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Outcome of Assessment of Strategic Options for SMT Solutions Segment

5 November 2026

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Assessment outcome

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21 Jan 2026 Announcement

- The Strategic Options Assessment (“SOA”) will consider a range of options for the SMT Solutions Segment, which may include but are not limited to a divestiture, joint venture, spin-off and public listing, or retaining and supporting the strategic development of the SMT Solutions Segment to ensure its long-term success and value creation.

Outcome:

- Following a comprehensive review and evaluation of the strategic options available in respect of the SMT Solutions Segment, the Board has concluded that it is in the best interests of the Company and its shareholders to **retain the SMT Solutions Segment as part of the Group.**

The AI Train is Moving Through the Value Chain

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SEMI & SMT key ‘stations’ capturing value at different stages as AI infrastructure is built and deployed



One AI Build-Out, Differentiated AI Exposure

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1 SEMI

Direct technology exposure

AI drives packaging architecture and technology intensity

- HBM and advanced logic
- TCB and Hybrid Bonding
- Photonics
- AI power management

2 SMT

Broader system-level exposure

AI drives system integration intensity required to deploy compute at scale

- AI computing servers
- AI power boards
- Photonics and optical connectivity
- Growth in AP applications

Solutions span multiple layers of the AI hardware stack

SMT's Business Profile is Evolving

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Increasing exposure to structurally attractive AI applications

01
AI infrastructure demand
Servers, networking, optics and power broaden the demand base

02
Higher complexity
Larger boards, heavier components and higher performance requirements increase platform value

03
Differentiated solutions
High flexibility, speed and inspection capabilities support yield, throughput and reliability at scale

04
Higher-value mix
AI and advanced packaging increase exposure to higher-value applications

05
Competitive momentum
Strong bookings support increasing participation in growth applications

06
Global footprint
Globally distributed manufacturing and supply chain support customers across regions

Stronger Valuation Profile

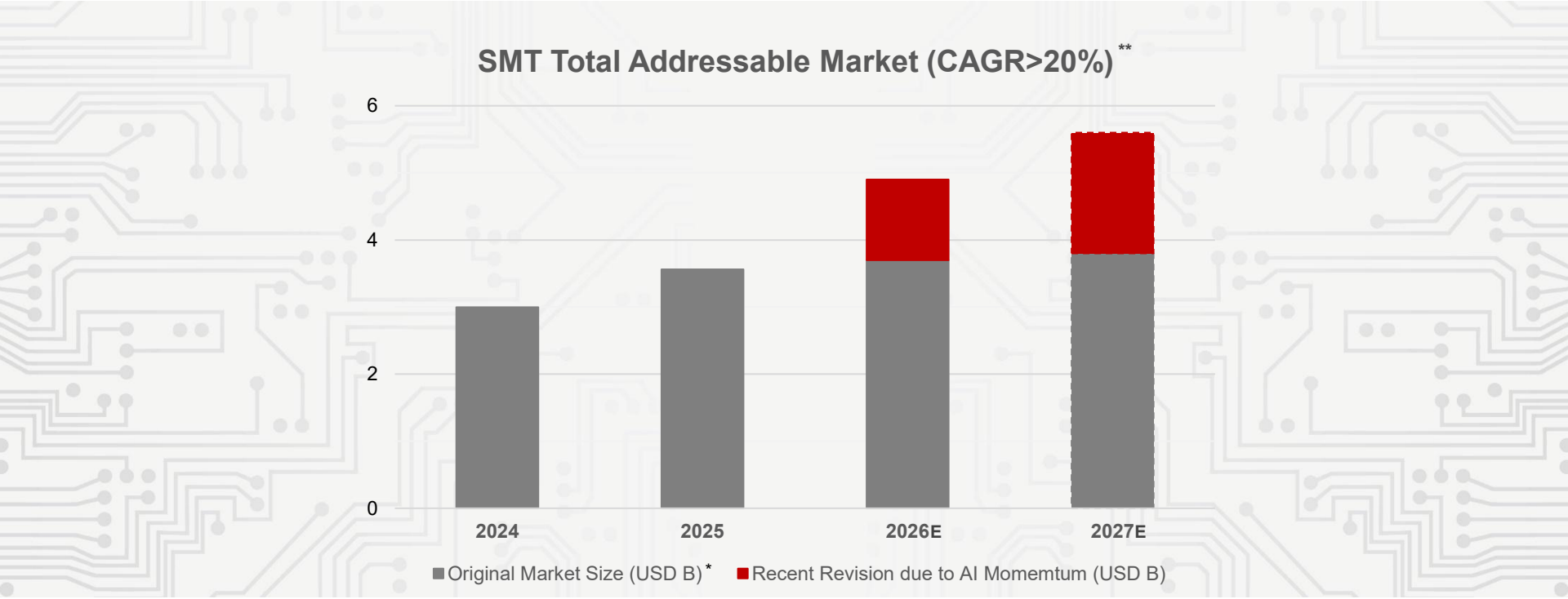
- **Higher growth**
- **Improving margins**
- **Higher-value mix**
- **Broader demand base**

AI is changing SMT business fundamentals
More than a cyclical recovery

SMT – Growing Market

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TAM Increase Driven by Recent AI Growth
CAGR >20% (2024 to 2027)



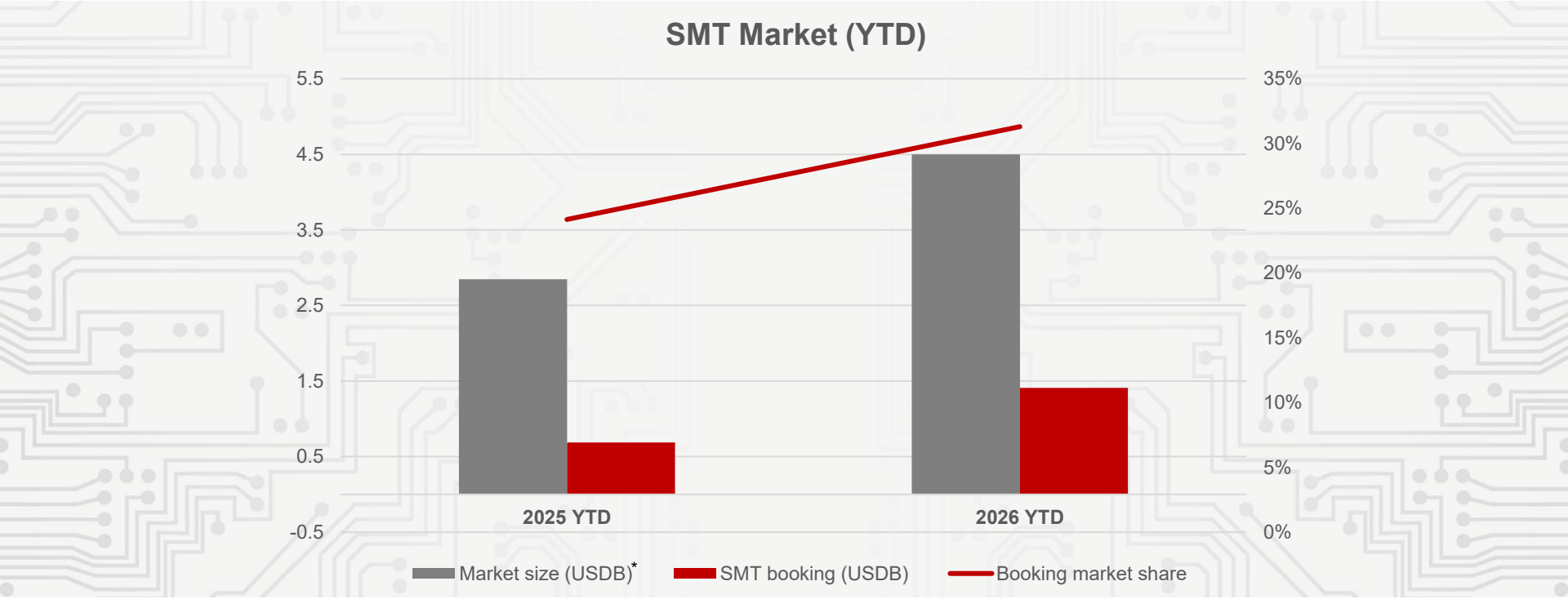
*: SMT Market Size covers Placement, Printing Machines and Services

**: Based on management estimates

SMT – Expanding Market Share

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YTD Booking Doubled YoY; Significant Market Share Gains in Growing Market

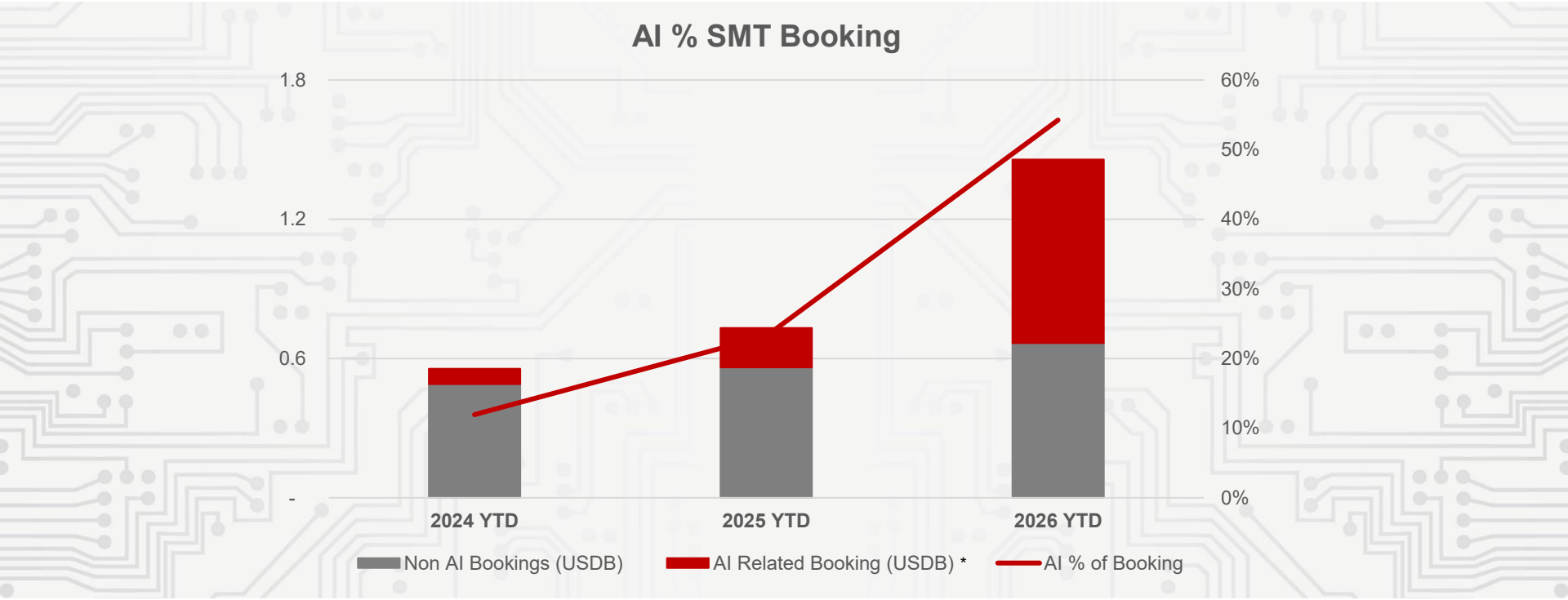


*: SMT Market Size covers Placement, Printing Machines and Services

SMT – AI Moving from Incremental to Central

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~4X Increase in AI-related Booking Share to 54% of Total Booking in 2026 YTD

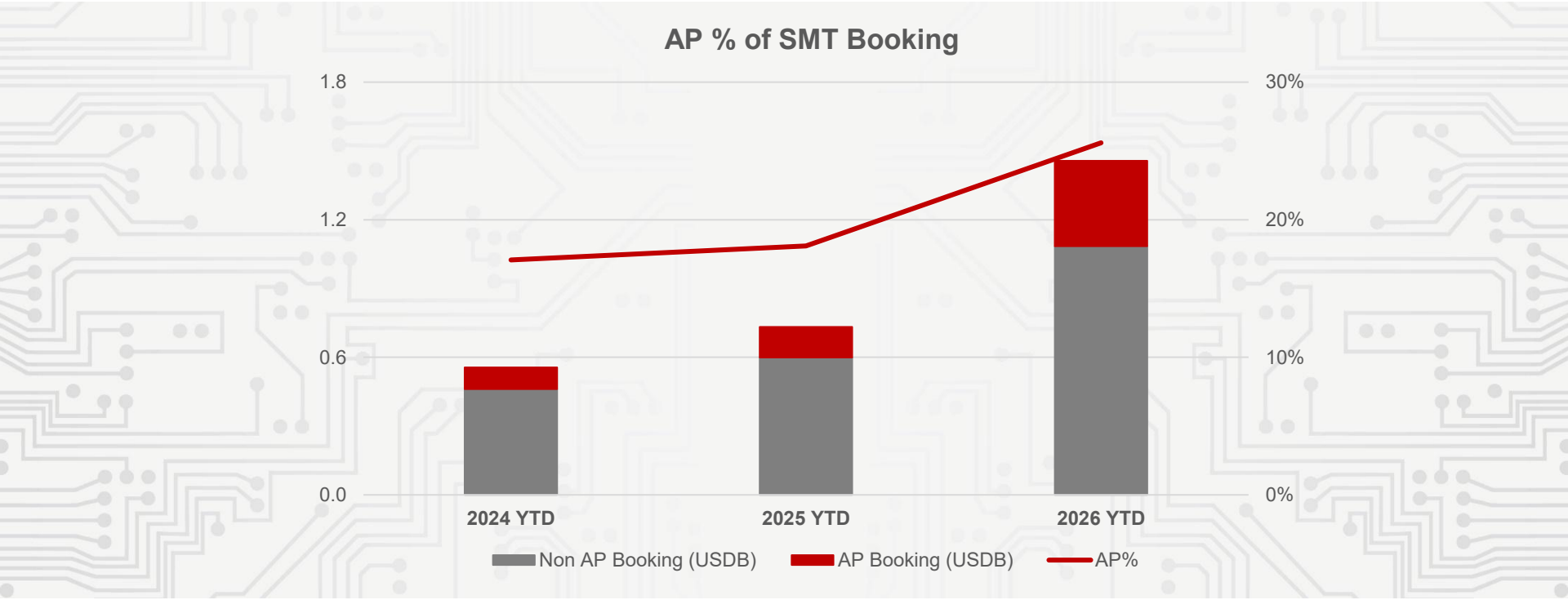


*: AI related bookings cover IT and Telecommunication bookings

SMT – Advanced Packaging Growth

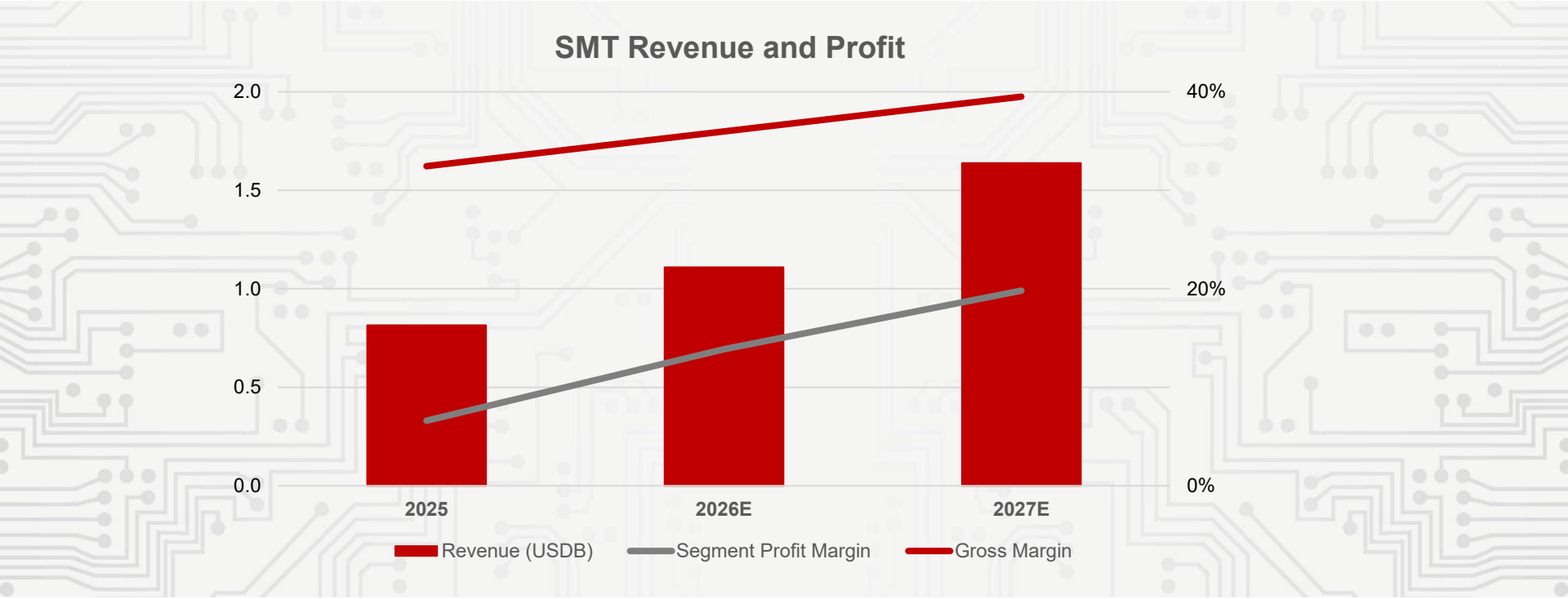
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AP Bookings more than Doubled; Increased Share of Bookings



SMT – Step Change in Financial Profile

Robust Profitable Growth



SMT: Compelling Business Profile

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More than a Cyclical Recovery

1

A new AI demand engine

2

A higher-value business mix

3

Stronger business fundamentals

A greatly strengthened SMT strategic and financial profile



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Thank You!

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