTEREST IN A JOINT VENTURE/AMOUNTS DUE FROM (TO) A JOINT VENTURE AND ITS AFFILIATES

	2020 HK\$′000	2019 HK\$'000
Cost of investment in a joint venture	1,240,001	_

As set out in note 13, AAMI became the Group's joint venture after 28 December 2020 upon completion of the Transaction on 28 December 2020 as detailed in note 13.

The amounts due from and to a joint venture and its affiliates are unsecured, non-interest bearing, and repayable on demand.

Details of the Group's joint venture at the end of the reporting period are as follows:

Name of entity	Country of incorporation/ registration	Principal place of business	Proportion of ownership interest held by the Group		Propor voting rig by the	ghts held	Principal activity
			2020	2019	2020	2019	
AAMI	Hong Kong	Hong Kong	44.44%	N/A	44.44%	N/A	Investment holding and trading of materials

During the year ended 31 December 2020, the Group has deemed disposed of 55.56% of AAMI and AAMI became a joint venture of the Group with goodwill of HK\$53,880,000 recognized. The fair value of the cost of investment in a joint venture, AAMI was determined by reference to the deemed disposal of subsidiaries by the Group disclosed in note 43.

The number of shares in AAMI held by the Group shall be adjusted in year 2024 based on whether AAMI meets certain performance targets with reference to the average adjusted earnings before interest, corporate income tax and certain items as set out in shareholders' agreement with the investors (the "Average Adjusted EBIT") of AAMI during 2021 to 2023. Depending on whether AAMI meets mutually-agreed Average Adjusted EBIT targets, the shareholding percentage of the Group in AAMI may be increased to a maximum of 49% or decreased to a minimum of 37.5% by AAMI's issuance of new shares. Additionally, an incentive fee of US\$5,100,000 will be paid to the Group if AAMI achieves mutually-agreed Average Adjusted EBIT target. The management of the Group considered the fair value of these instruments was immaterial to be recognized as at 31 December 2020.

Pursuant to the relevant shareholders' agreement, the Group has the power to appoint two directors and the joint venture partners have the power to appoint another three directors to form the board of directors of AAMI, and the decisions about the relevant activities of AAMI require the unanimous consent of both the Group and the joint venture partners.

# 26. INTEREST IN A JOINT VENTURE/AMOUNTS DUE FROM (TO) A JOINT VENTURE AND ITS AFFILIATES (CONTINUED)

#### Summarized financial information of a material joint venture

Summarized financial information in respect of the joint venture is set out below. The summarized financial information below represents amounts shown in the joint venture's financial statements prepared in accordance with HKFRSs. Share of post-acquisition profits and other comprehensive income is not significant for the year.

The joint venture is accounted for using the equity method in these consolidated financial statements.

#### AAMI

	2020 HK\$′000
Current assets	1,936,201
Non-current assets	1,346,289
Current liabilities	(448,206)
Non-current liabilities	(165,244)
The above amounts of assets and liabilities include the following:	
Cash and cash equivalents	791,508
Current financial liabilities (excluding trade and other payables and provisions)	(27,873)
Non-current financial liabilities (excluding trade and other payables and provisions)	(22,090)

Reconciliation of the above summarized financial information to the carrying amount of the interest in AAMI recognized in the consolidated financial statements:

	2020 HK\$'000
Net assets of AAMI Proportion of the Group's ownership interest in AAMI	2,669,040 44.44%
Goodwill	1,186,121 53,880
Carrying amount of the Group's interest in AAMI	1,240,001

## **27. FINANCE LEASE RECEIVABLES**

During the year ended 31 December 2020, the Group entered into finance lease arrangement as an intermediate lessor in respect of a building for a term of twelve years. Interest rate inherent in the lease is fixed at the contract date over the lease term.

As at 31 December 2020, the finance lease receivables recognized was due to the Group's sub-lease arrangement.

	Minimum lease payments 2020 HK\$′000	Present value of minimum lease payments 2020 HK\$'000	Minimum lease payments 2019 HK\$'000	Present value of minimum lease payments 2019 HK\$'000
Finance lease receivables comprise: Within one year In the second year In the third year In the fourth year In the fifth year After five years	432 432 432 432 432 432 2,952	372 377 382 387 392 2,825	    	  
Gross investment in the lease	5,112	4,735 N/A	_	
Present value of minimum lease payment receivables	4,735			N/A 
Analysed as: Current Non-current	372 4,363	372 4,363		
	4,735	4,735		_

Interest rate implicit in the above finance lease is 1.32% (2019: N/A).

The Group is not exposed to foreign currency risk as a result of the lease arrangement, as the lease is denominated in the respective functional currency of that entity.

Notes to the Consolidated Financial Statements *(continued)* For the year ended 31 December 2020

## **28. INVENTORIES**

The carrying amount of the inventories, net of written down is made of below:

	2020 HK\$'000	2019 HK\$'000
Raw materials Work in progress Finished goods	1,656,434 2,697,512 1,419,061	1,769,683 2,988,405 1,533,188
	5,773,007	6,291,276

## **29. TRADE AND OTHER RECEIVABLES**

	2020 HK\$′000	2019 HK\$'000
Trade receivables <i>(Note)</i>	3,807,458	4,324,297
Value added tax recoverable	295,100	198,590
Tax reserve certificate recoverable	_	3,828
Other receivables, deposits and prepayments	202,873	183,455
	4,305,431	4,710,170

The following is an aging analysis of trade receivables net of allowance for credit losses presented based on the due date at the end of the reporting period:

	2020 HK\$'000	2019 HK\$'000
Not yet due <i>(Note)</i>	2,941,406	2,947,345
Overdue within 30 days	367,471	579,536
Overdue 31 to 60 days	227,410	388,540
Overdue 61 to 90 days	157,021	91,654
Overdue over 90 days	114,150	317,222
	3,807,458	4,324,297

*Note:* The amount included notes receivables amounting to HK\$470,572,000 (2019: HK\$778,536,000) are held by the Group for future settlement of trade receivables. All notes receivables received by the Group are with a maturity period of less than one year.

As at 1 January 2019, trade receivables from contracts with customers amounted to HK\$5,497,113,000.

Details of impairment assessment of trade and other receivables for the year ended 31 December 2020 are set out in note 48.

## 29. TRADE AND OTHER RECEIVABLES (CONTINUED)

#### **Credit policy:**

Before accepting any new customer, the Group assesses the potential customer's credit quality and presets maximum credit limit for each customer. Limits and credit quality attributed to customers are reviewed regularly. Payment terms with customers are mainly on credit together with deposits received in advance. Invoices are normally payable within 30 days to 60 days of issuance, except for certain well established customers, where the terms are extended to 3 to 4 months or longer.

As at 31 December 2020, included in the Group's trade receivables balance are debtors with aggregate carrying amount of HK\$866,052,000 (2019: HK\$1,376,952,000) are past due as at the reporting date. Out of the past due balances, HK\$114,150,000 (2019: HK\$317,222,000) has been past due 90 days or more, and they are not considered as in default. The Group considers the information developed internally or obtained from external sources and considered that the debtor is likely to pay its creditors.

## **30. DERIVATIVE FINANCIAL INSTRUMENTS**

	2020 Assets Liabilities HK\$′000 HK\$′000		201 Assets HK\$'000	9 Liabilities HK\$'000
Shown as current Foreign currency forward contracts	45,564	-	3,482	9,295
Shown as non-current Interest rate swaps		55,804		
	45,564	55,804	3,482	9,295

During the year ended 31 December 2020, the Group entered into interest rate swap contracts with a commercial bank to minimize its exposure to cash flow changes of its floating-rate Hong Kong dollars bank loans from bank by swapping floating interest rates to fixed interest rates. The terms of these contracts were negotiated to match with those of the hedged bank loans with the same notional amounts to principal amounts of bank loans, currency and interest rate index. The directors consider that the interest rate swap contracts are highly effective hedging instruments and have designated them as cash flow hedging instruments for hedge accounting purpose.

The hedges were highly effective in hedging cash flow exposure to interest rate movements. Fair value change on hedging instruments in cash flow hedge of loss of HK\$55,804,000 for the year ended 31 December 2020 (2019: nil) have been recognized in other comprehensive income and accumulated in equity. The directors expected the accumulated sum is to be released to profit or loss at various dates upon settlements of interests in the coming maturity periods after the reporting period.

Included in borrowings as disclosed in note 36 were bank loans of HK\$1,750,000,000 (2019: nil) which were under cash flow hedges and the major terms of the interest rate swap contracts under cash flow hedges at the end of the reporting period are as follows:

Notional amount	Maturity	Receive floating	Pay fixed
HK\$1,250,000,000	21 March 2024	1-month Hong Kong Interbank Offered Rate ("HIBOR") plus 1.1%	2.38%
HK\$500,000,000	21 March 2024	1-month HIBOR plus 1.1%	2.315%

#### **30. DERIVATIVE FINANCIAL INSTRUMENTS** (CONTINUED) 31 December 2020

The foreign currency forward contracts as at 31 December 2020 were mainly related to the purchase of Euro and the sale of US dollar at contract rates ranging from US\$1.0931 to US\$1.2322 (2019: US\$1.1115 to US\$1.1736) per one Euro with future maturity dates ranging from 20 January 2021 to 15 December 2021 (2019: 22 January 2020 to 18 November 2020) at an aggregate notional amount of US\$118,500,000, equivalent to approximately HK\$918,778,000 (2019: US\$105,400,000, equivalent to approximately HK\$820,687,000).

## 31. PLEDGED BANK DEPOSITS, BANK DEPOSITS WITH ORIGINAL MATURITY OF MORE THAN THREE MONTHS AND BANK BALANCES AND CASH

The pledged bank deposits as at 31 December 2020 represent bank deposits pledged to a bank as security for issuance of guarantee relating to business operations.

Bank balances and bank deposits with original maturing of more than three months as at 31 December 2020 carry interest at market rates which range from 0% to 4.5% (2019: 0% to 8.75%) per annum.

## **32. TRADE LIABILITIES AND OTHER PAYABLES**

	2020 HK\$′000	2019 HK\$'000
Trade payables	1,454,939	1,406,438
Deferred income (Note a)	118,925	104,991
Accrued salaries and wages Other accrued charges	278,667 562,727	294,719 475.557
Payables arising from acquisition of property, plant and equipment	62,759	139,421
Gross obligation to acquire non-controlling interest (note 41) Contingent consideration for acquisitions	88,815 —	— 29,489
Other payables (Note b)	218,026	219,796
	2,784,858	2,670,411

Notes:

(a) The amounts mainly represent the spare credits that grant customers the right to purchase certain amounts of spare parts for free, which are contract liabilities.

As at 1 January 2019, deferred income amounted to HK\$130,944,000. The deferred income as at 1 January 2019 and 1 January 2020 were fully recognized as revenue during the year 31 December 2019 and 31 December 2020, respectively.

(b) The amounts mainly represent the value-added tax payable and other payables.

The following is an aging analysis of trade payables presented based on the due date at the end of the reporting period:

	2020 HK\$′000	2019 HK\$'000
Not yet due Overdue within 30 days Overdue 31 to 60 days Overdue 61 to 90 days Overdue over 90 days	1,155,582 210,998 49,278 13,994 25,087 1,454,939	1,145,346 165,684 53,644 22,238 19,526 1,406,438

The average credit period on purchases of goods ranges from 30 to 90 days. The Group has financial risk management policies in place to ensure that all payables are settled within the credit timeframe.

Notes to the Consolidated Financial Statements *(continued)* For the year ended 31 December 2020

#### **33. ADVANCE PAYMENTS FROM CUSTOMERS**

The amounts represent advance payment received from customers in relation to their purchase orders of equipment placed with the Group. At 31 December 2019 and 2020, the advance payments from customers are contract liabilities and the Group does not expect to refund any of the advance payments.

When the Group receives a deposit before the delivery of equipment, this will give rise to contract liabilities at the start of the contract, until the revenue is recognized on the relevant contract. The Group typically receives a certain percentage of deposit on acceptance of purchase orders.

As at 1 January 2019, advance payments from customers amounted to HK\$718,794,000. The advance payments from customers as at 1 January 2019 and 1 January 2020 were fully recognized as revenue during the year ended 31 December 2019 and 31 December 2020, respectively.

## **34. LEASE LIABILITIES**

	2020 HK\$'000	2019 HK\$'000
Lesse lichilitics peuchles		
Lease liabilities payable: Within one year	169,730	188,633
Within a period of more than one year but not more than		
two years	156,817	154,688
Within a period of more than two years but not more than five years	381,198	372,349
Within a period of more than five years	814,461	835,132
	1,522,206	1,550,802
Less: Amount due for settlement within 12 months shown under current liabilities	(169,730)	(188,633)
Amount due for settlement after 12 months shown under non-		
current liabilities	1,352,476	1,362,169

The weighted average incremental borrowing rates applied to lease liabilities is 3.49% (2019: 3.57%).

Lease obligations that are denominated in currencies other than the functional currencies of the relevant group entities are set out below:

	Renminbi HK\$′000	Singapore dollar HK\$′000	South Korean won HK\$′000	Others HK\$′000
As at 31 December 2020	283,578	85,190	14,173	13,538
As at 31 December 2019	310,739	14,178	13,158	8,588

#### **35. PROVISIONS**

The Group's provisions are analyzed for reporting purposes as:

	2020 HK\$′000	2019 HK\$'000
Current Non-current	308,722 51,345	283,696 53,024
	360,067	336,720

The Group's provisions mainly comprise warranty provision of HK\$270,096,000 (2019: HK\$251,366,000). The movement of the warranty provision and restructuring provision are as follows:

	Warranty provision HK\$′000	Restructuring provision HK\$′000
At 1 January 2010	220 702	2 000
At 1 January 2019 Currency realignment	329,783 (7,600)	3,909 79
Additions	140,240	41,777
Utilization	(211,057)	(10,507)
	(= : : / 0 0 / /	(,
At 31 December 2019	251,366	35,258
Currency realignment	12,716	2,322
Additions	177,812	68,420
Utilization	(171,798)	(57,547)
Deemed disposal of subsidiaries	—	(10,553)
At 31 December 2020	270,096	37,900

The warranty provision represents management's best estimate of the Group's liability under the warranty period, mainly for a period of maximum of 2 years for semiconductor solutions and surface mount technology equipment based on management's prior experience.

A subsidiary of the Group was involved in a litigation with a third party in relation to the infringement of a patent for which the High Court ruled in favour of the third party. A hearing for the assessment of damages scheduled in the High Court for the second half of May 2020 has been vacated, and a new hearing is scheduled in March 2021.

During the year ended 31 December 2019, the third party provided its consultant's report calculating what was alleged to be the total net profit that it would have received had it manufactured and sold a certain number of machines during the relevant period. On 22 January 2021, the subsidiary's consultant provided its report which disagreed with the calculations made by the third party's consultant.

Based on the subsidiary's consultant's report and the directors' estimate of the expenditure required to settle the Group's obligations in relation to the litigation, a provision of approximately HK\$17,070,000 (31 December 2019: HK\$14,600,000) was made.

Notes to the Consolidated Financial Statements *(continued)* For the year ended 31 December 2020

## **36. BANK BORROWINGS**

	2020 HK\$'000	2019 HK\$'000
The carrying amount of the bank borrowings are repayable: Within one year Within a period of more than one year but not exceeding	547,210	321,364
two years	250,476	221,680
Within a period of more than two years but not exceeding five years	2,250,000	2,500,438
Less: Amounts due within one year shown under current liabilities	3,047,686 (547,210)	3,043,482 (321,364)
Amounts shown under non-current liabilities	2,500,476	2,722,118
Fixed-rate borrowings Variable-rate borrowings	194,327 2,853,359	9,404 3,034,078
	3,047,686	3,043,482

The Group's bank borrowings are unsecured.

The Group's variable-rate bank borrowings bear interest at LIBOR or HIBOR plus a margin per annum.

The ranges of effective interest rates on the Group's bank borrowings are as follows:

 2020	2019
2.10% to 2.75% 1.20% to 2.07%	

	Number	of shares	Share capital		
	2020 ′000	2019 ′000	2020 HK\$′000	2019 HK\$'000	
Issued and fully paid:					
At 1 January Shares issued under the Initial	408,895	406,671	40,889	40,667	
Scheme and the New Scheme	1,901	2,224	190	222	
At 31 December	410,796	408,895	41,079	40,889	

## **37. SHARE CAPITAL OF THE COMPANY**

The authorized share capital of the Company is HK\$50 million, comprising 500 million shares of HK\$0.10 each, at 31 December 2020 and 2019 and 1 January 2019.

During the year, 1,900,600 (2019: 2,224,200) shares were issued at par to eligible employees and members of management under the New Scheme (2019: the Initial Scheme).

## **38. EMPLOYEE SHARE INCENTIVE SCHEME**

#### Initial Employee Share Incentive Scheme (the "Initial Scheme")

The Initial Scheme adopted for the benefit of the Group's employees and members of management started from March 1990, and was valid until 23 March 2020.

On 28 March 2012, and by virtue of the Initial Scheme, a Share Award Scheme ("Share Award Scheme") was adopted by the Company to establish a trust to purchase shares of the Company for the benefit of employees of the Group and the directors of the Company and its certain subsidiaries under the Initial Scheme ("Award Shares"). The Share Award Scheme was valid and effective until 23 March 2020. Pursuant to the rules of the Share Award Scheme, the Company appointed a trustee, Law Debenture Trust (Asia) Limited ("Initial Trustee") to administer the Share Award Scheme and to purchase and hold the Award Shares in trust for the grantees during the defined qualification period.

On 27 March 2019, the directors resolved to contribute HK\$53.6 million to the Initial Scheme, enabling the Initial Trustee of the Initial Scheme to subscribe or purchase 1,946,900 shares in the Company for the benefits of certain employees and members of the management of the Group who shall remain in employment within the Group upon the expiration of the qualification period on 16 December 2019. On 23 May 2019, the directors also resolved to instruct the Initial Trustee to purchase 386,400 shares at market price as soon as practicable on the Stock Exchange pursuant to the Initial Scheme, which was adopted by the Company to establish a trust to purchase shares of the Company for the benefit of employees and the directors of the Group under the Initial Scheme.

On 16 December 2019, out of 2,668,700 shares relating to the qualification period which expired on that day (comprising 243,900 shares, 477,900 shares and 1,946,900 shares as resolved by the Board on 17 March 2017, 23 March 2018 and 27 March 2019 to be granted pursuant to the Initial Scheme respectively), 2,224,200 shares were issued, 58,100 share entitlements were forfeited and unallocated by the Company. The 384,900 shares purchased under the Initial Scheme vested on the same day. As at 31 December 2019, 1,500 shares that were not vested were held by the Initial Trustee of the Initial Scheme in trust.

## 38. EMPLOYEE SHARE INCENTIVE SCHEME (CONTINUED)

#### **New Scheme**

At the annual general meeting of the Company held on 7 May 2019, the shareholders approved the adoption of an Employee Share Incentive Scheme (the "New Scheme") on 24 March 2020 (the "Adoption Date"), under which shares of the Company may be allocated or awarded to employees or directors of the Company and its certain subsidiaries as selected by the Board (the "Selected Employees") which replaced and superseded the Initial Scheme. Unless otherwise cancelled or amended, the New Scheme will remain valid and effective for a period of ten years commencing from the Adoption Date. Details of the New Scheme were set out in the Company's circular to shareholders dated 1 April 2019.

During the year ended 31 December 2020, the directors resolved to contribute HK\$183 million to the New Scheme, enabling an independent professional trustee appointed by the Board under the New Scheme (the "New Trustee") to subscribe or purchase 2,258,300 shares in the Company for the benefits of certain employees and members of the management of the Group who shall remain in employment within the Group upon the expiration of vesting period on 15 December 2020 (the "Vesting Date"). Thereafter, the New Trustee (i) purchased a total of 330,300 shares in the Company on the Stock Exchange, and (ii) subscribed 1,639,700 shares in the Company, prior to the Vesting Date. On the Vesting Date, the New Trustee transferred 331,800 shares purchased on the Stock Exchange and 1,639,400 subscribed shares to certain Selected Employees who are connected persons and not connected persons of the Company respectively. On the same day, the Company also issued and allotted 260,900 new shares to certain Selected Employees who are not connected persons of the Company. 26,200 share entitlements were forfeited and unallocated by the Company, among which 300 shares pursuant to the rules and trust deed of the New Scheme.

#### **Share-based Payments**

The fair values of the shares granted pursuant to the Initial Scheme and the New Scheme in 2019 and 2020 were determined with reference to market value of the shares at the grant date taking into account the exclusion of the expected dividends as the employees were not entitled to receive dividends paid during the vesting periods.

The Group recognized share-based payments amounting to HK\$160,732,800 for the year ended 31 December 2020 (2019: HK\$196,039,000) in relation to the shares granted pursuant to the New Scheme and the Initial Scheme in 2020 and 2019 by the Company, such an amount being determined by the fair values of the shares granted at the grant dates.

Movements of the shares granted to employees and directors of the Group under the New Scheme during the year ended 31 December 2020 are as follows:

		Number of shares					
Date of grant	Vesting period	At 1 January 2020	Granted on 25 March 2020	Allocated as Award Shares on 25 March 2020	Shares issued and vested during the year	Share entitlements forfeited on 15 December 2020	At 31 December 2020
25 March 2020	25 March 2020 to 15 December 2020	-	2,258,300	(331,800)	(1,900,300)	(26,200)	-

## 38. EMPLOYEE SHARE INCENTIVE SCHEME (CONTINUED)

#### **Share-based Payments** (Continued)

Movements of the shares granted to employees and directors of the Group under the Initial Scheme during the year ended 31 December 2019 are as follows:

		Number of shares					
Date of grant	Vesting period	At 1 January 2019	Granted on 27 March 2019	Allocated as Award Shares during the year	Shares issued on 16 December 2019	Share entitlements forfeited on 16 December 2019	At 31 December 2019
17 March 2017	17 March 2017 to 16 December 2019	243.900	_	(120,700)	(119.500)	(3,700)	_
23 March 2018	23 March 2018 to 16 December 2019	477,900	_	(249,400)	(221,800)	(6,700)	_
27 March 2019	27 March 2019 to 16 December 2019	_	1,946,900	(16,300)	(1,882,900)	(47,700)	_
		721,800	1,946,900	(386,400)	(2,224,200)	(58,100)	_

Movements of Award Shares purchased are as follows:

	Number of shares purchased ′000	Cost of purchase HK\$′000
At 1 January 2019	_	_
Shares purchased from the market during the year	386	34,045
Award Shares vested	(385)	(33,913)
At 21 December 2010 and 1 January 2020	1	132
At 31 December 2019 and 1 January 2020 Shares purchased from the market during the year	330	26,335
Award Shares vested	(331)	(26,467)
At 31 December 2020		—

#### **39. RETIREMENT BENEFIT PLANS**

#### **Defined contribution plans**

The Group has retirement plans covering a substantial portion of its employees. The principal plans are defined contribution plans.

The plans for employees in Hong Kong are registered under the Occupational Retirement Schemes Ordinance ("ORSO Scheme") and a MPF Scheme established under the Mandatory Provident Fund Schemes Ordinance in December 2000. The assets of the schemes are held separately from those of the Group in funds under the control of trustees.

The ORSO Scheme is funded by monthly contributions from both employees and the Group at rates ranging from 5% to 12.5% of the employee's basic salary, depending on the length of services with the Group.

For members of the MPF Scheme, the Group contributes 5% of relevant payroll costs to the MPF Scheme subject only to the maximum level of payroll costs of HK\$30,000 per employee per month, which contribution is matched by the employees.

The employees of the Group in Mainland China, Singapore and Malaysia are members of state-managed retirement benefit schemes operated by the relevant governments. The Group is required to contribute a certain percentage of payroll costs to these schemes to fund the benefits. The only obligation of the Group with respect to these schemes is to make the specified contributions. The assets of the schemes are held separately from those of the Group in funds under the control of trustees, and in the case of Singapore and Malaysia, by the Central Provident Fund Board of Singapore and Employee Provident Fund of Malaysia respectively.

The amount charged to profit or loss of HK\$199,659,000 (2019: HK\$251,676,000) represents contributions paid or payable to the plans by the Group at rates specified in the rules of the plans. For the years ended 31 December 2020 and 2019, there were no forfeitures arising from employees leaving the Group prior to completion of qualifying service period.

At 31 December 2020 and 2019, there were no forfeited contributions which arose upon employees leaving the retirement plans and which are available to reduce the contributions payable in the future years.

#### **Defined benefit plans**

Certain group entities operate funded defined benefits pension scheme for all their qualified employees.

Pension benefits provided by these group entities are currently organized primarily through defined benefit pension plans which cover virtually most of the German employees and certain foreign employees of these group entities.

Furthermore, these group entities provide other post-employment benefits, which consist of transition payments and death benefits to German employees after retirement. These predominantly unfunded other post-employment benefit plans qualify as defined benefit plans under HKFRSs.

The plan of these group entities exposes the Group to actuarial risks such as investment risk, interest rate risk and longevity risk.

Investment risk	The present value of the defined benefit plan liability is calculated using a discount rate determined by reference to high quality corporate bond yields; if the return on plan asset is below this rate, it will create a plan deficit. Currently the plan has a relatively balanced investment in equity securities and debt instruments. Due to the long-term nature of the plan liabilities, the board of the pension fund considers it appropriate that a reasonable portion of the plan assets should be invested in equity securities to leverage the return generated by the fund.
Interest rate risk	A decrease in the bond interest rate will increase the plan liability; however, this will be partially offset by an increase in the return on the plan's debt investments.
Longevity risk	The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.

Defined benefit plans determine the entitlements of their beneficiaries. An employee's final benefit entitlement at regular retirement age may be higher than the fixed benefits at the reporting date due to future compensation or benefit increases. The net present value of this ultimate future benefit entitlement for service already rendered is represented by the Defined Benefit Obligation ("DBO"), which is calculated with consideration of future compensation increases by actuaries. The DBO is calculated based on the projected unit credit method and reflects the net present value as of the reporting date of the accumulated pension entitlements of active employees, former employees with vested rights and of retirees and their surviving dependents with consideration of future compensation increases. The most recent actuarial valuation of the DBO plan in Germany was carried out at 31 December 2020 by independent qualified actuaries, Aon Hewitt GmbH, a member of the International Actuarial Association.

In the case of unfunded plans, the recognized pension liability is equal to the DBO adjusted by unrecognized past service cost. In the case of funded plans, the fair value of the plan assets is offset against the benefit obligations. The net amount, after adjusting for the effects of unrecognized past service cost, is recognized as a pension liability or prepaid pension asset.

#### **Defined benefit plans (Continued)**

The principal assumptions used for the purposes of the actuarial valuations were as follows:

	31 December	
	2020	2019
Discount rate	0.50%	0.90%
Average longevity at retirement age	63 years	63 years
Expected rate of compensation increase	2.25%	2.25%
Expected rate of pension progression	1.50%	1.50%

The amount included in the consolidated statement of financial position arising from the Group's obligation in respect of its defined benefit plans comprise:

	2020 HK\$'000	2019 HK\$'000
Principal pension benefit plans <i>(Note a)</i> Other post-employment benefit plans <i>(Note b)</i> Other retirement benefit obligations <i>(Note c)</i>	295,709 21,953 2,159	235,213 20,482 4,856
	319,821	260,551

**Defined benefit plans (Continued)** 

Notes:

#### (a) Principal pension benefit plans

A reconciliation of the funded status of the principal pension benefit plans to the amount recognized in the consolidated statement of financial position at 31 December 2020 and 2019 are as follows:

	2020 HK\$′000	2019 HK\$'000
Fair value of plan assets Total present value of DBO Defined benefit obligation (funded) Defined benefit obligation (unfunded)	605,889 (894,674) (6,924)	515,564 (744,300) (6,477)
Net liability arising from defined benefit obligation	(295,709)	(235,213)

The actuarial valuation showed that market value of the plan assets was HK605,889,000 (2019: HK515,564,000) and that the actuarial value of these represented 68% (2019: 69%) of the benefits that had accrued to members.

The following table shows the movements in the present value of the plan assets for the years ended:

	2020 HK\$′000	2019 HK\$'000
At 1 January Currency realignment Interest income Return on plan assets (excluding amounts included	515,564 45,154 5,295	452,408 (9,688) 9,316
in net interest expenses) Benefits paid Employer contribution	12,225 (2,683) 30,334	37,293 (1,722) 27,957
At 31 December	605,889	515,564

The fair value of the plan assets at the end of the reporting period for each category, are as follows:

Asset class	2020 HK\$′000	2019 HK\$'000
Fixed income and corporate bonds Equity securities Cash and other assets	318,653 204,569 82,667	295,428 139,828 80,308
	605,889	515,564

The fair values of the above equity and debt instruments are determined based on quoted market prices in active markets.

The actual return on defined benefit plan assets for the year ended 31 December 2020 was a net gain of HK\$17,520,000 (2019: HK\$46,609,000).

**Defined benefit plans (Continued)** 

Notes: (Continued)

#### (a) Principal pension benefit plans (Continued)

The movements in the present value of the DBO for the years ended are as follows:

	2020 HK\$'000	2019 HK\$'000
At 1 January Currency realignment Current service cost Past service cost Interest cost Remeasurement losses (gain)	750,777 64,527 36,040 109 7,933	598,242 (5,657) 29,422 – 12,438
Actuarial losses arising from changes in financial assumptions Actuarial (gain) loss arising from experience adjustments Actuarial losses arising from changes in demographic assumptions Benefits paid Deemed disposal of subsidiaries	52,567 (2,856) 131 (6,834) (796)	106,091 14,108 26 (3,893) —
At 31 December	901,598	750,777

#### (b) Other post-employment benefit plans

Employees who joined ASM Assembly Systems GmbH & Co. KG ("ASM AS KG"), a subsidiary of the Company located in Germany, on or before 30 September 1983, are entitled to transition payments and death benefits. In respect of the transition payments for the first six months after retirement, participants receive the difference between their final compensation and the retirement benefits payable under the corporate pension plan.

The reconciliation of the funded status of the other post-employment benefit plans to the amount recognized in the consolidated statement of financial position are as follows:

	2020 HK\$′000	2019 HK\$'000
Defined benefit obligation	21,953	20,482

The movements in the present value of the defined benefit obligation for the other post-employment benefits for the years ended are as follows:

	2020 HK\$′000	2019 HK\$'000
At 1 January	20,482	20,873
Currency realignment	1,797	(514)
Current service cost	596	564
Interest cost	192	388
Remeasurement losses (gain)		
Actuarial losses arising from changes in financial assumptions	348	989
Actuarial loss (gain) arising from experience adjustments	838	(944)
Benefits paid	(2,300)	(874)
At 31 December	21,953	20,482

**Defined benefit plans (Continued)** Notes: (Continued)

#### (c) Other retirement benefit obligations

As at 31 December 2020, the consolidated statement of financial position also includes liabilities for other retirement benefit obligations consisting of liabilities for severance payments in Austria and national pension fund in Korea amounting to HK\$2,159,000 (2019: HK\$4,856,000).

Significant actuarial assumptions for the determination of the defined obligation of the principal pension benefit plans and other post-employment benefit plans are discount rate and expected pension progression. The sensitivity analyzes below have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting period, while holding all other assumptions constant.

- If the discount rate is 50 basis points higher (lower), the defined benefit obligation would decrease by HK\$63,561,000 (increase by HK\$74,942,000) (2019: decrease by HK\$52,345,000 (increase by HK\$60,959,000)).
- If the expected rate of pension progression increases (decreases) by 50 basis points, the defined benefit obligation would increase by HK\$48,126,000 (decrease by HK\$43,241,000) (2019: increase by HK\$35,241,000)).

The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

Furthermore, in presenting the above sensitivity analysis, the present value of the defined benefit obligation has been calculated using the projected unit credit method at the end of the reporting period, which is the same as that applied in calculating the defined benefit obligation liability recognized in the consolidated statement of financial position.

There was no change in the methods and assumptions used in preparing the sensitivity analysis from prior years.

Each year an Asset-Liability-Matching study is performed in which the consequences of the strategic investment policies are analyzed in terms of risk-and-return profiles. Investment and contribution policies are integrated within this study. Main strategic choices that are formulated in the actuarial and technical policy document of the fund is asset mix based on 40% equity instruments and 60% debt instruments.

There has been no change in the process used by the Group to manage its risks from prior periods.

The Group's subsidiaries fund the service costs expected to be earned on a yearly basis.

The average duration of the benefit obligation at 31 December 2020 is 15.33 years (2019: 15.10 years).

The Group expects to make a contribution of HK\$34,112,000 (2019: HK\$27,889,000) to the defined benefit plans during the next financial year.

#### **Defined benefit plans (Continued)**

Amount of remeasurement of defined benefit retirement plans, net of tax, recognized in other comprehensive income (expense) are as follows:

#### For the year ended 31 December 2020

	Principal pension benefit plans HK\$′000	Other post- employment benefit plans HK\$′000	Total HK\$′000
Remeasurement losses Income tax effect	(37,617) 12,314	(1,186) 389	(38,803) 12,703
	(25,303)	(797)	(26,100)

#### For the year ended 31 December 2019

	Principal pension benefit plans HK\$'000	Other post- employment benefit plans HK\$'000	Total HK\$'000
Remeasurement losses Income tax effect	(82,932) 27,047	(45) 14	(82,977) 27,061
	(55,885)	(31)	(55,916)

#### **Defined benefit plans (Continued)**

Amounts recognized in profit or loss and other comprehensive income (expense) in respect of these defined benefit plans are as follows:

#### For the year ended 31 December 2020

	Principal pension benefit plans HK\$′000	Other post- employment benefit plans HK\$′000	Total HK\$′000
Service cost:			
Current service cost	36,040	596	36,636
Past service cost	109	_	109
Net interest expense	2,638	192	2,830
Components of defined benefit costs recognized in profit or loss	38,787	788	39,575
Remeasurement (gains) losses: Return on plan assets (excluding amounts included			
in net interest expense) Actuarial losses arising from changes in financial	(12,225)	-	(12,225)
assumptions Actuarial (gain) loss arising from experience	52,567	348	52,915
adjustments Actuarial losses arising from change in demographic	(2,856)	838	(2,018)
assumptions	131	-	131
Components of defined benefit costs recognized in			
other comprehensive expense	37,617	1,186	38,803
Total	76,404	1,974	78,378

#### **Defined benefit plans (Continued)**

Amounts recognized in profit or loss and other comprehensive income (expense) in respect of these defined benefit plans are as follows: (Continued)

#### For the year ended 31 December 2019

	Principal pension benefit plans HK\$'000	Other post- employment benefit plans HK\$'000	Total HK\$'000
Service cost:			
Current service cost	29,422	564	29,986
Net interest expense	3,122	388	3,510
Components of defined benefit costs recognized in			
profit or loss	32,544	952	33,496
Remeasurement (gains) losses: Return on plan assets (excluding amounts included in			
net interest expense) Actuarial losses arising from changes in financial	(37,293)	—	(37,293)
assumptions	106,091	989	107,080
Actuarial loss (gain) arising from experience adjustments	14,108	(944)	13,164
Actuarial losses arising from change in demographic assumptions	26		26
Components of defined honofit costs recording the			
Components of defined benefit costs recognized in other comprehensive expense	82,932	45	82,977
	02,002	10	
Total	115,476	997	116,473

Service cost and net interest expense for pension are allocated among functional costs (cost of sales, selling and distribution expenses, general and administrative expenses and research and development expenses).

The remeasurement of the net defined benefit liability is included in other comprehensive income.

# **40. DEFERRED TAXATION**

A summary of the major deferred tax assets and liabilities recognized and movements thereon during the current and prior years is as follows:

	Depreciation/ amortization HK\$'000 (Note a)	Tax losses HK\$'000	Retirement benefit obligations HK\$'000 (Note b)	Inventories HK\$'000 (Note c)	Trade receivables HK\$'000 (Note c)	Provisions HK\$'000 (Note b)	Others HK\$'000	Total HK\$'000
At 1 January 2019	(255,391)	10,667	103,278	151,219	20,489	43,516	42,991	116,769
Credit (charge) to profit or loss	(,		,					
for the year	9,474	11,695	11,668	(12,732)	22,233	(3,488)	(27,874)	10,976
Charge to other comprehensive income for								
the year	—	—	27,061	—	—	—	—	27,061
Currency realignment	2,320	(547)	(2,590)	(1,659)	(482)	(961)	(51)	(3,970)
At 1 January 2020	(243,597)	21,815	139,417	136,828	42,240	39,067	15,066	150,836
(Charge) credit to profit or loss			(1 = 2 - 2)		(0 ( 0 == )	(0.005)		
for the year	(6,845)	97,598	(1,729)	66,391	(21,977)	(6,305)	44,947	172,080
Charge to other comprehensive income for								
the year	—	—	12,703	_	—	—	_	12,703
Acquisition of subsidiary	(5,537)	795	—	—	—	—	—	(4,742)
Deemed disposal of								
subsidiaries	(2,097)	(4,947)	(143)	2,565	(197)	—	(2,941)	(7,760)
Currency realignment	(565)	1,255	11,904	872	561	1,459	(1,851)	13,635
At 31 December 2020	(258,641)	116,516	162,152	206,656	20,627	34,221	55,221	336,752
AL ST DECEMBER 2020	(200,041)	110,010	102,132	200,000	20,027	J4,ZZI	JJ,ZZ I	JJU, / JZ

Notes:

(a) The deferred tax arose from the temporary difference between the carrying amounts of intangible assets, property, plant and equipment and their tax base.

(b) The deductible temporary difference arising from retirement benefit obligations and provisions would be reversed upon the settlement of the related obligations and utilization of the related provisions.

(c) The deductible temporary difference mainly arising from write-down of inventories and trade receivables and unrealized profit of inventories would be reversed upon write off and reversal of write-down of respective inventories and receivables and sales of inventories.

Notes to the Consolidated Financial Statements *(continued)* For the year ended 31 December 2020

### 40. DEFERRED TAXATION (CONTINUED)

For the purpose of presentation in the consolidated statement of financial position, certain deferred tax assets and liabilities have been offset. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

	2020 HK\$′000	2019 HK\$'000
Deferred tax assets Deferred tax liabilities	569,129 (232,377)	384,624 (233,788)
	336,752	150,836

At 31 December 2020, the Group had unused tax losses of HK\$1,157,381,000 (2019: HK\$556,312,000), subject to the approval by the relevant tax authorities, available to offset future taxable profits. At 31 December 2020, a deferred tax asset amounting to HK\$116,516,000 (2019: HK\$21,815,000) was recognized for tax losses amounting to HK\$621,195,000 (2019: HK\$98,156,000) and no deferred tax was recognized in respect of the remaining tax losses of HK\$536,186,000 (2019: HK\$458,156,000) due to the unpredictability of future profit streams. At 31 December 2020, included in the unrecognized tax losses are losses of HK\$23,906,000 that would expire during 2023 to 2025 (2019: HK\$6,011,000 that will expire during 2020 to 2024). Other losses may be carried forward indefinitely.

Under the EIT Law of PRC, withholding tax is imposed on dividends declared in respect of profits earned by PRC entities from 1 January 2008 onwards. For certain entities located in other jurisdictions, withholding tax is also imposed on dividend. Deferred taxation has not been provided in the consolidated financial statements in respect of temporary difference attributable to accumulated profits of these subsidiaries amounting to HK\$4,345,525,000 (2019: HK\$4,435,409,000) and accumulated profits of a joint venture attributable to the Group amounting to HK\$298,028,000 (2019: nil) as the Group is able to control the timing of the reversal of the temporary difference and it is probable that the temporary differences will not be reversed in the foreseeable future.

	2020 HK\$′000	2019 HK\$'000
Gross obligation to acquire non-controlling interests <i>(Note)</i> Other payables and accruals	136,343 74,055	87,965 61,981
Less: Gross obligation to acquire non-controlling interest due	210,398	149,946
within one year included in trade liabilities and other payables (note 32)	(88,815)	
Amounts shown under non-current liabilities	121,583	149,946

# **41. OTHER LIABILITIES AND ACCRUALS**

*Note*: On 18 June 2020, the Group entered into a purchase agreement with a call and put option ("Options") for acquiring the remaining shares of SKT (defined in note 42) in which the Group is obliged to acquire the remaining 40% non-controlling interests of SKT from the management shareholders (the "SKT Holders") within six months after the end of third anniversary of the acquisition if the options are exercised.

The consideration payable to the SKT Holders is ranging from RMB40,000,000 (equivalent to approximately HK\$47,528,000) to RMB190,000,000 (equivalent to approximately HK\$225,758,000) which will be calculated by reference to the accumulated operating performance of SKT (i.e. average revenue and average earnings before interest, taxes, depreciation and amortization ("EBITDA")) during the three years ending 31 July 2023. At initial recognition, the expected consideration payable to the SKT Holders arising from the put option to acquire non-controlling interests represents the obligation to deliver the shares to the Group on 6 July 2020 amounting to RMB40,000,000 (equivalent to approximately HK\$43,792,000 and HK\$47,528,000 on 6 July 2020 and 31 December 2020 respectively). This amount has been recognized in the consolidated statement of financial position as a gross obligation with a corresponding debit to the non-controlling interests.

On 26 July 2018, the Group entered into a promissory agreement for acquiring the remaining shares of Critical Manufacturing in which the Group is obliged to acquire the remaining 22.08% non-controlling interests of Critical Manufacturing from the management shareholders (the "Holders") at the end of third anniversary of this acquisition.

The consideration payable to the Holders is ranging from EUR6,535,000 (equivalent to approximately HK\$58,900,000) to EUR18,670,000 (equivalent to approximately HK\$168,286,000) which will be calculated by reference to the accumulated operating performance of Critical Manufacturing (i.e. EBITDA) during the three years ending 31 December 2020. Multiple scenario analysis of the expected operating performance is adopted to derive the gross obligation based on an appropriate discount rate.

At initial recognition, the consideration payable to the Holders arising from a forward contract to acquire non-controlling interests represents the present value of the obligation to deliver the shares to the Group with discount rate of 1.4% on 1 August 2018 amounting to EUR10,056,000 (equivalent to approximately HK\$92,644,000 and HK\$87,965,000 on 1 August 2018 and 31 December 2019 respectively). This amount has been recognized in the consolidated statement of financial position as a gross obligation with a corresponding debit to the non-controlling interests. The gross obligation of Critical Manufacturing at 31 December 2020 is adjusted to EUR9,335,000 (equivalent to approximately HK\$88,815,000) by reference to the accumulated operating performance of Critical Manufacturing during the three years ended 31 December 2020 and change of the gross obligation has been recognized in profit or loss for the year.

The gross obligation of HK\$88,815,000 expected to be settled within twelve months from the reporting period is included in "trade liabilities and other payables" as at 31 December 2020.

Notes to the Consolidated Financial Statements *(continued)* For the year ended 31 December 2020

# 42. ACQUISITION OF BUSINESS

On 18 June 2020, the Group entered into a purchase agreement to acquire 60% equity interest in Shenzhen Shen Ke Te Information Technology Co., Ltd. ("SKT"), a company based in the China, at a consideration of RMB60,000,000 (equivalent to approximately HK\$65,688,000) ("SKT Acquisition"). SKT engages in the development, marketing and sales of Manufacturing Execution Systems Software Solutions with optional implementation services. The SKT Acquisition was completed on 6 July 2020 and has been accounted for using the acquisition method.

Acquisition-related costs amounting to HK\$1,387,000 had been excluded from the cost of SKT Acquisition and had been recognized directly as an expense in current year and included in the "general and administrative expenses" line item in the consolidated statement of profit or loss.

Assets acquired and liabilities recognized at the date of acquisition are as follows:

	HK\$′000
Property, plant and equipment	175
Right-of-use assets	655
Intangible assets	36,915
Inventories	8
Trade and other receivables	3,088
Bank balances and cash	4,142
Trade liabilities and other payables	(2,157)
Advance payments from customers	(1,342)
Lease liabilities	(655)
Bank borrowings	(1,752)
Other liabilities and accruals	(14,561)
Deferred tax liabilities	(4,742)
	19,774
Net cash outflow arising on acquisition:	
Purchase consideration	65,688
Less: Cash and cash equivalents balances acquired	(4,142)
	61,546
Goodwill arising on acquisition:	
Purchase consideration	65,688
Plus: Non-controlling interest (40% in SKT)	43,792
Less: Fair value of identified net assets acquired	(19,774)
	(,),,,,,,
	89,706

# 42. ACQUISITION OF BUSINESS (CONTINUED)

The fair value of intangible assets acquired from the SKT Acquisition of HK\$36,915,000 representing sales backlog, trade name, technology and customer bases which were determined by the management of the Company with reference to the valuation report, based on the multi-period excess earnings method, prepared by independent professional valuers. That calculation uses cash flow projections based on financial budgets approved by management covering the useful lives of the patents at a discount rate of 17%. Other key assumptions of the value in use calculations relating to the estimation of cash inflow/ outflows include budgeted sales and gross margin. Such estimation is based on past performance and management's expectations for the market development.

The non-controlling interests (40%) recognized at the acquisition date was measured by reference to the fair value of the non-controlling interests and amounted to HK\$43,792,000. This fair value was estimated by applying an income approach. The key model inputs used in determining the fair value are assumed discount rate of 17% and assumed long-term sustainable growth rate of 3%.

The trade receivables acquired with a fair value of HK\$2,462,000 at the date of acquisition had a gross contractual amounts of HK\$2,972,000. The best estimate at acquisition date of the contractual cash flows not expected to be collected amounted to HK\$510,000.

Goodwill arose in SKT Acquisition because the cost of the combination includes a control premium. In addition, the consideration paid for the combination effectively included an amount in relation to the benefit of expected synergies, revenue growth, future market development and the assembled workforce of SKT. These benefits are not recognized separately from goodwill because they do not meet the recognition criteria for identifiable intangible assets.

The goodwill arising from this acquisition was not expected to be deductible for tax purposes.

#### Impact of acquisition on the results of the Group

Included in the profit for the year ended 31 December 2020 was profit of HK\$912,000 attributable to SKT which included purchase price allocation effect on SKT. Revenue for the year ended 31 December 2020 includes HK\$20,046,000 attributable to SKT.

Had the acquisition of SKT been completed on 1 January 2020, the total amount of revenue of the Group for the year ended 31 December 2020 would have been HK\$16,892,932,000 and the amount of the profit for the year ended 31 December 2020 would have been HK\$1,629,534,000. The proforma information is for illustrative purposes only and is not necessarily an indication of revenue and results of operations of the Group that actually would have been achieved had the acquisition been completed at the beginning of the period, nor is it intended to be a projection of future results.

In determining the 'pro-forma' revenue and profit of the Group had SKT been acquired at the beginning of the year, the directors of the Company have calculated depreciation of property, plant and equipment acquired on the basis of the fair values arising in the initial accounting for the business combination at the date of acquisition.

Notes to the Consolidated Financial Statements *(continued)* For the year ended 31 December 2020

# 43. DEEMED DISPOSAL OF SUBSIDIARIES

As referred to in note 13, on 28 December 2020, the Group discontinued its materials business. The net assets of materials business at the date of disposal were as follows:

	28 December 2020 HK\$′000
Analysis of assets and liabilities over which control was lost:	
Property, plant and equipment Right-of-use assets Deposits paid for acquisition of property, plant and equipment Rental deposits paid Deferred tax assets Inventories Trade and other receivables Bank balances and cash Amounts due from group companies Amount due to group company Trade and other payables Advance payment from customers Lease liabilities Provisions Income tax payable Retirement benefit obligations Other liabilities and accruals	335,486 10,564 8,809 232 7,760 382,596 667,214 16,368 110,277 (326) (400,692) (11,179) (11,056) (10,553) (5,748) (796) (6,767)
	1,092,189
Gain on deemed disposal of subsidiaries: Consideration received Net assets disposed of Interest in a joint venture Reclassification of cumulative translation reserve upon deemed disposal of AAMI to profit or loss Written off costs incurred (note 20(i)) Transaction costs	775,140 (1,092,189) 1,240,001 8,896 (26,989) (45,817)
Gain on deemed disposal	859,042
Net cash inflow arising on deemed disposal: Cash consideration Less: bank balances and cash disposed of	775,140 (16,368)
	758,772

The impact of materials business on the Group's results and cash flows in the current and prior periods is disclosed on the face of the consolidated statement of profit or loss and in note 13.

# 44. CONTINGENT LIABILITIES

As at 31 December 2020, the Group has provided guarantees amounting to HK\$2,112,000 (2019: HK\$2,258,000) to the Singapore government for work permits of foreign workers in Singapore.

# **45. CAPITAL COMMITMENTS**

	2020 HK\$'000	2019 HK\$'000
Capital expenditure in respect of the acquisition of property, plant and equipment contracted for but not provided in the consolidated financial statements	96,161	141,033

# **46. OPERATING LEASING ARRANGEMENTS**

#### The Group as lessor

Operating leases relate to the investment property owned by the Group with lease terms of 10 years. All operating lease contracts contain market review clauses in the event that the lessee exercises its option to renew. The lessee does not have an option to purchase the property at the expiry of the lease period.

Rental income earned by the Group from its investment property for the year are set out in note 14.

Equipment leasing income earned during the year was HK\$40,017,000 (2019: HK\$13,524,000). Certain of the Group's equipment held for rental purposes, with a carrying amount of HK\$61,990,000 (2019: HK\$43,749,000).

Minimum lease payments receivable on leases are as follows:

	2020 HK\$'000	2019 HK\$'000
Within one year	62,719	44,212
In the second year	39,674	36,878
In the third year	17,427	13,455
In the fourth year	7,195	5,331
In the fifth year	6,608	5,554
After five years	6,828	11,473
	140,451	116,903

Notes to the Consolidated Financial Statements *(continued)* For the year ended 31 December 2020

### 47. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximizing the return to stakeholders through the optimization of the debt and equity balance. The Group's overall strategy remains unchanged from prior year.

The capital structure of the Group consists of bank borrowings, lease liabilities and equity attributable to owners of the Company, comprising issued share capital and reserves including retained profits.

The directors of the Company review the capital structure on a regular basis. As part of this review, the directors consider the cost of capital and the risks associated with each class of capital. Based on recommendations of the directors, the Group will balance its overall capital structure through the payment of dividends and new share issues.

# **48. FINANCIAL INSTRUMENTS**

**Categories of financial instruments** 

	2020 HK\$'000	2019 HK\$'000
Financial assets		
Financial assets at amortized cost	8,380,342	6,768,374
Finance lease receivables	4,735	—
Other investments — equity instruments at FVTOCI	111,106	93,471
Derivative financial instruments	45,564	3,482
Financial liabilities		
Amortized cost	5,359,162	5,263,760
Derivative financial instruments	55,804	9,295
Gross obligation to acquire non-controlling interests	136,343	87,965
Lease liabilities	1,522,206	1,550,802
Contingent consideration for acquisitions	_	29,489

#### Financial risk management objectives and policies

The Group's financial instruments include other investments, other non-current assets, finance lease receivables, rental deposits paid, pledged bank deposits, bank deposits with original maturity of more than three months, bank balances and cash, trade and other receivables, amount due from an affiliate of a joint venture, derivative financial instruments, trade liabilities and other payables, other liabilities, amounts due to a joint venture and its affiliate, lease liabilities, contingent consideration for acquisitions and gross obligation to acquire non-controlling interests, and bank borrowings. Details of the financial instruments are disclosed in respective notes. The risks associated with these financial instruments and the policies on how to mitigate these risks are set out below. The management manages and monitors these exposures to ensure that appropriate measures are implemented on a timely and effective manner.

#### Market risk

There has been no significant change to the Group's exposure to market risks or the manner in which it manages and measures the risks.

#### Foreign currency risk management

Several subsidiaries of the Company have foreign currency sales and purchases, which expose the Group to foreign currency risk. Approximately 42% and 46% of the Group's sales and purchases respectively are denominated in currencies other than the functional currency of the group entities making the sales and the purchases.

#### **Financial risk management objectives and policies (Continued)** Market risk (Continued)

Foreign currency risk management (Continued)

The carrying amounts of the group entities' foreign currency denominated monetary assets and monetary liabilities at the reporting date are as follows:

		Ass	ets	Liabi	lities
	Currency	2020 HK\$'000	2019 HK\$'000	2020 HK\$′000	2019 HK\$'000
-					
The Group	1100	0.754.005	0 007 500	440.075	110.010
US dollar <i>(Note a)</i>	US\$	2,754,395	2,667,569	112,975	118,918
Euro	EUR	61,352	124,497	77,891	138,166
Renminbi	RMB S\$	229,511 59,431	130,943	555,786	688,755
Singapore dollar Japanese Yen	34 JPY	59,43 I 654	90,331 9,408	210,244 70,863	140,813 112,293
British Pound	GBP	40,419	9,408 17.879	70,803	6.981
Others	GDF	40,419	45,155	160,498	137,768
Others		40,500	40,100	100,458	137,700
Inter-company balances					
US dollar <i>(Note b)</i>	US\$	3,418,817	3,738,941	494,644	1,278,217
Euro	EUR	99.112	124,880	94,227	13,470
Renminbi	RMB	397,983	861,358	108	582
Singapore dollar	S\$	1,146	798	1.145	797
Japanese Yen	JPY	155,441	21,502		—
British Pound	GBP	-		83,879	54,227
Others		55,626	41,684	207,651	56,105
			, , , , , , , , , , , , , , , , , , ,		
Loan to foreign operations that					
form parts of a net investment					
US dollar (Note c)	US\$	831,699	819,093	831,698	819,093
British Pound	GBP	381,060	359,950	_	—

Notes:

- (a) Included in the balances are US dollar financial assets and financial liabilities of HK\$945,818,000 and HK\$92,541,000 (2019: HK\$1,035,124,000 and HK\$112,567,000), respectively where Hong Kong dollars is not the functional currency of the relevant group entities.
- (b) Included in the balances are US dollar financial assets and financial liabilities of HK\$1,181,316,000 and HK\$282,381,000 (2019: HK\$507,887,000 and HK\$498,378,000), respectively where Hong Kong dollars is not the functional currency of the relevant group entities.
- (c) Included in the balances are US dollar financial liabilities of HK\$831,698,000 (2019: HK\$819,093,000) where Hong Kong dollars is not the functional currency of the relevant group entities.

The majority of the Group's foreign currency financial assets and financial liabilities are denominated in US dollar. The Hong Kong dollars is pegged to US dollar where Hong Kong dollars is the functional currency of the relevant group entities. For other group entities having significant US dollar financial assets and financial liabilities where Hong Kong dollars is not the functional currency, they have exposure to the foreign currency exchange risk. The management conducts periodic review of the exposure and requirements of various currencies, and will consider hedging significant foreign currency exposures should the need arise.

Notes to the Consolidated Financial Statements *(continued)* For the year ended 31 December 2020

#### 48. FINANCIAL INSTRUMENTS (CONTINUED)

# **Financial risk management objectives and policies (Continued)** Market risk (Continued)

Foreign currency risk management (Continued)

Foreign currency sensitivity analysis

The Group is mainly exposed currency risk related to Euro, US dollar, Renminbi, Japanese Yen, Singapore dollar and British Pound.

A subsidiary of the Company entered into several foreign currency forward contracts to manage its exposure to exchange rate fluctuations of the US dollar denominated receivables and bank deposits against its functional currency, Euro (see note 30).

The following table details the Group's sensitivity to a 5% increase and decrease in the functional currency of the group entities against the relevant foreign currencies. 5% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the year end for a 5% change in foreign currency rates. The sensitivity analysis also include intra-group balances and loans to foreign operations that form part of a net investment where the denomination of the loan is in a currency other than the functional currency of the relevant group entities against the relevant foreign currency and a positive and negative number below indicates an increase and a decrease in profit and exchange reserve respectively. For a 5% weakening of the functional currency, there would be an equal and opposite impact on the profit and exchange reserve.

	Euro in	npact (i)		S npact (ii)	Renminbi	impact (iii)		nese pact (iv)	Sing: dollar in	apore npact (v)	Brit pound in	tish 1pact (vi)
	2020 HK\$'000	2019 HK\$'000	2020 HK\$'000	2019 HK\$'000	2020 HK\$'000	2019 HK\$'000	2020 HK\$'000	2019 HK\$'000	2020 HK\$'000	2019 HK\$'000	2020 HK\$'000	2019 HK\$'000
(Decrease) increase in post-tax profit (Decrease) increase in exchange reserve	756	(3,045)	(66,677) 30,816	(37,872) 30,364	(7,688) —	(20,080) —	(4,072) —	3,810	6,990 —	2,056	2,134 (15,909)	1,809 (15,028)

(i) This is mainly attributable to the exposure on outstanding bank balances, trade and other receivables, trade liabilities and other payables, bank borrowings, lease liabilities and inter-company balances denominated in Euro at the year end.

(ii) This is mainly attributable to the exposure on outstanding bank balances, trade and other receivables, trade liabilities and other payables, lease liabilities, inter-company balances and loans to foreign operations denominated in US dollar at the year end.

(iii) This is mainly attributable to the exposure on outstanding bank balances, other receivables, other non-current assets, trade liabilities and other payables, lease liabilities and inter-company balances denominated in Renminbi at the year end.

(iv) This is mainly attributable to the exposure on outstanding bank balances, trade payables and inter-company balances denominated in Japanese Yen at the year end.

- (v) This is mainly attributable to the exposure on outstanding bank balances, trade and other receivables, other non-current assets, trade liabilities and other payables, lease liabilities and inter-company balances denominated in Singapore dollar at the year end.
- (vi) This is mainly attributable to the exposure on outstanding bank balances, trade and other receivables, trade liabilities and other payables, inter-company balances and loans to foreign operations denominated in British Pound at the year end.

#### **Financial risk management objectives and policies (Continued)** Market risk (Continued)

#### Interest rate risk management

The Group is exposed to fair value interest rate risk in relation to pledged bank deposits (see note 31), bank borrowings (see note 36), finance lease receivables (see note 27) and lease liabilities (see note 34). The Group is also exposed to cash flow interest rate risk in relation to variable-rate bank deposits/ balances and bank borrowings. In order to keep the Group's bank loans at fixed rates, the Group entered into interest rate swaps to hedge against its exposures to changes in cash flows of certain bank loans. The critical terms of these interest rate swaps are the same to those of hedged bank loans. Interest rate swaps are designated as effective hedging instruments and hedge accounting is used (see note 30 for details).

The Group's exposures to interest rates on financial liabilities are detailed in the liquidity risk management section of this note. The Group's cash flow interest rate risk is mainly concentrated on the fluctuation of LIBOR and HIBOR arising from the Group's variable-rate bank borrowings.

#### Interest rate sensitivity analysis

The sensitivity analyses below have been determined based on the exposure to interest rates for nonderivative variable-rate instruments at the end of the reporting period. For interest bearing bank deposits and bank borrowings, the analysis is prepared assuming the amount of assets and liabilities outstanding at the end of the reporting period were outstanding for the whole period. A 5 basis points (2019: 5 basis points) increase is used for bank deposits and 50 basis points (2019: 50 basis points) increase and decrease is used for bank borrowings when reporting interest rate risk internally to key management personnel. If interest rates had been 5 basis points and 50 basis points higher for bank deposits and bank borrowings (excluding bank loans under cash flow hedges of HK\$1,750,000,000 (2019: nil)), respectively, or 50 basis points lower for bank borrowings (excluding bank loans under cash flow hedge of HK\$1,750,000,000 (2019: nil) and all of other variables were held constant, post-tax profit for the year ended 31 December 2020 would decrease/increase by approximately HK\$3,971,000 (2019: HK\$12,918,000) and HK\$4,865,000 (2019: HK\$13,451,000) respectively. This is mainly attributable to the Group's exposure to interest rates on its certain bank balances and variable-rate borrowings which are not hedged against their exposures to cash flow interest rate risk at the end of the reporting period.

#### Credit risk management and impairment assessment

The Group's maximum exposure to credit risk in the event of the counterparties' failure to perform their obligations as at 31 December 2020 primarily attributable to trade and other receivables and bank balances is the carrying amount of those assets as stated in the consolidated statement of financial position. The Group does not hold any collateral or other credit enhancement to cover its credit risks associated with its financial assets.

#### Bank balances

No allowance for impairment was made since the directors of the Company consider that the probability of default is negligible as such amounts are receivable from or placed in banks with good reputation.

#### Other receivables

No allowance for impairment was made since the directors of the Company consider that the probability of default is minimal after assessing the counterparties' financial background and creditability.

#### Financial risk management objectives and policies (Continued) Credit risk management and impairment assessment (Continued)

Trade receivables

In order to minimize the credit risk, the management of the Group has delegated a team responsible for determination of credit limits, credit approvals and other monitoring procedures to ensure that follow-up action is taken to recover overdue debts. Before accepting any new customer, the Group uses an internal credit scoring system to assess the potential customer's credit quality and defines credit limits by customer. Limits and scoring attributed to customers are reviewed at least once a year. Other monitoring procedures are in place to ensure that follow-up action is taken to recover overdue debts. In addition, the Group performs impairment assessment under ECL model on trade balances individually or based on provision matrix and credit-impaired individually and/or collectively. In this regard, the directors of the Company consider that the Group's credit risk is significantly reduced.

#### Collective assessments

As part of the Group's credit risk management, the Group applies internal credit rating for its customers. The following table provides information about the exposure to credit risk for trade receivables which are assessed based on provision matrix as at 31 December 2020 and 31 December 2019 within lifetime ECL.

#### **Carrying amount**

	202	20	201	9
Credit rating	Average Trade loss rate receivables % HK\$′000		Average loss rate %	Trade receivables HK\$'000
Strong*	0.07	951,261	0.07	1,729,157
Good	0.55	2,305,199	0.56	2,145,204
Satisfactory	1.42	202,664	1.44	55,714
Watch list	2.94	6,889	2.25	10,473
		3,466,013		3,940,548

\* Included notes receivables amounting to HK\$470,572,000 (2019: HK\$778,536,000).

# **Financial risk management objectives and policies (Continued)** Credit risk management and impairment assessment (Continued)

Individual assessments

As part of the Group's credit risk management, the Group assessed credit risk of its individual customers by reference to external credit rating. The following table provides information about the exposure to credit risk for trade receivables which are assessed individually as at 31 December 2020 and 31 December 2019 within lifetime ECL.

#### **Carrying amount**

	20	20	201	9
Credit rating	Average loss rate %	Trade receivables HK\$′000	Average loss rate %	Trade receivables HK\$'000
Strong	0.14	113,309	0.13	85,130
Good	0.74	221,210	0.79	270,451
Satisfactory	2.92	2,867	1.84	17,356
Watch list	12.34	4,059	5.51	10,812
		341,445		383,749

Quality classification definitions:

"Strong": The counterparty has low probability of default.

"Good": The counterparty has low default risk.

"Satisfactory": The counterparty has moderate default risk.

"Watch list": Requires varying degrees of special attention and default risk is of greater concern.

The estimated loss rates are estimated based on historical observed default rates over the expected life of the debtors and are adjusted for forward-looking information that is available without undue cost or effort. The grouping is regularly reviewed by management to ensure relevant information about specific debtors is updated.

The credit risk on liquid funds is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies and authorized banks in Mainland China with high credit-ratings.

Other than concentration of credit risk on liquid funds which are deposited with several banks with high credit-ratings, the Group has no significant concentration of credit risk, with exposure spread over a number of counterparties and customers and across diverse geographical areas.

Notes to the Consolidated Financial Statements *(continued)* For the year ended 31 December 2020

### 48. FINANCIAL INSTRUMENTS (CONTINUED)

#### Financial risk management objectives and policies (Continued) Liquidity risk management

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows. The management monitors the utilization of bank borrowings and ensures compliance with loan covenants.

The following table details the Group's remaining contractual maturity for its non-derivative financial liabilities. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The maturity dates for other non-derivative financial liabilities are based on the agreed repayment dates. The table includes both principal and interest cash flows.

In addition, the following table details the Group's liquidity analysis for its derivative financial instruments. The tables have been drawn up based on the undiscounted contractual net cash outflows on derivative instruments that settle on a net basis. When the amount payable is not fixed, the amount disclosed has been determined by reference to the projected interest rates as illustrated by the yield curves existing at the end of the reporting period. The liquidity analysis for the Group's derivative financial instruments are prepared based on the contractual settlement dates as the management consider that the contractual settlement dates are essential for an understanding of the timing of the cash flows of derivatives.

#### At 31 December 2020

	Weighted average effective interest rate* %	On demand HK\$'000	Within one year HK\$′000	More than one year HK\$′000	Total contractual undiscounted cash flows HK\$′000	Total carrying amount HK\$'000
Non-derivative financial liabilities						
Trade liabilities and other						
payables	-	299,357	1,874,062	-	2,173,419	2,173,419
Other non-current liabilities	-	-	-	27,780	27,780	27,780
Lease liabilities	3.49	-	219,768	1,623,559	1,843,327	1,522,206
Bank borrowings	1.98	-	604,229	2,606,321	3,210,550	3,047,686
Amounts due to joint venture and						
its affiliate	-	110,277	-	-	110,277	110,277
Gross obligation to acquire						
non-controlling interests	-	-	88,815	47,528	136,343	136,343
		409,634	2,786,874	4,305,188	7,501,696	7,017,711
Derivatives — net settlement						
Interest rate swap	-	-	19,205	36,882	56,087	55,804

**Financial risk management objectives and policies (Continued)** Liquidity risk management (Continued)

# At 31 December 2019

	Weighted average effective interest rate* %	On demand HK\$'000	Within one year HK\$'000	More than one year HK\$'000	Total contractual undiscounted cash flows HK\$'000	Total carrying amount HK\$'000
Non-derivative financial liabilities						
Trade liabilities and other payables	_	261,092	1,965,851	_	2,226,943	2,226,943
Other non-current liabilities	—	· —		22,824	22,824	22,824
Lease liabilities	3.57	_	240,390	1,643,883	1,884,273	1,550,802
Bank borrowings	3.61	_	429,539	3,002,012	3,431,551	3,043,482
Gross obligation to acquire						
non-controlling interests	_	_	_	87,965	87,965	87,965
		261,092	2,635,780	4,756,684	7,653,556	6,932,016
Derivatives — net settlement					0.005	0.005
Foreign exchange forward contracts	_	_	9,295	_	9,295	9,295

\* Weighted average effective interest rate is determined based on the variable interest rates of outstanding bank borrowings at the end of the reporting period.

# Financial risk management objectives and policies (Continued)

# Fair value of the Group's financial assets and liabilities that are measured at fair value on a recurring basis

Some of the Group's financial assets and liabilities are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial assets and liabilities are determined (in particular, the valuation technique(s) and inputs used).

Financial assets and financial liabilities	Fair va 2020	<b>lue as at</b> 2019	Fair value hierarchy	Valuation techniques and key inputs	Significant unobservable inputs	Relationship of unobservable inputs to fair value
Foreign currency forward contracts classified as derivative instruments on the consolidated statement of financial position (note 30)	Asset – HK\$45,564,000 and liability – N/A	Asset — HK\$3,482,000 and liability — HK\$9,295,000	Level 2	Discounted cash flow. Future cash flows are estimated based on forward exchange rates (from observable forward exchange rates at the end of the reporting period) and contract forward rates, discounted at a rate that reflects the credit risk of various counterparties.	N/A	N/A
Interest rate swaps classified as derivative financial instruments on the consolidated statement of financial position <i>(note 30)</i>	Liabilities (designated as for hedging) — HK\$55,804,000	N/A	Level 2	Discounted cash flow. Future cash flows are estimated based on forward interest rates (from observable yield curves at the end of the reporting period) and contract interest rates, discounted at a rate that reflects the credit risk of various counterparties.	N/A	N/A
Other investments (classified as equity instruments at FVTOCI) <i>(note 25)</i>	Asset — HK\$111,106,000	Asset — HK\$33,471,000	Level 3	Market approach is used by comparing the latest transaction prices. Considerations such as time and condition of sales and terms of agreements are analysed and adjustments are made, where appropriate, to arrive at an estimation of fair value.	The considerations may vary significantly due to difference in timing, condition of sale and terms of agreements, size and nature of similar business to derive the estimated fair value.	The higher the value of similar transactions, the higher the estimation of fair value derived from it, and vice versa.
Contingent considerations for acquisition	N/A	Liability — HK\$29,489,000	Level 3	Discounted cash flow method was used to capture the present value of the expected future economic benefits that will flow out of the Group arising from the contingent consideration, based on an appropriate discount rate.	NEXX would meet the amount of revenue and EBITDA target by reference to the estimated sales performance and profit forecast of NEXX respectively that could achieve.	The higher the amount of revenue and EBITDA, the higher the fair value <i>(Note)</i> .

#### Note:

If NEXX attained a higher amount of revenue and EBITDA target, this would result in an increase in the fair value of the contingent considerations, and vice versa.

# **Financial risk management objectives and policies (Continued)** Fair value of the Group's financial assets and liabilities that are measured at fair value on a recurring basis (Continued)

There were no transfers between Level 1 and 2 in both years.

The investments in unlisted equity securities classified as equity instruments at FVTOCI included in 'Other investments' are subsequently measured at fair value of Level 3 measurement. There was no change in the fair value of such investments and hence no amount is included in other comprehensive income during the year ended 31 December 2020.

#### **Reconciliation of Level 3 fair value measurements** Financial assets (liabilities)

	Other investments – equity instruments at FVTOCI HK\$′000	Contingent consideration for acquisitions HK\$'000	Total HK\$′000
At 1 January 2019	56,355	(53,063)	3,292
Purchase	28,218	(00,000)	28,218
Payment		5,328	5,328
Total gains:		-,	-,
— in profit or loss	—	17,556	17,556
— in other comprehensive income	8,020		8,020
<ul> <li>currency realignment</li> </ul>	878	690	1,568
At 1 January 2020	93,471	(29,489)	63,982
Purchase	16,459		16,459
Payment	—	31,142	31,142
Total (loss) gain:			
— in profit or loss	—	(1,653)	(1,653)
— currency realignment	1,176		1,176
At 31 December 2020	111,106		111,106

The financial assets and liabilities subsequently measured at fair value on Level 3 fair value measurement represent other investments and contingent consideration for acquisitions (see note 42). Of the total gains or losses for the year ended 31 December 2019 included in profit or loss, HK\$21,621,000 fair value gain (2020: nil) due to adjustment on contingent consideration for acquisitions was included in "other gains and losses".

# Reconciliation of Level 3 fair value measurements (Continued)

#### Financial assets (liabilities) (Continued)

Included in other comprehensive income is an amount of HK\$8,020,000 gain (2020: nil) relating to other investments classified as equity instruments at FVTOCI held at 31 December 2019 and was reported as changes of "fair value through other comprehensive income reserve".

The fair values of the financial assets and liabilities included in the level 3 categories above have been determined by market approach or in accordance with generally accepted pricing models based on a discounted cash flow analysis, with the most significant inputs being the discount rate that reflects the credit risk of counterparties.

The directors consider that the carrying amounts of the other financial assets and financial liabilities recognized at amortized cost in the consolidated financial statements approximate their fair values.

# 49. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

	Dividend payable HK\$′000	Interest payables HK\$′000	Lease liabilities HK\$'000	Bank borrowings HK\$'000 (note 36)	Convertible bonds HK\$'000	Total HK\$′000
At 1 January 2019	_	11,897	1,654,289	1,259,761	2,224,652	5,150,599
Financing cash flows	(1,098,013)	(131,711)	(240,768)	1,785,113	(2,250,000)	(1,935,379)
Currency realignment	(1,030,013)	(131,711)	(240,700)	(1,392)	(2,230,000)	(1,353,373)
New lease entered/leases modified	_	_	106,913	(1,332)	_	106,913
Finance costs	_	132.587	57,187	_	25.348	215,122
Dividend declared	1,098,013			_		1,098,013
Others		(12,773)	(5,000)	_	_	(17,773)
At 1 January 2020	_	_	1,550,802	3,043,482	—	4,594,284
Financing cash flows	(572,454)	(116,671)	(256,376)	(23,845)	—	(969,346)
Currency realignment	_	_	62,356	26,297	_	88,653
New lease entered/lease modified	—	_	122,487	—	—	122,487
Finance costs	_	116,671	53,338	_	_	170,009
Dividend declared	572,454	_	_	_	_	572,454
Acquisition of a subsidiary (note 42)	_	_	655	1,752	_	2,407
Deemed disposal of subsidiaries						
(note 43)	_	_	(11,056)		_	(11,056)
At 31 December 2020	_	_	1,522,206	3,047,686	_	4,569,892

# **50. RELATED PARTY TRANSACTIONS**

#### **Compensation of key management personnel**

The emoluments of directors and other members of key management during the year were as follows:

	2020 HK\$′000	2019 HK\$'000
Short-term benefits Post-employment benefits Share-based payments	30,141 1,119 18,697	35,648 1,250 18,863
	49,957	55,761

Certain shares of the Company were issued to key management under the Initial Scheme and the New Scheme (see note 38 for details of the Initial Scheme and the New Scheme). The estimated fair value of such shares has been included in share-based payments for both years. The vesting periods of the shares granted to key management during the year ended 31 December 2020 and 31 December 2019 vested within one year.

The emoluments of directors and senior management are determined by the Remuneration Committee, having regard to the performance of individuals and market trends.

Other than as disclosed elsewhere in these consolidated financial statements, the Group has following balances with related parties:

Relationships	Nature of balances	2020 HK\$′000	2019 HK\$'000
A subsidiary of joint venture	Amount due from an affiliate of joint venture	326	_
Joint venture A subsidiary of joint venture	Amount due to a joint venture Amount due to an affiliate of joint venture	105,648 4,629	_
	, Amounts due to a joint venture and its affiliate	110,277	_

# **51. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY**

Details of the principal subsidiaries at 31 December 2020 and 2019 are as follows:

Name of subsidiary	Place of incorporation/ establishment	Nominal value of issued capital	Proportion of nominal value of issued ordinary share/registered capital held by the Company		Principal activities
		Ordinary shares/ registered capital	Directly	Indirectly	
ASM AMICRA Microtechnologies GmbH	Germany	EUR229,771	_	100%	Trading and manufacture of semiconductor equipment
ASM Assembly Equipment Bangkok Limited	Thailand	Baht7,000,000	_	100%	Marketing service
ASM Assembly Equipment (M) Sdn. Bhd.	Malaysia	MYR10,000	-	100%	Marketing service
ASM Assembly Systems GmbH & Co. KG	Germany	EUR20,200,000	_	100%	Manufacture and sale of surface mount technology equipment and trading of semiconductor equipment
ASM Assembly Systems, LLC	Delaware, United States	_	_	100%	Trading of surface mount technology equipment
先進裝配系統有限公司 (ASM Assembly Systems Ltd.)*	PRC	EUR5,400,000	_	100%	Trading of surface mount technology equipment
ASM Assembly Systems Singapore Pte. Ltd.	Singapore	S\$105,101,731	100%	_	Manufacture and sale of surface mount technology equipment
ASM Assembly Systems Weymouth Limited	United Kingdom	GBP1,680,000	_	100%	Trading and manufacture of surface mount technology equipment
ASM Assembly Technology Co., Ltd.	Japan	JPY10,000,000	100%	_	Trading of semiconductor equipment and surface mount technology equipment
ASM Laser Separation International (ALSI) B.V.	Netherlands	EUR100	_	100%	Research and development, manufacture and sale of semiconductor equipment
先域微電子技術服務(上海)有限公司 (ASM Microelectronic Technical Services (Shanghai) Co., Limited)*	PRC	US\$400,000	_	100%	Trading of semiconductor equipment

# 51. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY (CONTINUED)

Name of subsidiary	Place of incorporation/ establishment	Nominal value of issued capital	Proportion of nominal value of issued ordinary share/registered capital held by the Company		Principal activities
		Ordinary shares/ registered capital	Directly	Indirectly	
ASM NEXX, Inc.	United States of America	US\$0.01	_	100%	Trading and manufacture of semiconductor equipment
ASM Pacific Assembly Products, Inc.	United States of America	US\$60,000	_	100%	Trading of semiconductor equipment and materials (Note b)
ASM Pacific (Holding) Limited	Hong Kong	HK\$1,000,000	100%	_	Trading of semiconductor equipment and materials in Taiwan <i>(Note b)</i>
ASM Pacific (Hong Kong) Limited	Hong Kong	HK\$500,000	100%	_	Trading of semiconductor equipment, surface mount technology equipment and materials in Hong Kong and marketing service in Korea
先進半導體材料(深圳)有限公司 (Advanced Assembly Materials China Limited formerly known as ASM Materials China Limited)*	PRC	US\$47,835,000	_	N/A (2019: 100%) <i>(Note c)</i>	Manufacture of semiconductor equipment and materials
ASM Technology Asia Limited	Hong Kong	HK\$1,900,000,002	100%	_	Investment holding and agency services and provision of logistics and purchasing services to group companies
先進科技(中國)有限公司 (ASM Technology China Limited)*	PRC	US\$26,058,159	_	100%	Research and development of semiconductor equipment and property investment
ASM Technology Hong Kong Limited	Hong Kong	HK\$10,000,000	100%	_	Manufacture of semiconductor equipment and provision of research and development services
先進科技(惠州)有限公司 (ASM Technology (Huizhou) Co., Ltd.)*	PRC	US\$114,000,000	_	100%	Manufacture of semiconductor equipment and surface mount technology equipment
ASM Technology (M) Sdn. Bhd.	Malaysia	MYR281,413,000	100%	_	Manufacture of semiconductor equipment, materials and surface mount technology equipment

# 51. PARTICULARS OF PRINCIPAL SUBSIDIARIES OF THE COMPANY (CONTINUED)

Name of subsidiary	Place of incorporation/ establishment	Nominal value of issued capital	Proportion of nominal value of issued ordinary share/registered capital held by the Company		Principal activities
		Ordinary shares/ registered capital	Directly	Indirectly	
ASM Technology Singapore Pte Ltd.	Singapore	S\$53,000,000	100%	_	Manufacture and sale of semiconductor equipment and materials <i>(Note b)</i>
Critical Manufacturing, S.A.	Portugal	EUR496,065	_	77.78% (Note a)	Development, marketing and sales of manufacturing execution systems software solutions
進峰貿易(深圳)有限公司 (Edgeward Trading (Shenzhen) Company Limited)*	PRC	US\$30,310,000	_	N/A (2019: 100%) <i>(Note c)</i>	Trading of materials
深圳先進微電子科技有限公司 (Shenzhen ASM Micro Electronic Technology Co., Ltd.)*	PRC	HK\$718,300,000	_	100%	Manufacture of semiconductor equipment and surface mount technology equipment

Notes:

- (a) The equity interest in Critical Manufacturing, S.A. held by the Group is 77.92% while the voting power held by the Group is 77.78% as the Group holds 660 non-voting preferred shares issued by Critical Manufacturing, S.A. as at 31 December 2020 and 2019.
- (b) Since 28 December 2020, the materials business has been transferred to the joint ventures and no more operations in materials business (see note 13).
- (c) On 28 December 2020, the Group discontinued its materials business of the Group at the time of disposal of the subsidiaries, and those companies became joint ventures of the Group (see notes 13 and 26).

\* Established as a wholly foreign owned enterprise in the PRC.

All the principal subsidiaries operate predominantly in their respective places of incorporation/ establishment unless specified otherwise under the heading "principal activities".

No debt security has been issued by any of the subsidiaries at any time during the year or is outstanding at the end of the year.

The above table lists the subsidiaries of the Group which, in the opinion of the directors, principally affected the results or net assets of the Group. To give details of other insignificant subsidiaries which are mainly inactive or engaged in investment holding would, in the opinion of the directors, result in particulars of excessive length.

52. STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE COMPANY

Information about the statement of financial position of the Company at the end of the reporting period includes:

	2020 HK\$′000	2019 HK\$'000
Non-current assets Unlisted investments in subsidiaries Loans to subsidiaries	4,401,058 1,212,759	4,401,236 1,179,043
Right-of-use assets	15,397	16,698
	5,629,214	5,596,977
Current assets Other receivables and prepayments Amounts due from subsidiaries Bank balances and cash	1,094 1,195,165 147,194	6,382 1,767,026 333,741
	1,343,453	2,107,149
Current liabilities Other payables	19,667	13,522
Lease liabilities	1,143	1,102
Amounts due to subsidiaries Loan from a subsidiary	7,610 35,692	604,980 34,119
Bank borrowings	218,400	245,700
	282,512	899,423
Net current assets	1,060,941	1,207,726
	6,690,155	6,804,703
Capital and reserves Share capital <i>(note 37)</i>	41,079	40,889
Reserves (Note)	4,077,801	4,028,801
	4,118,880	4,069,690
Non-current liabilities Lease liabilities	15 471	16,613
Derivative financial instruments	15,471 55,804	
Bank borrowings	2,500,000	2,718,400
	2,571,275	2,735,013
	6,690,155	6,804,703

# 52. STATEMENT OF FINANCIAL POSITION AND RESERVES OF THE COMPANY (CONTINUED)

Note: Movement in reserves

	Share premium HK\$'000	Employee share-based compensation reserve HK\$'000	Shares held for the Initial Scheme and the New Scheme HK\$'000	Hedging reserve HK\$'000	Capital redemption reserve HK\$'000	Capital reserve HK\$'000	Convertible bonds equity reserve HK\$'000	Retained profits HK\$′000	Dividend reserve HK\$'000	Total HK\$'000
At 1 January 2019	1,346,343	38,789	_	_	760	56,143	250,249	1,174,265	569,340	3,435,889
Profit and total comprehensive income for the year	_	_	_	_	_	_	_	1,529,153	_	1,529,153
Sub-total Recognition of equity-settled	1,346,343	38,789	-	_	760	56,143	250,249	2,703,418	569,340	4,965,042
share-based payments Purchase of shares under the	_	196,039	_	-	_	_	_	_	_	196,039
Initial Scheme Shares vested under the Initial	_	_	(34,045)	-	_	-	-	-	_	(34,045)
Scheme Shares issued under the Initial	_	(39,820)	33,913	-	_	_	_	5,907	_	_
Scheme Redemption of convertible	194,786	(195,008)	_	-	-	-	_	-	_	(222)
bonds	_	-	-	_	-	_	(250,249)	250,249	-	-
2018 final dividend paid	-	-	-	-	-	-	-	-	(569,340)	(569,340)
2019 interim dividend paid 2019 final dividend proposed	_	_	_	_	_	_	_	(528,673) (286,227)		(528,673)
At 1 January 2020	1,541,129	_	(132)	_	760	56,143	_	2,144,674	286,227	4,028,801
Profit for the year Fair value loss on hedging	_	_	_	_	_	-	_	543,050	_	543,050
instruments designated as cash flow hedges	_	_		(55,804)	_	_	_	_		(55,804)
Total comprehensive (expense) income for the										
year	-	_	_	(55,804)	-	-	-	543,050	_	487,246
Sub-total Recognition of equity-settled	1,541,129	-	(132)	(55,804)	760	56,143	_	2,687,724	286,227	4,516,047
share-based payments Purchase of shares under the	_	160,733	-	_	_	_	_	_	_	160,733
New Scheme Shares vested under the New	-	_	(26,335)	-	_	_	-	_	_	(26,335)
Scheme Shares issued under the New	_	(23,890)	26,467	-	_	-	-	(2,577)	_	-
Scheme	136,653	(136,843)	_	-	_	-	_	_	_	(190)
2019 final dividend paid	_	_	_	_	_	_	_	_	(286,227)	(286,227)
2020 interim dividend paid 2020 final dividend proposed	_			_		_	_	(286,227) (821,592)	— 821,592	(286,227)
At 31 December 2020	1,677,782	_	_	(55,804)	760	56,143	_	1,577,328	821,592	4,077,801

# FIVE-YEAR FINANCIAL SUMMARY

	For the year ended 31 December						
	2020 HK\$′000	2019 HK\$'000	2018 HK\$'000	2017 HK\$'000	2016 HK\$'000		
	(Note a)	(restated) (Note a)	(Note b)	(Note b)	(Note b)		
<b>Results</b> Revenue — Continuing operations	14,700,250	14,030,169	19,550,590	17,522,713	14,249,093		
- Discontinued operation	2,186,994	1,852,873	_		—		
	16,887,244	15,883,042	19,550,590	17,522,713	14,249,093		
Profit before taxation from continuing operations Income tax expense	826,080	1,028,997	2,973,156	3,274,280	1,792,949		
from continuing operations Profit (Loss) for the year from discontinued operation	(189,468) 993,891	(331,710) (74,909)	(761,428)	(478,578)	(354,567) —		
Profit for the year (Profit) Loss attributable to non-controlling interests	1,630,503 (8,987)	622,378 (3,129)	2,211,728 4,334	2,795,702 19,771	1,438,382 25,482		
Profit attributable to owners of the Company	1,621,516	619,249	2,216,062	2,815,473	1,463,864		

	At 31 December						
	2020 HK\$′000	2019 HK\$'000	2018 HK\$'000	2017 HK\$'000	2016 HK\$'000		
		1169 000					
Assets and Liabilities Non-current assets	8,364,572	7,464,459	5,907,439	4,028,660	3,721,076		
Current assets	14,799,413	13,381,128	15,167,963	14,571,546	11,917,876		
Current liabilities	(5,335,856)	(4,432,299)	(7,792,586)	(4,784,132)	(6,237,113)		
Net current assets	9,463,557	8,948,829	7,375,377	9,787,414	5,680,763		
Non-current liabilities	(4,633,882)	(4,781,596)	(1,122,161)	(2,438,598)	(375,576)		
Total equity	13,194,247	11,631,692	12,160,655	11,377,476	9,026,263		
Non-controlling interests	(24,658)	(3,376)	6,893	149	(4,056)		
Equity attributable to owners							
of the Company	13,169,589	11,628,316	12,167,548	11,377,625	9,022,207		

Notes:

(a) On 28 December 2020, the Group discontinued its materials business. The financial figures were extracted from the consolidated statement of profit or loss.

(b) The financial figures were extracted from the 2019 annual report. No separate disclosures of continuing operations and discontinued operation were made on the financial figures for the year ended 31 December 2016 to 2018.

# ENABLING THE DIGITAL WORLD





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